Corporate Information As of March 31, 2021

Established

May 10, 1933

Incorporated May 19, 1948

Capital ¥64,100 million

Number of Employees (Consolidated) 28,254

Common Stock

Issued 206,245 thousand shares Trading Unit 100 shares Number of Shareholders 27,848

Stock Listings

Tokyo Stock Exchange, Frankfurt Stock Exchange

Securities Code 6645

Fiscal Year-End March 31

Annual Shareholders' Meeting June

Custodian of Register of Shareholders Mitsubishi UFJ Trust and Banking Corporation

Depositary and Transfer Agent for American Depositary Receipts JPMorgan Chase Bank, N.A.

Head Office

Shiokoji Horikawa, Shimogyo-ku, Kyoto 600-8530, Japan Tel: +81-75-344-7000 Fax: +81-75-344-7001

Major Manufacturing & Development, Sales & Marketing, and **Research & Development Centers in Japan**

Manufacturing & **Development** Kusatsu Office Okayama Office Ayabe Office Yasu Office

OMRON SOCIAL SOLUTIONS Co., Ltd. OMRON HEALTHCARE Co., Ltd. OMRON RELAY & DEVICES Co., Ltd. OMRON SWITCH & DEVICES Co., Ltd. OMRON AMUSEMENT CO., Ltd OMRON FIELD ENGINEERING Co., Ltd. **Research & Development** OMRON SOFTWARE Co., Ltd. OMRON ASO Co., Ltd. OMRON EXPERTLINK Co., Ltd.

Subsidiaries and Affiliates

Sales & Marketing

Keihanna Technology

Innovation Center

Tokyo Office Osaka Office Nagoya Office Mishima Office

Regional Headquarters

North America OMRON MANAGEMENT CENTER OF AMERICA (United States of America, Illinois)

Europe

OMRON MANAGEMENT CENTER OF EUROPE (The Netherlands, North Holland)

Greater China OMRON MANAGEMENT CENTER OF CHINA (Shanghai)

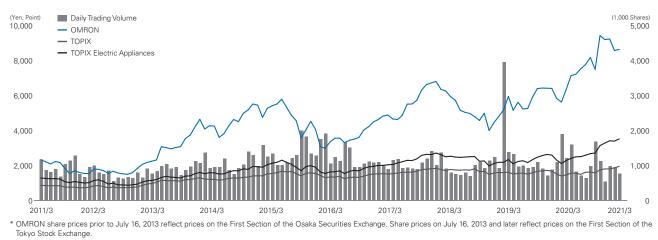
Asia Pacific

OMRON MANAGEMENT CENTER OF ASIA PACIFIC (Singapore)

Korea OMRON MANAGEMENT CENTER OF KOREA (Seoul)

Stock Information

Share Price and Volume



Total Shareholder Return (TSR*1)

FY	2016	2017	2018	2019	2020
OMRON	147.9%	191.2%	161.4%	177.4%	269.7%
TOPIX	114.7%	132.9%	126.2%	114.2%	162.3%
TOPIX Electric Appliances	127.0%	157.8%	140.9%	138.9%	234.3%

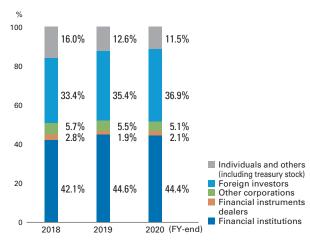
*1 Represents total investment return to shareholders, combining capital gains and dividends. The calculation of this figure is a required disclosure under Cabinet Office Ordinance. This figure reflects period-end value for fiscal years beginning with fiscal 2016, assuming an investment at the fiscal 2015 year-end closing price.

52-Week High / Low, Volatility*2

FY	High (¥)	Low (¥)	Volatility (%)
2020	10,040	5,330	28.8
2019	6,870	4,410	32.3
2018	6,300	3,740	34.5
2017	7,670	4,385	27.1
2016	5,120	3,045	32.5
2015	5,900	2,742	40.0
2014	5,800	3,365	30.9
2013	4,730	2,213	39.7
2012	2,478	1,436	29.9
2011	2,357	1,381	36.5

*2 Volatility: Price fluctuation risk expressed in standard deviations

Ownership and Distribution of Shares

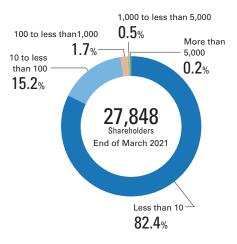


Dividends per Share / Payout Ratio

FY	Dividends per Share (¥)	Payout Ratio (%)
2020	84	39.1
2019	84	23.0
2018	84	32.2
2017	76	25.6
2016	68	31.6
2015	68	31.1
2014	71	25.0
2013	53	25.3
2012	37" ³	27.0
2011	28	37.6

*3 Including ¥5.0 per share of 80th anniversary memorial dividend

Shareholder Distribution by Number of Shares Held (Trading unit: 100 shares)



Independent Third-Party Assurances

To enhance the reliability of the information presented in Integrated Report 2021, the following information associated with social and environmental performance provided herein has been assured or reviewed by independent third parties*.

