

Corporate Information As of March 31, 2019

Established

May 10, 1933

Incorporated

May 19, 1948

Capital

¥64,100 million

Number of Employees

(Consolidated)

35,090

Common Stock

Issued

213,958 thousand shares

Trading Unit

100 shares

Number of Shareholders

41,489

Stock Listings

Tokyo Stock Exchange,

Frankfurt Stock Exchange

Securities Code

6645

Fiscal Year-End

March 31

Annual Shareholders' Meeting

June

Custodian of Register of

Shareholders

Mitsubishi UFJ Trust and

Banking Corporation

Depositary and Transfer

Agent for American

Depositary Receipts

JPMorgan Chase Bank, N.A.

Head Office

Shiokoji Horikawa,

Shimogyo-ku, Kyoto

600-8530, Japan

Tel : +81-75-344-7000

Fax: +81-75-344-7001

Major Manufacturing & Development, Sales & Marketing, and Research & Development Centers in Japan

Manufacturing & Development

Kusatsu Office

Okayama Office

Ayabe Office

Yasu Office

Research & Development

Keihanna Technology

Innovation Center

Sales & Marketing

Tokyo Office

Osaka Office

Nagoya Office

Mishima Office

Subsidiaries and Affiliates

OMRON Automotive Electronics Co., Ltd.

OMRON SOCIAL SOLUTIONS Co., Ltd.

OMRON HEALTHCARE Co., Ltd.

OMRON RELAY & DEVICES Co., Ltd.

OMRON SWITCH & DEVICES Co., Ltd.

OMRON AMUSEMENT CO., Ltd

OMRON FIELD ENGINEERING Co., Ltd.

OMRON SOFTWARE Co., Ltd.

OMRON ASO Co., Ltd.

OMRON EXPERTLINK Co., Ltd.

Overseas Headquarters

North America

OMRON MANAGEMENT

CENTER OF AMERICA

(United States of America, Illinois)

Brazil

OMRON MANAGEMENT

CENTER OF BRAZIL

(São Paulo)

Europe

OMRON MANAGEMENT

CENTER OF EUROPE

(The Netherlands, North Holland)

Greater China

OMRON MANAGEMENT

CENTER OF CHINA

(Shanghai)

Asia Pacific

OMRON MANAGEMENT

CENTER OF ASIA PACIFIC

(Singapore)

India

OMRON MANAGEMENT

CENTER OF INDIA

(Gurgaon)

Korea

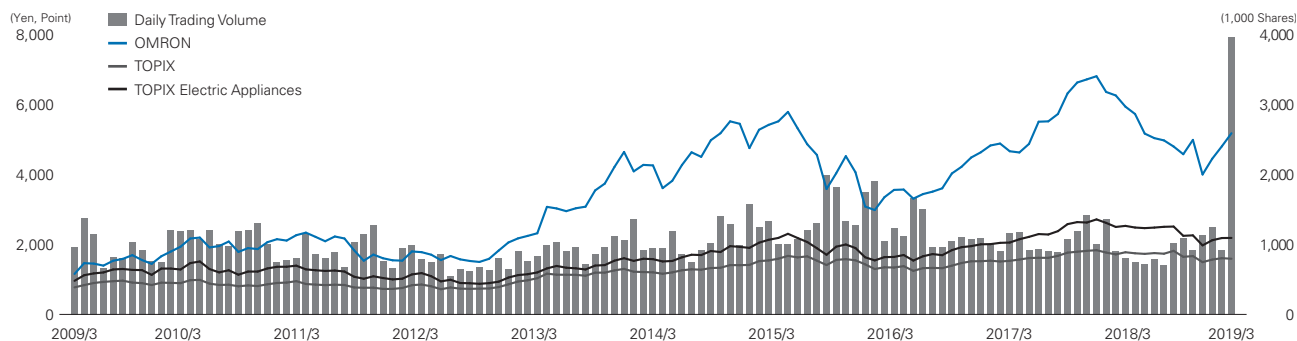
OMRON MANAGEMENT

CENTER OF KOREA

(Seoul)

Stock Information

Share Price and Volume



† OMRON share prices prior to July 16, 2013 reflect prices on the First Section of the Osaka Securities Exchange. Share prices on July 16, 2013 and later reflect prices on the First Section of the Tokyo Stock Exchange.

