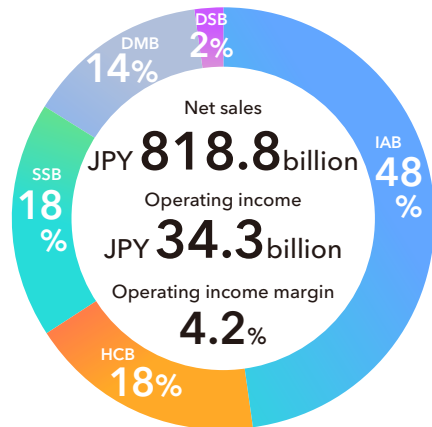


OMRON's Business and Fiscal 2023 Results

Consolidated Sales by Business Segment



Industrial Automation Business (IAB)

Net sales: JPY 393.6 billion
Operating income: JPY 21.5 billion
Operating income margin: 5.5%

Social Systems, Solutions and Service Business (SSB)

Net sales: JPY 141.6 billion
Operating income: JPY 14.0 billion
Operating income margin: 9.9%

Data Solution Business (DSB)

Net sales: JPY 17.4 billion
Operating income: JPY 2.2 billion
Operating income margin: 12.6%

Healthcare Business (HCB)

Net sales: JPY 149.7 billion
Operating income: JPY 18.5 billion
Operating income margin: 12.3%

Device & Module Solutions Business (DMB)

Net sales: JPY 114.4 billion
Operating income: JPY 3.1 billion
Operating income margin: 2.8%

*The figures for the Data Solution Business include the financial figures of JMDC Inc. from October 16, 2023, onward, the date on which it became a consolidated subsidiary of the Company.

Net Sales, Number of Employees, Number of Production Sites, Number of Non-production Sites in Each Region



Number of employees	Ratio of overseas sales	Ratio of overseas employees to total employees	Production sites	Non-production sites
28450 employees	Approx. 57%	Approx. 59%	24 sites	448 sites

* Regional categories are defined as follows:
Americas: U.S., Canada, Brazil Europe: Netherlands, U.K., Germany, France, Italy, Spain Greater China: China, Hong Kong, Taiwan Asia Pacific: Singapore, Korea, India, Australia
* As of March 31, 2024