

2023年度 第4四半期 オムロングループ財務データ集

OMRON Group Reference Data for 2023 Q4

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<セグメントの名称 Name of Business Segments>

| | |
|-----------------------|--|
| 制御機器事業： IAB: | インダストリアルオートメーションビジネス Industrial Automation Business |
| ヘルスケア事業： HCB: | ヘルスケアビジネス Healthcare Business |
| 社会システム事業： SSB: | ソーシャルシステムズ・ソリューション&サービス・ビジネス Social Systems, Solutions & Service Business |
| 電子部品事業： DMB: | デバイス&モジュールソリューションズビジネス Device & Module Solutions Business |
| データソリューション事業： DSB: | データソリューションビジネス Data Solution Business |

<エリアの名称 Definition of Region>

| | |
|--------------------------|--|
| 米州： Americas: | 北米、中米、南米を含む North, Central, and South America |
| 欧州： Europe: | ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East |
| 中華圏： Greater China: | 中国、台湾、香港を含む China, Taiwan, Hong Kong |
| 東南アジア他： Asia Pacific: | 東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania |

注意 Notes:

- 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
Note. (A) stands for actual results, (E) for estimates, and (P) for plan
- 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
- 四捨五入により、当財務データ集の数値は「2024年3月期 第4四半期 決算短信」と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results for the Fourth Quarter of the Year Ending March 31, 2024 (U.S. GAAP) due to rounding off.
- 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
- 当資料は2024年5月8日に作成・発表したものです。
This reference data was produced and announced on May 8, 2024.

