

2026年3月期 第2四半期 オムロングループ財務データ集

OMRON Group Reference Data for FY2025 Q2

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<セグメントの名称 Name of Business Segments>

制御機器事業： IAB:	インダストリアルオートメーションビジネス Industrial Automation Business
ヘルスケア事業： HCB:	ヘルスケアビジネス Healthcare Business
社会システム事業： SSB:	ソーシャルシステムズ・ソリューション＆サービス・ビジネス Social Systems, Solutions & Service Business
電子部品事業： DMB:	デバイス＆モジュールソリューションズビジネス Device & Module Solutions Business
データソリューション事業： DSB:	データソリューションビジネス Data Solution Business

<エリアの名称 Definition of Region>

米州： Americas:	北米、中米、南米を含む North, Central, and South America
欧州： Europe:	ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East
中華圏： Greater China:	中国、台湾、香港を含む China, Taiwan, Hong Kong
東南アジア他： Asia Pacific:	東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania

注意 Notes:

- 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
Note. (A) stands for actual results, (E) for estimates, and (P) for plan
- 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
- 四捨五入により、当財務データ集の数値は決算短信と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results" due to rounding off.
- 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
- 当資料は2025年11月7日に作成・発表したものです。
This reference data was produced and announced on November 7, 2025.

設備投資*	Capex	334	450	454	106	116	120	148	222	268	490	570	570	111	119			230	330	560
減価償却費	Depreciation	234	266	308	84	84	81	85	168	166	335	365	365	82	83			165	170	335

ROIC	ROIC	9.6%	10.4%	1.0%						1.8%	4%程度	3%程度							3%程度
ROE	ROE	9.7%	10.6%	1.1%						2.1%	4%程度	3%程度							3%程度
EPS (円)	EPS (Yen)	305.7	372.2	41.2						82.6	180.3	147.3							147.4

*設備投資額について、2025年度1Qよりキャッシュフロー計算書上の資本的支出の金額を記載しております。本変更に伴い、2024年度以前の実績についても遡及修正を実施しております。

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	1,351	1,481	1,272	258	280	302	300	538	602	1,140	1,230	273	281			554		
米州	Americas	382	516	418	103	97	97	104	200	201	401	410	107	98			205		
欧州	Europe	812	978	842	167	183	182	215	350	397	746	745	184	197			381		
中華圏	Greater China	1,171	1,297	924	227	214	219	194	441	413	854	855	269	236			506		
東南アジア他	Asia Pacific	465	584	480	102	115	116	135	217	251	468	470	113	130			243		
直接輸出	Export	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
売上合計	Total	4,181	4,857	3,936	856	888	915	948	1,745	1,863	3,608	3,710	946	942			1,888	1,972	3,860

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	763	858	215	72	102	112	77	174	189	363	400	109	79			188	212	400
営業利益率	O.I./Sales	18.2%	17.7%	5.5%	8.4%	11.5%	12.3%	8.1%	10.0%	10.1%	10.1%	10.8%	11.6%	8.4%			10.0%	10.7%	10.4%

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	109.6%	85.8%	89.6%	105.7%	100.3%			102.9%			
米州	Americas	135.0%	81.0%	95.9%	104.2%	101.3%			102.8%			
欧州	Europe	120.6%	86.1%	88.6%	110.5%	107.4%			108.9%			
中華圏	Greater China	110.8%	71.2%	92.4%	118.5%	110.7%			114.7%			
東南アジア他	Asia Pacific	125.6%	82.2%	97.4%	111.1%	112.9%			112.1%			
直接輸出	Export	150.0%	8.9%	0.0%	-	-			-			
売上合計	Total	116.2%	81.0%	91.7%	110.5%	106.0%			108.2%	105.8%	107.0%	104.0%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益	Operating Income	112.6%	25.0%	169.0%	152.8%	77.4%			108.5%	111.9%	110.3%	100.0%