Data subject to independent assurance Data subject to independent assurance • Ratio of non-Japanese in key managerial GHG emissions (P16, 22, 73, 112) positions overseas (P16, 112) Net sales to CO₂ emissions (P16, 22, 73, 112) Ratio of women in managerial roles (OMRON) Data subject to independent review Group in Japan) (P16, 112) Ratio of employees with disabilities (OMRON) • Environmental contribution (P16, 22, 73, 112) Group in Japan) (P16, 112) KPMG INDEPENDENT ASSURANCE STATEMENT Independent Assurance Report To: OMRON Corporation BUREAU To the President and CEO of OMRON Corpo We were engaged by OMRON Corporation (the "Company") to undertake a limited assurance engagement of the social performance indicators marked with "\$\psi" (the "Indicators") for the period from April 1, 2020 to March 31, 2021 (with the exception of the Indicator" #arked of women in managerial roles", which is as of April 20, 2021) included in its Integrated Report 2021 (the "Report") for the fiscal year ended March 31, 2021. Bureau Veritas Japan Co., Ltd. (Bureau Veritas) has been engaged by OMRON Corporation (OMRON) to provide limited assurance and to conduct an external review over sustainability information selected by OMRON. This Assurance Statement applies to the related information included within the scope of determined by the full sector. (report) you in the set of the reporting criteriar"), as described in the Report. **Cont Responsibility** Our or regonality to express a limited assumace conclusion on the Indicators hand on the procedures we have performed. We conducted our reggements in according with the "International Standard on Ansumace Engagements (ISAE) 3000, Assumace Engagements other than Audits or Reviews of Historical Financial Information's issued by the International Auditing and Assumace Standards Board. The limited assumace engagement consists assumace engagements, there are a super-preparation of information presented in the Report, and applying analytical and other procedures, and the procedures performed with in that provided by a reasonable assumace engagement. The level of assumace provided is thus out as light as that provided by arosenable personate to chain an understanding of the policy for preparing the Report and reviewing the Company's reporting criteria. • Inspirity Boards the design of the systems and methods used to collect and process the Indicators. • Performing analytical procedures on the Indicators. Selected information The scope of our assurance work was limited to assurance over the following information included within the 'Major sustainability Data' page of the OMRON's corporate website (the 'Webelle') or reported internaly to OMRON Group only for the purpose of internal management for the period of April 1, 2020 through March 31, 2021 (the 'Sale-ted Information'): 1) GHG emissions (CO₂, CH, ANO, HFCa, PFCG, SF, and NFc) through business operations of OMRON Group's 96 sites both inside and outlidik Japan. However, CO₂ emissions generated from use of electricity for living use, steam and hot water at OMRON DALIAN Co., Ltd. are out of verification scope. 2) Viatur usage and Wasts water discharged through business operations of OMRON Group's 29 safes both inside and outside Japan. 3) Waste volume. Final disposal of waste, Hazardous waste volume and Final disposal of hazardous waste through business operimised of OMRON Group's 39 altes both inside and outside Japan. Note: The scope of 'hazardous water was defined by OMRON with consideration of laws and regulations. Selected information resonancing analysica processors on me indicators. Examining, on a test basis, vedence supporting the generation, aggregation and reporting of the Indicators in conformity with the Company's reporting criteria, and recalculating the Indicators. Making inquiries and reviewing materials including documented evidence of the Company's headquarters selected on the basis of a risk analysis, as alternative procedure to a site visit. Evaluating the overall presentation of the Indicators. And regulations. Was utrained by UMRUN with consideration of laws and regulations. VOC handled and VOC released to air through business operations of OMRON Group's 26 sites both inside and outside Japan. So Renewable energy purchased or generated at OMRON Group's 95 sites both inside and outside Japan. in the procedures performed, as described above, nothing has come to our attention that causes us to believe that the rs in the Report are not prepared, in all material respects, in accordance with the Company's reporting criteria as described 6) Categories 1, 2, 3, 6 and 7 of Scope 3 GHG emissions accounted and reported in line with the in the Report. Carbon Protocol's Corporate Value Chain (Scope 3) Accounting and Reporting Standard' within the boundaries defined by OMRON for each category. Carbon Productivity (Global sales / CO₂ emissions from global production sites) in the Report. Our independence and Quality Control We have couplied with the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which includes independence and other requirements founded on fundamental principles of integrity, objectivity, professional competence and also care, confidentiality and professional behavior. In accordance with International Standard on Quality Control 1, we maintain a comprehensive system of quality control including documented policies and procedures regarding consultance with fundamentaria. The scope of our review work was limited to review about the following information included within the 'Major sustainability Data' page of the Website for the period of April 1, 2020 through March 31, 2021 (the 'Selected Information'): 2021 (the Selected information): 1) The amount of contribution to CO₂ emission reduction through the use of products and services sold in FY2020 Note: The boundaries and accounting methodologies are defined by OMRON. WPMG AS Sut 1 Hog Co., Ind . KPMG AZSA Sustainability Co., Ltd. ka, Japan /ember 1, 2021 ۲

* KPMG AZSA Sustainability Co., Ltd. Bureau Veritas Japan Co., Ltd.