| | | FY22 Actual | | | | | | | | | | FY23 Plan | | | FY23 Q2 Estimates | | | FY23 Q3 Estimates | | | FY23 Actual | | | FY24 Plan | |
|----------------|---|-------------|----------|-------------|--------|-------------|--------|-----------|-----------|----------|-------------|-------------|-------------------|--------|-------------------|-------------|--------|-------------------|-----------|----------|-------------|--|--|-----------|--|
| | | FY20 Actual | | FY21 Actual | | FY22 Actual | | | | | | FY23 Plan | FY23 Q2 Estimates | | FY23 Q3 Estimates | FY23 Actual | | | FY24 Plan | | | | | | |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | | | |
| 売上高 | Sales | 655.5 | 762.9 | 184.4 | 220.0 | 233.6 | 238.1 | 404.4 | 471.7 | 876.1 | 890.0 | 850.0 | 810.0 | 203.4 | 197.3 | 207.3 | 210.8 | 400.7 | 418.1 | 818.8 | 825.0 | | | | |
| 売上原価 | Cost of Sales | 357.2 | 416.1 | 103.9 | 119.0 | 128.2 | 131.0 | 223.0 | 259.2 | 482.2 | 475.5 | 484.0 | 471.0 | 112.8 | 115.8 | 121.2 | 122.5 | 228.6 | 243.7 | 472.3 | 456.5 | | | | |
| 売上総利益 | Gross Profit | 298.4 | 346.8 | 80.4 | 101.0 | 105.3 | 107.1 | 181.4 | 212.5 | 393.9 | 414.5 | 366.0 | 339.0 | 90.5 | 81.5 | 86.1 | 88.3 | 172.0 | 174.4 | 346.5 | 368.5 | | | | |
| その他販管費 | SG&A | 192.7 | 213.2 | 56.8 | 59.2 | 61.6 | 65.4 | 116.0 | 127.0 | 243.0 | 258.5 | 268.5 | 265.0 | 63.0 | 63.0 | 67.7 | 68.3 | 126.0 | 136.0 | 262.0 | 269.5 | | | | |
| | R&D Exp. | 43.2 | 44.3 | 11.7 | 12.1 | 12.5 | 13.8 | 23.8 | 26.4 | 50.2 | 54.0 | 52.5 | 50.0 | 13.2 | 12.1 | 12.5 | 12.2 | 25.4 | 24.8 | 50.1 | 50.0 | | | | |
| 販管費合計 | SG&A + R&D | 235.9 | 257.5 | 68.5 | 71.3 | 74.1 | 79.3 | 139.8 | 153.4 | 293.2 | 312.5 | 321.0 | 315.0 | 76.2 | 75.1 | 7.6 | 29.3 | 15.3 | 14.0 | 7.9 | 319.5 | | | | |
| 営業利益 | Operating Income | 7.4 | 89.3 | 11.9 | 7.1 | 6.9 | 25.8 | 41.6 | 59.1 | 100.7 | 102.0 | 45.0 | 24.0 | 23.6 | 5.0 | 2.5 | 2.5 | 1.2 | 1.3 | 1.2 | 49.0 | | | | |
| 営業外損益 | Non-operating Income (loss),net | -2.6 | 2.6 | 0.2 | 2.5 | 1.3 | 5.0 | 2.7 | 2.6 | 2.3 | 2.5 | 0.0 | -2.5 | 2.4 | 1.4 | 1.3 | 1.2 | 1.2 | 4.4 | 26.2 | 28.0 | | | | |
| 税引前当期純利益 | NIBT | 65.1 | 86.7 | 11.7 | 13.6 | 31.7 | 27.7 | 38.9 | 12.6 | 98.4 | 99.5 | 45.0 | 26.5 | 6.8 | 6.8 | 6.3 | 6.3 | 24.3 | 12.7 | 6.5 | 21.0 | | | | |
| 法人税等 | Income Taxes | 6.2 | 23.0 | 2.9 | 7.4 | 5.9 | 5.9 | 10.3 | 5.7 | 24.9 | 25.0 | 13.0 | 10.8 | 21.3 | 19.3 | 34.6 | 17.4 | 17.2 | 8.8 | 8.6 | 9.0 | | | | |
| 持分法投資損益 | Equity in loss (earnings) of affiliates | 6.1 | 8.1 | 0.7 | -0.3 | 0.1 | 9.1 | 0.4 | 39.4 | -1.1 | -0.5 | 12.0 | 12.0 | 21.2 | 18.1 | 10.7 | 10.1 | 8.0 | 34.7 | 29.8 | 0.0 | | | | |
| 当期純利益 | Net income | 43.9 | 47.2 | 24.4 | 20.1 | 23.0 | 22.9 | 28.2 | 12.2 | 74.5 | 75.0 | 20.0 | 3.7 | 12.1 | 11.6 | 11.3 | 48.2 | 25.9 | 22.3 | 13.1 | 12.0 | | | | |