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	278	267	245	53	64	74	56	118	130	247	265	51	53			104		
米州	Americas	227	285	282	68	68	71	75	136	146	282	305	65	71			136		
欧州	Europe	230	238	280	82	82	97	59	164	156	320	320	77	87			164		
中華圏	Greater China	433	447	513	141	84	93	104	225	197	422	425	85	92			177		
東南アジア他	Asia Pacific	155	178	172	35	45	52	50	80	102	182	180	34	50			84		
直接輸出	Export	5	6	5	1	1	1	2	2	3	5	5	1	1			3		
売上合計	Total	1,329	1,421	1,497	380	345	387	347	725	734	1,459	1,500	312	355			667	733	1,400

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	185	160	185	48	38	55	34	86	89	175	185	14	43			57	88	145
営業利益率	O.I./Sales	14.0%	11.3%	12.3%	12.5%	11.1%	14.1%	9.8%	11.9%	12.1%	12.0%	12.3%	4.6%	12.0%			8.5%	12.0%	10.4%

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	95.8%	91.9%	101.0%	96.1%	82.5%			88.6%			
米州	Americas	125.9%	98.9%	99.9%	95.2%	104.7%			100.0%			
欧州	Europe	103.5%	117.5%	114.2%	93.9%	106.4%			100.2%			
中華圏	Greater China	103.2%	114.7%	82.4%	60.0%	109.6%			78.5%			
東南アジア他	Asia Pacific	114.6%	96.7%	105.8%	96.0%	111.0%			104.4%			
直接輸出	Export	123.9%	89.2%	99.6%	111.1%	120.0%			115.7%			
売上合計	Total	107.0%	105.3%	97.4%	82.1%	103.0%			92.0%	99.9%	96.0%	93.3%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益	Operating Income	86.4%	115.3%	94.7%	30.3%	111.0%			66.2%	99.2%	82.9%	78.4%

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	872	1,072	1,406	261	304	359	526	565	885	1,450	1,510	252	319			571		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	1	0	2	0	0	0	0	0	0	0	0	0	0			0		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	4	1	8	0	4	0	2	4	3	6	10	0	6			6		
売上合計* (組み替え前)	Total (Before reclassifications)	877	1,073	1,416	261	308	359	529	569	887	1,456	1,520	252	325			577	-	-
売上合計* (組み替え後)	Total (After reclassifications)	-	-	-	-	-	-	-	-	-	1,434	1,500	-	-			-	-	1,500

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え前)	Operating Income (Before reclassifications)	65	75	140	-1	20	39	110	20	148	168	200	-2	30			28	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	7.4%	7.0%	9.9%	-	6.6%	10.7%	20.8%	3.4%	16.7%	11.5%	13.2%	-	9.2%			4.8%	-	-
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	-	-	-	-	-	-	-	153	185	-	-			-	-	200
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	-	-	-	-	-	-	-	10.7%	12.3%	-	-			-	-	13.3%

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	122.9%	131.1%	103.1%	96.5%	104.8%			101.0%			
米州	Americas	-	-	-	-	-			-			
欧州	Europe	-	-	-	-	-			-			
中華圏	Greater China	13.5%	1638.5%	14.1%	0.0%	-			-			
東南アジア他	Asia Pacific	-	-	-	-	-			-			
直接輸出	Export	16.8%	1314.5%	75.1%	44.4%	178.6%			175.3%			
売上合計 (組み替え前)	Total (Before reclassifications)	122.3%	132.0%	102.8%	96.5%	105.6%			101.4%	-	-	-
売上合計 (組み替え後)	Total (After reclassifications)	-	-	-	-	-			-	-	104.6%	100.0%

営業利益 (組み替え前)	Operating Income (Before reclassifications)	115.1%	187.2%	119.7%	-	148.0%			141.9%	-	-	-
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	-	-	-			-	-	130.3%	108.1%