Members for Integrated Report 2021

Industrial Automation

Company Hidetaka Kitajima Takehiko Hioka

Innovation Exploring Initiative HQ

Makoto Ohira Yoko Kitamura Hirotaka Ogino

Electronic and Mechanical Components Company Katsuhisa Suzuki

Naru Yasuda

OMRON SOCIAL SOLUTIONS

Takahiro lesato Ryotaro Mori Junko Yoshida

OMRON HEALTHCARE

Kaori lijima Yoichi Tomita

Global Human Resources and Administration HQ

Nana Itoi Sachio Inami Ryota Ueshima Yoshinobu Kokufugata Shuji Tatsuoka Shin Nakajima Toshiaki Harada Yasuteru Yamamoto

Global Risk Management and Legal HQ

Koji Okamoto Yoshichika Tanabe Sachiko Yagi

From the Publisher

We prepared this Integrated Report for 2021, a year that passes the baton from the former long-term vision "VG2020" concluded in fiscal 2020 to the next long-term vision starting in fiscal 2022, with focus on three points. The first was describing the present OMRON's value generation story structured with combination of "three timelines." Specifically, the three timelines consist of the "long-term: 10 years," "medium-term: 4 years" and "short-term: compared to the prior fiscal year." In the "long-term" perspective, we aimed to express our journey of value generation with a long-term vision. Next, we incorporated the "medium-term" perspective into the descriptions of each business in the Business section. We aimed to describe the fact that our assets and abilities cultivated during the four-year period of the former medium-term management plan (fiscal 2017 to 2020) have lead to the current growth in each business. Lastly, we secured a role of this report as an annual report by summarizing the "short-term" financial results with a main focus on the fiscal 2020 actual results.

The second was that outside directors and independent Audit & Supervisory Board members respectively took part in the Governance section of this report. Regarding the "Board of Directors' Effectiveness", Chairman of the Board of Directors and the lead Outside Director had a conversation. We interviewed Chairman of the Compensation Advisory Committee about the "Compensation Governance," as well as an independent Audit & Supervisory Board member about the actions taken by the Audit & Supervisory Board and a response to KAM (Key Audit Matters). OMRON has a hybrid governance framework that combines a company with the Audit & Supervisory Board and a Selection Advisory Committee. We have thought that presenting discussions on the effectiveness of governance by outside directors as well as independent Audit & Supervisory Board members will lead to securing further transparency and development of constructive dialogue with the markets.

Finally, from this fiscal year, we clarified each role of the "Business Report," "Securities Report" and "Integrated Report," and, at the same time, attempted to link these disclosure statements together in the "value generation story" that combines the financial and non-financial information. While editing this Integrated Report, which is a voluntary disclosure, we mainly focused on complementing the securities report by multilaterally depicting the information leading to the non-financial value with officers' and employees' viewpoints. Please read the securities report if you have not yet done so.

We will continue to place great value on dialogue with our stakeholders. We look forward to hearing your honest opinions in this regard.

Publisher and Editor-in-Chief, Integrated Report 2021 Executive Officer Global Investor & Brand Communications HQ

Tsutomu Igaki

Edition Team Members for Integrated Report 2021

Global Investor & Brand Communications HQ Tsutomu Igaki (Editor-in-Chief)) Satomi Somekawa (Deputy Editor-in-Chief) Kisho lida Hiroshi Oda Arihiro Yokota

Sustainability Office

Rumi Ueyama Masaru Kaizaki Yasuyuki Hirakawa Yuki Yoshikawa

Board of Directors Office

Yuriko Sunaga Naoki Nakai Shinya Nagata

Global Strategy HQ

Satoko Murakoshi

Global Investor & Brand Communications HQ Takeshi Yamamoto Shunii Okumura Kenii Kawauchi Mana Yamamoto Emiri Kida Kanako Kimura Yukari Sakamoto Tomomi Sato Noboru Shibata Megumi Nakai Atsushi Fuiita Kazuki Matsuvama Keisuke Miura Yuko Murayama

Production cooperation

TAKARA PRINTING CO., LTD. DIAMOND,Inc. Delights co Itd.