| 非支配持分帰属損益 | Net income attributable to noncontrolling interests | 0.6 | 0.6 | 0.1 | 12.8 | 0.3 | 11.9 | 0.3 | 10.4 | 0.7 | 0.5 | 2.0 | 2.2 | 35.7 | 81.9 | 41.8 | 40.1 | 21.1 | 20.7 | 19.7 | 3.5 | | | | |
| 当社株主に帰属する当期純利益 | Net income attributable to OMRON shareholders | 43.3 | 61.4 | 8.0 | 20.3 | 87.6 | 23.3 | 27.9 | 46.0 | 73.9 | 74.5 | 18.0 | 1.5 | 47.2 | 40.4 | 23.8 | 23.4 | 22.0 | 18.4 | 76.3 | 8.5 | | | | |
| 売上総利益率 | Gross Profit / Sales | 45.5% | 45.5% | 43.6% | 45.9% | 45.1% | 45.0% | 44.9% | 45.0% | 45.0% | 46.6% | 43.1% | 41.9% | 44.5% | 41.3% | 41.5% | 41.9% | 42.9% | 41.7% | 42.3% | 44.67% | | | | |
| その他販管費比率 | SG&A / Sales | 29.4% | 27.9% | 30.8% | 26.9% | 26.4% | 27.5% | 28.7% | 26.9% | 27.7% | 29.0% | 31.6% | 32.7% | 31.0% | 31.9% | 32.7% | 32.4% | 31.4% | 32.5% | 32.0% | 32.67% | | | | |
| R&D費比率 | R&D / Sales | 6.6% | 5.8% | 6.4% | 5.5% | 5.4% | 5.8% | 5.9% | 5.6% | 5.7% | 6.1% | 6.2% | 6.2% | 6.5% | 6.2% | 6.0% | 5.8% | 6.3% | 5.9% | 6.1% | 6.06% | | | | |
| 販管費（合計）比率 | (SG&A + R&D) / Sales | 36.0% | 33.8% | 37.2% | 32.4% | 31.7% | 33.3% | 34.6% | 32.5% | 33.5% | 35.1% | 37.8% | 38.9% | 37.5% | 38.1% | 38.7% | 38.2% | 37.8% | 38.4% | 38.1% | 38.73% | | | | |
| 営業利益率 | O.I. / Sales | 9.5% | 11.7% | 6.5% | 13.5% | 13.4% | 11.7% | 10.3% | 12.5% | 11.5% | 11.5% | 5.3% | 3.0% | 7.0% | 3.2% | 2.9% | 3.7% | 5.2% | 3.3% | 4.2% | 5.94% | | | | |
| 設備投資 | Capex | 24.0 | 34.2 | 6.0 | 11.3 | 11.1 | 16.6 | 17.3 | 27.7 | 45.0 | 54.0 | 50.0 | 49.0 | 7.4 | 9.9 | 11.8 | 14.7 | 17.3 | 26.4 | 43.7 | 55.5 | | | | |
| 減価償却費 | Depreciation | 22.8 | 23.4 | 6.2 | 6.9 | 6.8 | 6.8 | 13.0 | 13.6 | 26.6 | 29.0 | 29.5 | 31.0 | 6.9 | 6.9 | 8.5 | 8.5 | 13.8 | 17.0 | 30.8 | 36.5 | | | | |
| 外為(期中平均レート) | Exchange Rate (Yen) | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | | | |
| USD (円) | USD | 105.8 | 112.1 | 126.5 | 136.6 | 144.0 | 133.6 | 131.6 | 138.8 | 135.2 | 130.0 | 140.0 | 143.4 | 135.8 | 144.1 | 148.7 | 147.0 | 139.9 | 147.9 | 143.9 | 145 | | | | |
| EUR (円) | EUR | 123.2 | 130.5 | 136.8 | 139.7 | 144.5 | 142.8 | 138.2 | 143.7 | 140.9 | 140.0 | 153.9 | 155.0 | 147.9 | 157.6 | 159.4 | 160.3 | 152.8 | 159.8 | 156.3 | 155 | | | | |
| 人民元 (円) | CNY | 15.5 | 17.4 | 19.3 | 20.1 | 20.1 | 19.4 | 19.7 | 19.7 | 19.7 | 19.0 | 19.6 | 20.0 | 19.5 | 19.9 | 20.5 | 20.5 | 19.7 | 20.5 | 20.1 | 20 | | | | |
| ROIC | ROIC | 7.8% | 9.6% | | | | | | | 10.4% | Approx. 10% | Approx. 2% | Approx. 1% | | | | | | | 1.0% | Approx. 1% | | | | |
| ROE | ROE | 7.6% | 9.7% | | | | | | | 10.6% | Approx. 10% | Approx. 2% | Approx. 1% | | | | | | | 1.1% | Approx. 1% | | | | |
| EPS (円) | EPS (Yen) | 214.7 | 305.7 | | | | | | | 372.2 | 378.5 | 91.4 | 7.6 | | | | | | | 41.2 | 43.2 | | | | |