*組み替えに関してはP13記載の注記3をご参照ください。計画値につきましては、組み替え後の数値にて開示しております。

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	364	425	378	71	67	76	68	138	144	282	285	69	77			147		
米州	Americas	174	242	162	41	41	39	44	82	83	165	195	42	49			91		
欧州	Europe	163	185	167	27	29	32	39	56	72	128	130	30	35			65		
中華圏	Greater China	358	370	281	77	84	85	78	161	163	323	330	91	88			179		
東南アジア他	Asia Pacific	149	167	154	35	38	39	43	73	82	155	160	42	41			83		
直接輸出	Export	2	0	2	0	0	0	1	0	1	1	0	0	0			1		
売上合計	Total	1,210	1,389	1,144	252	259	271	273	511	543	1,054	1,100	275	292			566	584	1,150

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	101	155	31	1	0	1	1	1	2	3	40	4	9			13	27	40
営業利益率	O.I./Sales	8.3%	11.2%	2.8%	0.2%	0.2%	0.3%	0.5%	0.2%	0.4%	0.3%	3.6%	1.5%	3.0%			2.3%	4.7%	3.5%

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY23 (A) / FY22 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	116.6%	89.1%	74.5%	97.9%	114.7%			106.1%			
米州	Americas	138.8%	66.9%	102.1%	101.7%	120.1%			110.9%			
欧州	Europe	113.6%	90.3%	76.5%	109.9%	121.8%			116.1%			
中華圏	Greater China	103.5%	75.7%	115.2%	117.9%	105.6%			111.5%			
東南アジア他	Asia Pacific	111.9%	92.5%	100.7%	119.7%	108.0%			113.6%			
直接輸出	Export	12.8%	781.8%	67.4%	63.2%	-			357.1%			
売上合計	Total	114.8%	82.4%	92.2%	108.9%	112.6%			110.8%	107.4%	109.1%	104.5%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益	Operating Income	153.7%	20.3%	9.7%	814.6%	1924.6%			1336.5%	1293.9%	1307.2%	100.0%

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	-	-	168	83	106	111	120	188	231	420	505	104	122			226		
米州	Americas	-	-	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	-	-	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	-	-	0	0	0	0	0	0	0	0	0	0	0			0		
東南アジア他	Asia Pacific	-	-	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	-	-	6	1	2	3	3	3	5	8	0	2	1			3		
売上合計	Total	-	-	174	84	107	113	123	191	237	427	505	106	123			229	281	510

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	-	-	22	-3	7	13	12	3	25	28	50	-1	8			8	42	50
営業利益率	O.I./Sales	-	-	12.6%	-	6.2%	11.8%	9.4%	1.8%	10.5%	6.6%	9.9%	-	6.9%			3.3%	15.1%	9.8%

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	-	-	-	126.2%	115.3%			120.1%			
米州	Americas	-	-	-	-	-			-			
欧州	Europe	-	-	-	-	-			-			
中華圏	Greater China	-	-	-	0.0%	0.0%			0.0%			
東南アジア他	Asia Pacific	-	-	-	-	-			-			
直接輸出	Export	-	-	-	191.7%	61.9%			115.2%			
売上合計	Total	-	-	-	127.0%	114.5%			120.0%	118.8%	119.3%	101.0%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益	Operating Income	-	-	-	-	127.8%			225.1%	170.2%	176.7%	100.0%

本社他(消去調整含む) Eliminations & Corporate

P 8

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上	Sales by Region	FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	33	21	21	4	2	5	2	6	7	13	15	3	3			7		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
売上合計* (組み替え前)	Total (Before reclassifications)	33	21	21	4	2	5	2	6	7	13	15	3	3			7	-	-
売上合計* (組み替え後)	Total (After reclassifications)	-	-	-	-	-	-	-	-	-	35	35	-	-			-	-	30

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え前)	Operating Income (Before reclassifications)	-221	-242	-249	-53	-38	-53	-52	-91	-105	-196	-225	-61	-55			-116	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassification)	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	-	-	-	-	-	-	-	-182	-210	-	-			-	-	-235
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-