Total Shareholder Return (TSR*1)

FY	2014	2015	2016	2017	2018
OMRON	128.9%	81.9%	119.5%	153.6%	130.2%
TOPIX	130.7%	116.5%	133.7%	154.9%	147.1%
TOPIX Electric Appliances	137.0%	107.4%	136.4%	169.6%	151.3%

*1 Represents total investment return to shareholders, combining capital gains and dividends. The calculation of this figure is now a required disclosure under Cabinet Office Ordinance.

† This figure reflects period-end value for fiscal years beginning with fiscal 2014, assuming an investment at the fiscal 2013 year-end closing price.

52-Week High / Low, Volatility*2

FY	High (¥)	Low (¥)	Volatility (%)
2018	6,300	3,740	34.5
2017	7,670	4,385	27.1
2016	5,120	3,045	32.5
2015	5,900	2,742	40.0
2014	5,800	3,365	30.9
2013	4,730	2,213	39.7
2012	2,478	1,436	29.9
2011	2,357	1,381	36.5
2010	2,418	1,749	34.7
2009	2,215	1,132	35.9

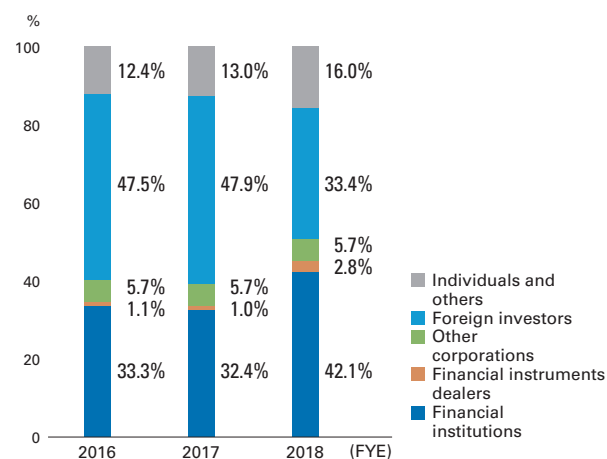
*2 Volatility: Price fluctuation risk expressed in standard deviations

Dividends per Share / Payout Ratio

FY	Dividends per Share (¥)	Payout Ratio (%)
2018	84	32.2
2017	76	25.6
2016	68	31.6
2015	68	31.1
2014	71	25.0
2013	53	25.3
2012	37*3	27.0
2011	28	37.6
2010	30	24.7
2009	17	106.4

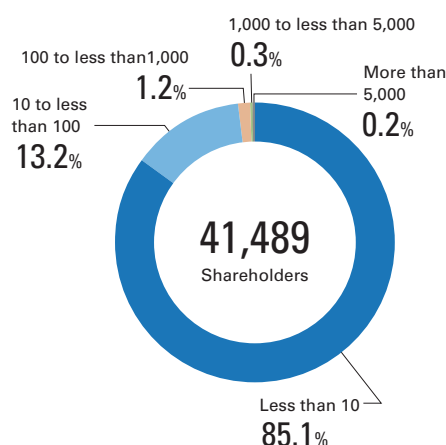
*3 Including ¥5.0 per share of 80th anniversary memorial dividend

Ownership and Distribution of Shares



Shareholder Distribution by Number of Shares Held

(Trading unit: 100 shares)



OMRON Recognitions

OMRON Innovations Recognized

Selected as Top 100 Global Innovator 2018



2018-19
**DERWENT
TOP 100
GLOBAL
INNOVATOR**
Clarivate
Analytics

OMRON was selected for a third consecutive year as a Top 100 Global Innovator, an award recognizing the best 100 innovative companies and research institutes.

Received fiscal 2018 Nationwide Invention Commendation *Invention Award* for the first time



OMRON HEALTHCARE Co., Ltd. has received the *Invention Award* which is given to expect significant achievement. The design of the tubeless smart upper arm blood pressure monitor featuring a new design different from that of conventional devices was highly regarded.

Coverage in Various Indexes

We are honored to have been included for the ninth consecutive year in the Dow Jones Sustainability (DJSI) Asia/Pacific Index and for the second consecutive year in the DJSI World Index from 2017. We have also been included for the fourth consecutive year in the MSCI ESG Leaders Index and for the third consecutive year in the FTSE4Good Index Series. In June 2019, we were selected for the first time in the Euronext Vigeo Eiris World 120 Index. We have also been included in a range of other indexes.