| | Comparison | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) | |
|----------------|---|---------------------|---------------------|---------------------|--------|--------|--------|-----------|-----------|---------------------|------------------------|------------------------|--------|
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | |
| 売上高 | Sales | 116.4% | 114.8% | 110.3% | 89.7% | 88.8% | 88.5% | 99.1% | 88.6% | 93.5% | 92.0% | 96.3% | 101.1% |
| 売上原価 | Cost of Sales | 116.5% | 115.9% | 108.5% | 97.3% | 94.5% | 93.5% | 102.5% | 94.0% | 97.9% | 99.3% | 97.6% | 100.3% |
| 売上総利益 | Gross Profit | 116.2% | 113.6% | 112.6% | 80.7% | 81.8% | 82.4% | 94.8% | 82.1% | 88.0% | 83.6% | 94.7% | 102.2% |
| その他販管費 | SG&A | 110.7% | 114.0% | 110.9% | 106.4% | 110.0% | 104.3% | 108.6% | 107.1% | 107.8% | 101.3% | 97.6% | 98.9% |
| | R&D Exp. | 102.5% | 113.3% | 113.1% | 100.3% | 99.8% | 88.6% | 106.6% | 93.9% | 99.9% | 92.9% | 95.5% | 100.3% |
| 販管費合計 | SG&A + R&D | 109.2% | 113.9% | 111.3% | 105.4% | 108.2% | 101.6% | 108.3% | 104.8% | 106.5% | 99.9% | 97.2% | 99.1% |
| 営業利益 | Operating Income | 143.0% | 112.7% | 119.9% | 21.4% | 19.0% | 27.9% | 49.6% | 23.2% | 34.1% | 33.7% | 76.3% | 143.1% |
| 税引前当期純利益 | NIBT | 133.2% | 113.5% | 158.7% | 23.6% | 20.4% | 12.6% | 64.2% | 16.7% | 35.5% | 35.1% | 77.7% | 131.9% |
| 当社株主に帰属する当期純利益 | Net Income Attributable to OMRON Shareholders | 141.8% | 120.3% | 168.0% | - | 7.8% | 1.1% | 21.8% | 4.4% | 11.0% | 10.9% | 45.0% | 540.4% |
| 設備投資 | Capex | 142.8% | 131.6% | 123.2% | 87.4% | 105.8% | 88.5% | 99.9% | 95.4% | 97.1% | 81.0% | 87.5% | 89.2% |
| 減価償却費 | Depreciation | 102.7% | 113.8% | 112.1% | 101.2% | 125.0% | 125.2% | 106.3% | 125.1% | 115.9% | 106.3% | 104.5% | 99.4% |