前年比 Comparison

地域別売上	Sales by Region	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本	Japan	63.2%	102.4%	59.8%	91.5%	154.9%			115.2%			
米州	Americas	-	-	-	-	-			-			
欧州	Europe	-	-	-	-	-			-			
中華圏	Greater China	-	-	-	-	-			-			
東南アジア他	Asia Pacific	-	-	-	-	-			-			
直接輸出	Export	-	-	-	-	-			-			
売上合計 (組み替え前)	Total (Before reclassifications)	63.2%	102.4%	59.8%	91.5%	154.9%			115.2%	-	-	-
売上合計 (組み替え後)	Total (After reclassifications)	-	-	-	-	-			-	-	85.5%	85.7%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 (組み替え前)	Operating Income (Before reclassifications)	-	-	-	-	-			-	-	-	-
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	-	-	-			-	-	-	-

*組み替えに関してはP13記載の注記3をご参照ください。計画値につきましては、組み替え後の数値にて開示しております。

セグメント別売上 Sales by Segment

(単位：億円, Unit: 0.1 Billion Yen)

		FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	4,181	4,857	3,936	856	888	915	948	1,745	1,863	3,608	3,710	946	942			1,888	1,972	3,860
ヘルスケア事業	HCB	1,329	1,421	1,497	380	345	387	347	725	734	1,459	1,500	312	355			667	733	1,400
社会システム事業*	SSB	877	1,073	1,416	261	308	359	529	569	887	1,456	1,500	252	325			577	-	1,500
電子部品事業	DMB	1,210	1,389	1,144	252	259	271	273	511	543	1,054	1,100	275	292			566	584	1,150
データソリューション事業	DSB	-	-	174	84	107	113	123	191	237	427	505	106	123			229	281	510
本その他（消去調整含む）*	Eliminations & Corporate	33	21	21	4	2	5	2	6	7	13	35	3	3			7	-	30
合計	Total	7,629	8,761	8,188	1,837	1,909	2,051	2,221	3,746	4,271	8,018	8,350	1,895	2,040			3,934	4,516	8,450

*実績（A）は組み換え前、見通し（E）は組み換え後の数値を記載しております。組み替えに関してはP13記載の注記3をご参照ください。

前年比 Comparison

		FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)							FY25 (E) / FY25 (P) :High End
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (E)	Full (E)	Full (P)
制御機器事業	IAB	116.2%	81.0%	91.7%	110.5%	106.0%			108.2%	105.8%	107.0%	104.0%
ヘルスケア事業	HCB	107.0%	105.3%	97.4%	82.1%	103.0%			92.0%	99.9%	96.0%	93.3%
社会システム事業*	SSB	122.3%	132.0%	102.8%	96.5%	105.6%			101.4%	-	-	100.0%
電子部品事業	DMB	114.8%	82.4%	92.2%	108.9%	112.6%			110.8%	107.4%	109.1%	104.5%
データソリューション事業	DSB	-	-	-	127.0%	114.5%			120.0%	118.8%	119.3%	101.0%
本その他（消去調整含む）*	Eliminations & Corporate	63.2%	102.4%	59.8%	91.5%	154.9%			115.2%	-	-	85.7%
合計	Total	114.8%	93.5%	97.9%	103.1%	106.8%			105.0%	105.7%	105.4%	101.2%

*実績（A）は組み換え前、見通し（E）は組み換え後の数値を記載しております。組み替えに関してはP13記載の注記3をご参照ください。

構成比 Composition

		FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	55%	55%	48%	47%	47%	45%	43%	47%	44%	45%	44%	50%	46%			48%	44%	46%
ヘルスケア事業	HCB	17%	16%	18%	21%	18%	19%	16%	19%	17%	18%	18%	16%	17%			17%	16%	17%
社会システム事業	SSB	11%	12%	17%	14%	16%	18%	24%	15%	21%	18%	18%	13%	16%			15%	-	18%
電子部品事業	DMB	16%	16%	14%	14%	14%	13%	12%	14%	13%	13%	13%	14%	14%			14%	13%	14%
データソリューション事業	DSB	-	-	-	-	-	-	-	-	6%	5%	6%	6%	6%			6%	6%	6%
本その他（消去調整含む）	Eliminations & Corporate	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%	-	0%