ESG Indexes

MEMBER OF
**Dow Jones
Sustainability Indices**
In Collaboration with RobecoSAM



MSCI | 2018 Constituent
MSCI ESG
Leaders Indexes

EURONEXT
vigeo eiris
INDICES WORLD 120

Member 2017/2018
STOXX
ESG LEADERS INDICES

MS-SRI
モーニングスター社会的責任投資株価指数
Morningstar Socially Responsible Investment Index

THE INCLUSION OF OMRON CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF OMRON CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

With the commencement of ESG investing by the Japan Government Pension Investment Fund (GPIF), OMRON was selected as a component member of three ESG indexes in July 2017 for the third consecutive year. In 2018, we were also selected for the S&P/JPX Carbon Efficient index.



MSCI | MSCI Japan ESG
Select Leaders Index

MSCI | MSCI Japan Empowering
Women Index (WIN)

Major Indexes in Japan

In March 2019, we were selected for the first time as one of the 225 stocks that make up the Nikkei Stock Average.



OMRON Contributions to Sustainability Recognized

Received the 2018 Environment Minister's Award for Global Warming Prevention Activity for excellence in the Implementation and Dissemination of Countermeasures Category

Our efforts in pursuit of OMRON Carbon Zero environmental targets under the Green OMRON 2020 vision for the future of the environment have been recognized by the Ministry of the Environment as part of its efforts to promote global warming countermeasures.



Selected as a Nadeshiko Brand

OMRON was recognized for our engagement in diversity promotion activities in our human resources strategy under VG2.0. As a result, we selected Nadeshiko Brand designation for a second consecutive year.



Designated 2019 Health & Productivity Stock Selection for the First Time

OMRON was recognized for the first time as a Health Management Brand stemming from our OMRON Employee Health Management Declaration (led by senior management) and the OMRON Health White Paper (visualization of employee health).



Corporate Governance of the Year 2018 Minister of Economy, Trade and Industry Award

OMRON was recognized for transparency in the selection process for the CEO, a process essential for governance.



OMRON Communications Recognized

Integrated Report 2018

Selected by the Japan Government Pension Investment Fund (GPIF), domestic share management organization, highly regarded as an outstanding integrated report.



Ranked No.30 in Best Japan Brands 2019

OMRON was ranked No.30 in the Japan business brand evaluation ranking. Up from No.39 in 2017, we were recognized for our initiatives in fiscal 2018.



OMRON Corporate Websites

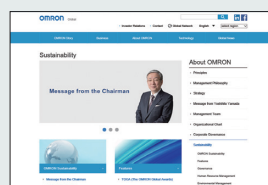
OMRON publishes a wide range of information through our corporate websites. We have also produced numerous videos online that tell the story of our future in a much more dynamic way.

Investor Relations Information



<https://www.omron.com/about/ir/>

Sustainability Information



<https://www.omron.com/about/sustainability/>

Medium-Term Management Plan Website



<https://www.omron.com/vg2020/>



EDGE & LINK

EDGE & LINK is a website that discusses OMRON technologies and initiatives for improving lives and contributing to better societies through our businesses.

<https://www.edge-link.omron.com/>



Corporate Overview Video

We invite you to watch the OMRON corporate overview video to learn more about how our technologies are changing society for the better.