| | Comparison | FY24 (P) / FY23 (A) |
|----------------|---|---------------------|
| | | Full (P) |
| 売上高 | Sales | 100.76% |
| 売上原価 | Cost of Sales | 96.66% |
| 売上総利益 | Gross Profit | 106.36% |
| その他販管費 | SG&A | 102.87% |
| | R&D Exp. | 99.71% |
| 販管費合計 | SG&A + R&D | 102.36% |
| 営業利益 | Operating Income | 142.68% |
| 税引前当期純利益 | NIBT | 60.08% |
| 当社株主に帰属する当期純利益 | Net Income Attributable to OMRON Shareholders | 104.87% |
| 設備投資 | Capex | 126.92% |
| 減価償却費 | Depreciation | 118.45% |

| 地域別売上 | Sales by Region | FY20 | FY21 | FY22 | | | | | | | FY23 | FY23 | FY23 | FY23 | | | | | | | FY24 |
|--------|-----------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|--------------|--------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| | | Actual | Actual | Actual | | | | | | | Plan | Q2 Estimates | Q3 Estimates | Actual | | | | | | | Plan |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 日本 | Japan | 116.0 | 135.1 | 30.4 | 37.3 | 39.1 | 41.3 | 67.7 | 80.4 | 148.1 | 153.5 | | | 34.7 | 33.0 | 30.0 | 29.5 | 67.7 | 59.5 | 127.2 | 110.0 |
| 米州 | Americas | 27.6 | 38.2 | 11.5 | 14.1 | 13.0 | 13.0 | 25.6 | 26.0 | 51.6 | 50.5 | | | 11.4 | 10.8 | 8.8 | 10.7 | 22.3 | 19.5 | 41.8 | 38.0 |
| 欧州 | Europe | 65.6 | 81.2 | 20.0 | 21.4 | 27.2 | 29.2 | 41.4 | 56.4 | 97.8 | 98.5 | | | 23.8 | 21.0 | 18.5 | 20.9 | 44.8 | 39.4 | 84.2 | 74.5 |
| 中華圏 | Greater China | 87.8 | 117.1 | 27.5 | 41.4 | 34.1 | 26.7 | 68.9 | 60.8 | 129.7 | 128.5 | | | 28.6 | 23.5 | 21.4 | 18.9 | 52.1 | 40.3 | 92.4 | 83.0 |
| 東南アジア他 | Asia Pacific | 38.5 | 46.5 | 11.5 | 14.9 | 15.6 | 16.4 | 26.4 | 32.0 | 58.4 | 59.0 | | | 12.0 | 11.5 | 12.8 | 11.7 | 23.5 | 24.5 | 48.0 | 49.5 |
| 直接輸出 | Export | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| 売上合計 | Total | 335.6 | 418.1 | 101.0 | 129.2 | 128.9 | 126.7 | 230.1 | 255.6 | 485.7 | 490.0 | 420.0 | 388.5 | 110.6 | 99.8 | 91.5 | 91.7 | 210.4 | 183.2 | 393.6 | 355.0 |

| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|-------|------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 | Operating Income | 57.2 | 76.3 | 11.8 | 27.4 | 25.3 | 21.4 | 39.1 | 46.7 | 85.8 | 88.0 | 29.5 | 14.0 | 12.2 | 5.2 | 0.9 | 3.1 | 17.4 | 4.0 | 21.5 | 27.5 |
| 営業利益率 | O.I./Sales | 17.0% | 18.2% | 11.6% | 21.2% | 19.6% | 16.9% | 17.0% | 18.3% | 17.7% | 18.0% | 7.0% | 3.6% | 11.1% | 5.2% | 1.0% | 3.4% | 8.3% | 2.2% | 5.5% | 7.7% |

前年比 Comparison

| 地域別売上 | Sales by Region | FY21 (A) / | FY22 (A) / | FY23 (A) / | | | | | | | FY23 (A) / | FY23 (A) / | FY23 (A) / |
|--------|-----------------|------------|------------|------------|--------|--------|--------|-----------|-----------|----------|------------|-------------|-------------|
| | | FY20 (A) | FY21 (A) | FY22 (A) | | | | | | | FY23 (P) | FY23 (Q2 E) | FY23 (Q3 E) |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) |
| 日本 | Japan | 116.5% | 109.6% | 114.1% | 88.4% | 76.7% | 71.4% | 99.9% | 74.0% | 85.8% | 82.8% | | |
| 米州 | Americas | 138.3% | 135.0% | 99.2% | 76.9% | 67.6% | 82.5% | 86.9% | 75.1% | 81.0% | 82.7% | | |
| 欧州 | Europe | 123.8% | 120.6% | 118.7% | 98.2% | 68.3% | 71.5% | 108.1% | 69.9% | 86.1% | 85.5% | | |
| 中華圏 | Greater China | 133.3% | 110.8% | 104.0% | 56.7% | 62.9% | 70.6% | 75.6% | 66.3% | 71.2% | 71.9% | | |
| 東南アジア他 | Asia Pacific | 120.6% | 125.6% | 104.9% | 77.1% | 81.7% | 71.5% | 89.2% | 76.5% | 82.2% | 81.4% | | |
| 直接輸出 | Export | 30.0% | 150.0% | 16.7% | 20.0% | 3.8% | 12.5% | 18.2% | 5.9% | 8.9% | - | | |
| 売上合計 | Total | 124.6% | 116.2% | 109.5% | 77.3% | 71.0% | 72.4% | 91.4% | 71.7% | 81.0% | 80.3% | 93.7% | 101.3% |