全社 地域別売上高 Total Sales by Region

(単位：億円, Unit: 0.1 Billion Yen)

		FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	2,899	3,265	3,490	730	823	926	1,072	1,553	1,998	3,551	3,810	753	855			1,608		
米州	Americas	783	1,043	861	212	206	207	223	418	430	847	910	214	219			432		
欧州	Europe	1,204	1,401	1,289	275	294	311	314	570	624	1,194	1,195	291	319			610		
中華圏	Greater China	1,964	2,115	1,719	446	382	396	377	827	773	1,600	1,610	445	417			862		
東南アジア他	Asia Pacific	769	929	807	172	198	207	228	370	435	805	810	189	221			410		
直接輸出	Export	10	7	21	3	6	4	8	9	12	20	15	4	9			12		
合計	Total	7,629	8,761	8,188	1,837	1,909	2,051	2,221	3,746	4,271	8,018	8,350	1,895	2,040			3,934	4,516	8,450

前年比 Comparison

		FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)	FY24 (A) / FY23 (A)	FY25 (A) & (E) / FY24 (A)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	112.6%	106.9%	101.7%	103.2%	103.8%			103.5%		
米州	Americas	133.2%	82.6%	98.4%	100.8%	106.2%			103.5%		
欧州	Europe	116.4%	92.0%	92.6%	105.5%	108.5%			107.1%		
中華圏	Greater China	107.7%	81.3%	93.0%	99.9%	109.2%			104.2%		
東南アジア他	Asia Pacific	120.7%	86.9%	99.8%	109.8%	111.5%			110.7%		
直接輸出	Export	68.0%	294.8%	97.3%	135.0%	148.6%			144.4%		
合計	Total	114.8%	93.5%	97.9%	103.1%	106.8%			105.0%	105.7%	105.4%

構成比 Composition

		FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
日本	Japan	38%	37%	43%	40%	43%	45%	48%	41%	47%	44%	46%	40%	42%			41%		
米州	Americas	10%	12%	11%	12%	11%	10%	10%	11%	10%	11%	11%	11%	11%			11%		
欧州	Europe	16%	16%	16%	15%	15%	15%	14%	15%	15%	15%	14%	15%	16%			16%		
中華圏	Greater China	26%	24%	21%	24%	20%	19%	17%	22%	18%	20%	19%	23%	20%			22%		
東南アジア他	Asia Pacific	10%	11%	10%	9%	10%	10%	10%	10%	10%	10%	10%	10%	11%			10%		
直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		

セグメント・地域別 売上構成比 Composition of Sales by Segment and Region

(単位：億円, Unit: 0.1 Billion Yen)