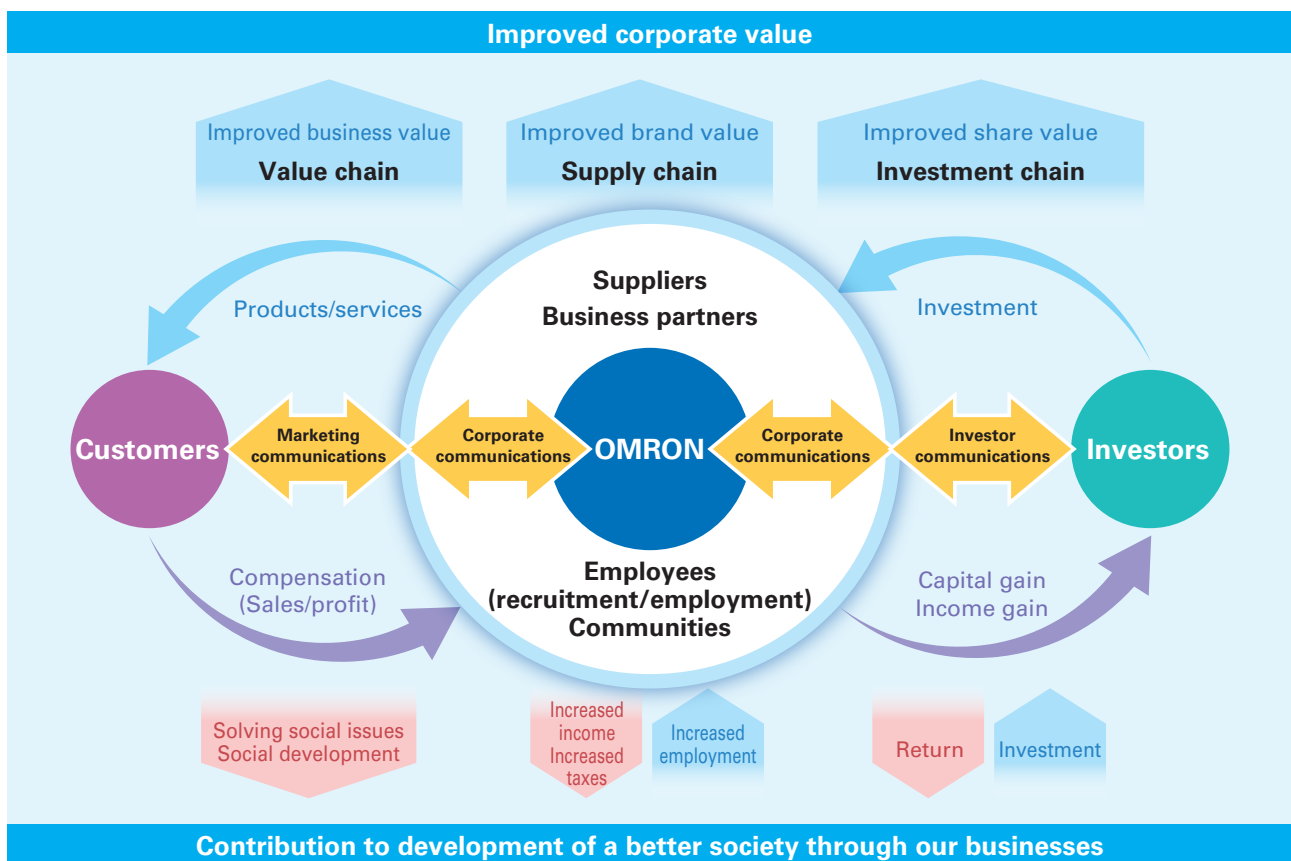
<https://youtu.be/20HPAokyDoY>



Responsible Engagement With Our Stakeholders

As stated in our Sustainability Policy, OMRON cultivates strong relationships with our stakeholders through responsible engagement. We see these strong relationships as invisible assets important for our sustainable growth. These relationships are also an indispensable part of creating innovation driven by social needs. We engaged in responsible Dialogues with our stakeholders to improve corporate value and contribute to a better society through our businesses by using marketing, corporate, and investor communications.

Responsible Engagement with Our Stakeholders



Case Studies: Dialogues with Stakeholders

Marketing communications / Dialogues with customers

OMRON engages in Dialogues with customers for the co-creation of value. Our Industrial Automation Business has opened 35 Automation Centers worldwide. At these centers, OMRON sales engineers regularly meet and discuss current production floor issues with customers from leading companies across all industries. The knowledge we gain from these Dialogues has led to the creation of the i-BELT production floor data service and other new products.



Automation Centers

Corporate communications / Dialogues with employees

OMRON Chairman, Fumio Tateishi conducts OMRON Principles Missionary Dialogues as a part of activities for employees to ensure, understand and fully embrace the practice of the OMRON Principles. In fiscal 2018, Missionary Dialogues were held in the Americas, Asia-Pacific, China, Europe, and Japan. In these Dialogues, our chairman meets with employees to discuss why we work and for whom. What we can do tomorrow to continue to practice the OMRON Principles. These in-depth talks help employees across our organization to put the OMRON Principles into practice.



Dialogues in Europe

Corporate communications / Dialogues with suppliers

Every year, OMRON holds a Global Partner Conference with representatives for major suppliers. At this conference, we share details of our management policy initiatives, business structures, procurement policies, and sustainable procurement practices. A total of 110 supplier companies participated in the May 2019 conference, showing that sustainable procurement efforts are progressing smoothly. We asked suppliers to continue working with OMRON to contribute a sustainable society throughout the supply chain.