| 地域別売上 | Sales by Region | FY24 (P) / |
|--------|-----------------|------------|
| | | FY23 (A) |
| | | Full (P) |
| 日本 | Japan | 86.5% |
| 米州 | Americas | 91.0% |
| 欧州 | Europe | 88.4% |
| 中華圏 | Greater China | 89.9% |
| 東南アジア他 | Asia Pacific | 103.1% |
| 直接輸出 | Export | - |
| 売上合計 | Total | 90.2% |

| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) |
|------|------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|----------|
| 営業利益 | Operating Income | 133.4% | 112.6% | 104.2% | 19.0% | 3.5% | 14.7% | 44.6% | 8.6% | 25.0% | 24.4% | 72.7% | 153.3% |

| | | Full (P) |
|------|------------------|----------|
| 営業利益 | Operating Income | 128.1% |

(単位：十億円, Unit: Billion Yen)

| 地域別売上 Sales by Region | FY20 Actual | FY21 Actual | FY22 Actual | | | | | | | | FY23 Plan (Announced Apr 26) | FY23 Q2 Estimates (Announced Oct 27) | FY23 Q3 Estimates (Announced Feb 5) | FY23 Actual | | | | | | FY24 Plan (Announced May 8) |
|--------------------------|----------------|----------------|----------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------------------|--|---|----------------|--------|--------|-----------|-----------|----------|-----------------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 日本 Japan | 29.6 | 27.8 | 5.5 | 7.1 | 7.4 | 6.7 | 12.6 | 14.0 | 26.7 | 28.0 | | | 5.8 | 5.9 | 6.9 | 5.9 | 11.7 | 12.8 | 24.5 | 25.0 |
| 米州 Americas | 24.0 | 22.7 | 7.1 | 6.7 | 7.7 | 7.1 | 13.8 | 14.8 | 28.5 | 28.5 | | | 6.6 | 7.0 | 7.4 | 7.2 | 13.7 | 14.5 | 28.2 | 31.0 |
| 欧州 Europe | 22.8 | 23.0 | 4.8 | 5.3 | 6.8 | 6.9 | 10.1 | 13.7 | 23.8 | 24.0 | | | 7.1 | 7.5 | 7.9 | 5.5 | 14.5 | 13.5 | 28.0 | 30.0 |
| 中華圏 Greater China | 34.2 | 43.3 | 12.0 | 10.3 | 11.9 | 10.5 | 22.3 | 22.4 | 44.7 | 45.5 | | | 14.6 | 11.5 | 15.5 | 9.7 | 26.1 | 25.2 | 51.3 | 55.5 |
| 東南アジア他 Asia Pacific | 12.1 | 15.5 | 4.5 | 4.5 | 4.7 | 4.2 | 9.0 | 8.9 | 17.8 | 19.5 | | | 3.5 | 4.2 | 4.8 | 4.8 | 7.7 | 9.6 | 17.2 | 19.0 |
| 直接輸出 Export | 0.4 | 0.5 | 0.2 | 0.2 | 0.2 | 0.1 | 0.3 | 0.2 | 0.6 | 0.5 | | | 0.1 | 0.2 | 0.1 | 0.1 | 0.3 | 0.2 | 0.5 | 0.5 |
| 売上合計 Total | 123.1 | 132.9 | 34.1 | 34.0 | 38.6 | 35.4 | 68.1 | 74.1 | 142.1 | 146.0 | 152.0 | 150.5 | 37.7 | 36.3 | 42.7 | 33.1 | 74.0 | 75.8 | 149.7 | 161.0 |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 Operating Income | 20.6 | 18.5 | 4.1 | 4.1 | 4.8 | 2.9 | 8.3 | 7.7 | 16.0 | 17.0 | 17.5 | 17.5 | 4.8 | 4.9 | 6.8 | 1.9 | 9.7 | 8.7 | 18.5 | 22.0 |
| 営業利益率 O.I./Sales | 16.7% | 14.0% | 12.1% | 12.2% | 12.4% | 8.3% | 12.2% | 10.4% | 11.3% | 11.6% | 11.5% | 11.6% | 12.8% | 13.5% | 15.9% | 5.8% | 13.2% | 11.5% | 12.3% | 13.7% |