			FY21 Actual	FY22 Actual	FY23 Actual	FY24 Actual							FY25 Plan (Announced May 8)	FY25 Actual & Estimates (Announced November 7)						
Segment	Region		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
制御機器事業 IAB	日本	Japan	32%	30%	32%	30%	31%	33%	32%	31%	32%	32%	33%	29%	30%			29%		
	米州	Americas	9%	11%	11%	12%	11%	11%	11%	11%	11%	11%	11%	11%	10%			11%		
	欧州	Europe	19%	20%	21%	19%	21%	20%	23%	20%	21%	21%	20%	19%	21%			20%		
	中華圏	Greater China	28%	27%	23%	27%	24%	24%	21%	25%	22%	24%	23%	28%	25%			27%		
	東南アジア他	Asia Pacific	11%	12%	12%	12%	13%	13%	14%	12%	13%	13%	13%	12%	14%			13%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
ヘルスケア事業 HCB	日本	Japan	21%	19%	16%	14%	19%	19%	16%	16%	18%	17%	18%	16%	15%			16%		
	米州	Americas	17%	20%	19%	18%	20%	18%	22%	19%	20%	19%	20%	21%	20%			20%		
	欧州	Europe	17%	17%	19%	21%	24%	25%	17%	23%	21%	22%	21%	25%	25%			25%		
	中華圏	Greater China	33%	31%	34%	37%	24%	24%	30%	31%	27%	29%	28%	27%	26%			27%		
	東南アジア他	Asia Pacific	12%	13%	12%	9%	13%	13%	15%	11%	14%	12%	12%	11%	14%			13%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
社会 システム事業 SSB	日本	Japan	99%	100%	99%	100%	99%	100%	100%	99%	100%	100%	99%	100%	98%			99%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	0%	0%	1%	0%	1%	0%	0%	1%	0%	0%	1%	0%	2%			1%		
電子部品事業 DMB	日本	Japan	30%	31%	33%	28%	26%	28%	25%	27%	26%	27%	26%	25%	26%			26%		
	米州	Americas	14%	17%	14%	16%	16%	14%	16%	16%	15%	16%	18%	15%	17%			16%		
	欧州	Europe	13%	13%	15%	11%	11%	12%	14%	11%	13%	12%	12%	11%	12%			11%		
	中華圏	Greater China	30%	27%	25%	31%	32%	31%	29%	31%	30%	31%	30%	33%	30%			32%		
	東南アジア他	Asia Pacific	12%	12%	13%	14%	15%	14%	16%	14%	15%	15%	15%	15%	14%			15%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
データソリューション 事業 DSB	日本	Japan	-	-	-	-	-	98%	98%	-	98%	98%	100%	98%	99%			99%		
	米州	Americas	-	-	-	-	-	0%	0%	-	0%	0%	0%	0%	0%			0%		
	欧州	Europe	-	-	-	-	-	0%	0%	-	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	-	-	-	-	-	0%	0%	-	0%	0%	0%	0%	0%			0%		
	東南アジア他	Asia Pacific	-	-	-	-	-	0%	0%	-	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	-	-	-	-	-	2%	2%	-	2%	2%	0%	2%	1%			1%		
本社他 (消去調整含む) Eliminations & Corporate	日本	Japan	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%			100%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		

セグメント別営業利益 Operating Income by Segment

(単位：億円, Unit: 0.1 Billion Yen)

		FY21	FY22	FY23	FY24							FY25	FY25						
		Actual	Actual	Actual	Actual							Plan	Actual & Estimates						
												(Announced May 8)	(Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	763	858	215	72	102	112	77	174	189	363	400	109	79			188	212	400
ヘルスケア事業	HCB	185	160	185	48	38	55	34	86	89	175	185	14	43			57	88	145
社会システム事業*	SSB	65	75	140	-1	20	39	110	20	148	168	185	-2	30			28	-	200
電子部品事業	DMB	101	155	31	1	0	1	1	1	2	3	40	4	9			13	27	40
データソリューション事業	DSB	-	-	22	-3	7	13	12	3	25	28	50	-1	8			8	42	50
本社他（消去調整含む）*	Eliminations & Corporate	-221	-242	-249	-53	-38	-53	-52	-91	-105	-196	-210	-61	-55			-116	-	-235
合計	Total	893	1,007	343	63	130	167	181	192	348	540	650	64	113			177	423	600