Global Partner Conference (May 2018)

Corporate communications / Dialogues with business partners

OMRON challenges to create business through open innovation with business partners. In 2018, Maizuru City (Kyoto Prefecture) approached OMRON SINICX Corporation to create the future of Japanese regional revitalization together with OMRON. Discussions proceeded until the April 2019 signing of a comprehensive agreement to address regional social issues looking ahead to the year 2030 between Maizuru City and OMRON's Social Systems, Solutions and Service Business.



Signing Ceremony with Maizuru City (April 2019)

Corporate communications / Dialogues with communities

OMRON Kyoto Taiyo Co., Ltd., a special subsidiary of OMRON, encourages the employment of people with disabilities. Since the signing of an agreement with Kyoto Prefecture and Kyoto City on creating an environment related to employment of persons with disabilities in 2016, we have leveraged the strengths of each of these parties to bolster activities encouraging the hiring and employment support of persons with disabilities. We work every day to increase the employment of persons with disabilities throughout Kyoto and the rest of Japan.



Employees Working at OMRON Kyoto Taiyo

Investor communications / Dialogues with investors

OMRON strives to raise corporate value through dialogue with shareholders and investors. In fiscal 2018, we held the 81st Ordinary General Meeting of Shareholders, as well as the second ESG Meeting. In these meetings, we took the opportunity to explain OMRON's business and governance initiatives. We fielded many questions and listened to opinions from the shareholders and investors who participated. The knowledge we receive from interaction with our shareholders has led to improvements in our management initiatives. This has also contributed to external recognition, including being awarded the IR Prime Business Award the IR Special Award.



The 81st Ordinary General Meeting of Shareholders (June 19, 2018)

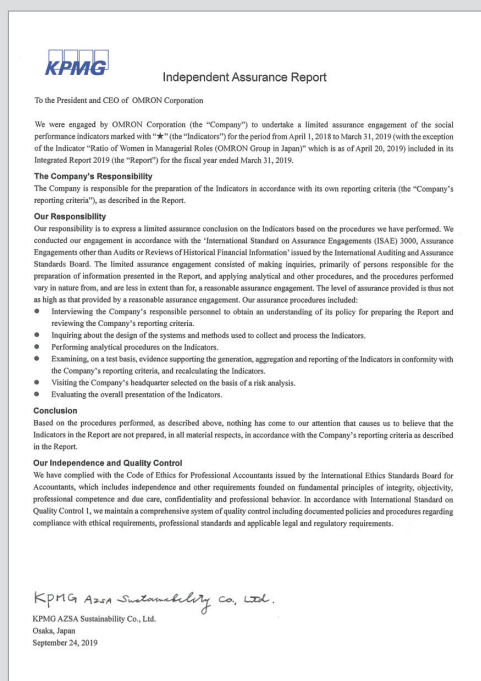
Independent Practitioner's Assurances

To enhance the reliability of the information presented in Integrated Report 2019, the following information associated with social and environmental performance provided herein has been reviewed by independent third parties*.

*KPMG AZSA Sustainability Co., Ltd.
Bureau Veritas Japan Co., Ltd.

Data subject to independent assurance

- Ratio of non-Japanese in managerial positions overseas (P30)
- Ratio of women in managerial roles (OMRON Group in Japan) (P30)
- Ratio of employees with disabilities (OMRON Group in Japan) (P30)

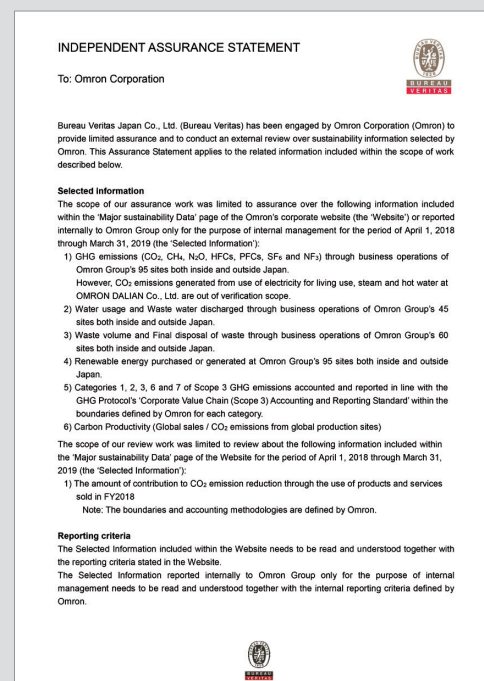


Data subject to independent assurance

- GHG emissions (P30)
- Net sales to CO₂ emissions (P30)

Data subject to independent review

- Environmental contribution (P30)



Members for Integrated Report 2019

Industrial Automation Company

Hidetaka Kitajima

Electronic and Mechanical Components Company

Kazumasa Oshio
Miharu Sakuragi
Yukari Terakawa
Naru Yasuda

OMRON AUTOMOTIVE ELECTRONICS CO., LTD.