*実績（A）は組み換え前、見通し（E）は組み換え後の数値を記載しております。組み替えに関してはP13記載の注記3をご参照ください。

前年比 Comparison

		FY22 (A) /	FY23 (A) /	FY24 (A) /	FY25 (A) & (E) /							FY25 (E) / FY25 (P)
		FY21 (A)	FY22 (A)	FY23 (A)	FY24 (A)							:High End
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (E)	Full (E)	Full (P)
制御機器事業	IAB	112.6%	25.0%	169.0%	152.8%	77.4%			108.5%	111.9%	110.3%	100.0%
ヘルスケア事業	HCB	86.4%	115.3%	94.7%	30.3%	111.0%			66.2%	99.2%	82.9%	78.4%
社会システム事業*	SSB	115.1%	187.2%	119.7%	-	148.0%			141.9%	-	-	108.1%
電子部品事業	DMB	153.7%	20.3%	9.7%	814.6%	1924.6%			1336.5%	1293.9%	1307.2%	100.0%
データソリューション事業	DSB	-	-	-	-	127.8%			225.2%	170.2%	176.7%	100.0%
本社他（消去調整含む）*	Eliminations & Corporate	-	-	-	-	-			-	-	-	-
合計	Total	112.7%	34.1%	157.4%	101.7%	87.5%			92.2%	121.5%	111.0%	92.3%

*実績（A）は組み換え前、見通し（E）は組み換え後の数値を記載しております。組み替えに関してはP13記載の注記3をご参照ください。

セグメント別営業利益率 Operating Income / Sales by Segment

		FY21	FY22	FY23	FY24							FY25	FY25						
		Actual	Actual	Actual	Actual							Plan	Actual & Estimates						
												(Announced May 8)	(Announced November 7)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	18.2%	17.7%	5.5%	8.4%	11.5%	12.3%	8.1%	10.0%	10.1%	10.1%	10.8%	11.6%	8.4%			10.0%	10.7%	10.4%
ヘルスケア事業	HCB	14.0%	11.3%	12.3%	12.5%	11.1%	14.1%	9.8%	11.9%	12.1%	12.0%	12.3%	4.6%	12.0%			8.5%	12.0%	10.4%
社会システム事業	SSB	7.4%	7.0%	9.9%	-	6.6%	10.7%	20.8%	3.4%	16.7%	11.5%	13.2%	-	9.2%			4.8%	-	13.3%
電子部品事業	DMB	8.3%	11.2%	2.8%	0.2%	0.2%	0.3%	0.5%	0.2%	0.4%	0.3%	3.6%	1.5%	3.0%			2.3%	4.7%	3.5%
データソリューション事業	DSB	-	-	12.6%	-	6.2%	11.8%	9.4%	1.8%	10.5%	6.6%	9.9%	-	6.9%			3.3%	15.1%	9.8%
本社他（消去調整含む）*	Eliminations & Corporate	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
合計	Total	11.7%	11.5%	4.2%	3.4%	6.8%	8.1%	8.2%	5.1%	8.2%	6.7%	7.8%	3.4%	5.6%			4.5%	9.4%	7.1%

注記 Notes

1	2023年3月期より、経営管理区分の見直しのため、制御機器事業（IAB）の一部を電子部品事業（DMB）の事業セグメントに含めて開示しています。これに伴い、2022年3月期以前の実績を新管理区分に組み替えて開示しています。 From FY2022, as a result of a segment reclassification, figures for certain business that had been included in IAB have been reclassified into DMB. FY2020-2021 figures have been restated to reflect this.
2	データソリューション事業には、オムロンが進めるデータソリューション事業に関する財務数値と株式会社JMDC（以下、JMDC社）の財務数値に加え、JMDC社の連結子会社化に伴うのれんを除く無形資産の償却費を含めています。 The Data Solution Business includes the financial figures related to the OMRON Data Solution Business and financial results of JMDC, Inc. (JMDC), as well as the amortization of intangible assets other than goodwill identified when making JMDC a consolidated subsidiary.
3	2026年3月期第3四半期より、経営管理区分の見直しのため、オムロンデジタル株式会社の業績を社会システム事業（SSB）から本社他の事業セグメントに組み替えて開示いたします。これに伴い、2025年3月期の通期実績、および2026年3月期の期初計画も、新管理区分を反映し記載しております。 From Q3 FY2025, as a result of a segment reclassification, the results of OMRON DIGITAL Co., Ltd. that had been included in SSB have been reclassified into Eliminations & Corpo. Accordingly, FY2024 results and FY2025 Initial Plan has been revised to reflect this.