Toshinori Takahashi
Yasuyuki Furukawa
Yuka Yokoi

OMRON SOCIAL SOLUTIONS CO., LTD.

Takahiro Iesato
Takeshi Kawakami
Seiji Kokumai

OMRON HEALTHCARE CO., LTD.

Kaori Iijima
Yoichi Tomita

Environmental Solutions Business HQ

Tatsuya Komamine

Technology & Intellectual Property HQ

Yoko Kitamura

Global Investor & Brand Communications HQ

Shuji Okumura
Yusuke Komori
Yukari Sakamoto
Tomomi Sato
Masayuki Sato
Noboru Shibata
Susumu Hikita
Kazuki Matsuyama
Mikako Mori
Haruka Morimoto
Yue Liu

From the Publisher

Integrated Report 2019 marks the eighth integrated report published by the OMRON Group. I would like to express our appreciation for the reader and everyone involved in this year's production and publication. The theme of this year's report is *creating a better society by practicing the Omron Principles*. Behind the selection of this theme is the increasing uncertainty surrounding both the global economy and the business environment over the last year. In creating this report, we considered that, it was important to return to the roots of our business principles this time in particular. In accordance with this policy, this report attempts to show different perspectives in our initiatives aimed at sustainable improvements to corporate value through the application of the OMRON Principles. We have used feedback from our stakeholders about previous editions in striving to make a number of improvements to this report. We would like to introduce three representative improvements. The first was a round-table discussion attended by all outside officers. Here, we hope to offer a glimpse of the effectiveness of our board of directors beyond what is covered in existing disclosure materials alone. The second was participation in editorial planning by external specialists. By having journalists conduct interviews focused on messages from the CEO, CFO, CTO, and Chairman, we worked to create a message that would better respond to the

interests of our stakeholders. The third was abolishing the printing and distribution of this report as a physical booklet. This decision was taken in consideration of the changes in our stakeholders' values and changes in media consumption. In addition, we also considered the lack of global resources in the current age. We have determined that concentrating distribution on digital media was the most effective and efficient way to distribute this report to you our many stakeholders around the world. We also have prepared a printed edition of this report to people for whom have difficulties accessing the online edition.

This report was largely compiled by the Global Investor Relations & Brand Communications HQ, prepared after repeated discussions with cooperating parties within and outside the company. We will continue to place great value on dialogue with everyone involved. We look forward to hearing your honest opinions in this regard.

August 2019

Executive Officer
Global Investor & Brand
Communications HQ
Publisher, Integrated Report 2019

Tsutomu Igaki



Edition Team Members for Integrated Report 2019

Global Investor & Brand Communications HQ



Satomi
Somekawa
Editor-in-Chief



Kazunori
Yasui
Deputy Editor-in-Chief



Kisho Iida



Ayumi
Chishiro



Tomoyoshi
Tsukimoto



Marika Fuse

Global Human Resources and Administration HQ

Tsunehisa Ichimori
Sachio Inami
Michiko Imai
Ryota Ueshima
Yasuhiko Ueshima
Yoshinobu Kokufugata
Hitoshi Tanimura
Shin Nakajima
Yasuteru Yamamoto

Global Manufacturing Innovation HQ

Nana Itoi
Ko Uchikawa
Masahiko Kawachidani
Hidematsu Takashima
Shuji Tatsuoka

Global Risk Management and Legal HQ

Koji Okamoto
Sachiko Yagi

Sustainability Office

Rumi Ueyama
Masaru Kaizaki
Katsuhiko Sugii
Kashuku Hirao
Yasuyuki Hirakawa
Junko Hirata
Nami Matsuko
Yuki Yoshikawa

Board of Directors Office

Yutaka Ito
Yuriko Sunaga
Naoki Nakai
Shinya Nagata

Production cooperation

TAKARA PRINTING CO., LTD.
DIAMOND, Inc.