前年比 Comparison

| 地域別売上 Sales by Region | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) |
|--------------------------|------------------------|------------------------|------------------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------|---------------------------|---------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) | |
| 日本 Japan | 94.0% | 95.8% | 104.5% | 83.4% | 94.0% | 88.1% | 92.6% | 91.2% | 91.9% | 87.5% | | | |
| 米州 Americas | 94.6% | 125.9% | 93.6% | 105.6% | 96.4% | 100.5% | 99.4% | 98.4% | 98.9% | 99.0% | | | |
| 欧州 Europe | 101.0% | 103.5% | 147.1% | 140.4% | 116.3% | 80.3% | 143.6% | 98.2% | 117.5% | 116.7% | | | |
| 中華圏 Greater China | 126.9% | 103.2% | 121.1% | 112.3% | 130.1% | 92.0% | 117.1% | 112.2% | 114.7% | 112.7% | | | |
| 東南アジア他 Asia Pacific | 128.0% | 114.6% | 77.8% | 93.4% | 102.3% | 114.4% | 85.6% | 107.9% | 96.7% | 88.3% | | | |
| 直接輸出 Export | 105.4% | 123.9% | 85.0% | 92.6% | 85.7% | 96.7% | 88.8% | 89.8% | 89.2% | 102.8% | | | |
| 売上合計 Total | 107.9% | 107.0% | 110.5% | 106.8% | 110.5% | 93.3% | 108.6% | 102.3% | 105.3% | 102.6% | 98.5% | 99.5% | |

| 地域別売上 Sales by Region | FY24 (P) / FY23 (A) |
|--------------------------|------------------------|
| | Full (P) |
| 日本 Japan | 102.0% |
| 米州 Americas | 109.9% |
| 欧州 Europe | 107.2% |
| 中華圏 Greater China | 108.2% |
| 東南アジア他 Asia Pacific | 110.3% |
| 直接輸出 Export | - |
| 売上合計 Total | 107.5% |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|
| 営業利益 Operating Income | 90.1% | 86.4% | 116.9% | 118.2% | 142.0% | 65.3% | 117.5% | 112.8% | 115.3% | 108.6% | 105.5% |

| | Full (P) |
|--------------------------|----------|
| 営業利益 Operating Income | 119.2% |

| 地域別売上 Sales by Region | FY20 Actual | FY21 Actual | FY22 Actual | | | | | | | | FY23 Plan (Announced Apr 26) | FY23 Q2 Estimates (Announced Oct 27) | FY23 Q3 Estimates (Announced Feb 5) | FY23 Actual | | | | | | | | FY24 Plan (Announced May 8) |
|--------------------------|----------------|----------------|----------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------------------|--|---|----------------|--------|--------|-----------|-----------|----------|----------|--|-----------------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | |
| 日本 Japan | 95.4 | 87.2 | 15.7 | 20.9 | 27.3 | 43.4 | 36.6 | 70.6 | 107.2 | 113.0 | | | 23.1 | 29.3 | 37.1 | 51.1 | 52.3 | 88.2 | 140.6 | 153.5 | | |
| 米州 Americas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 欧州 Europe | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 中華圏 Greater China | 0.2 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.1 | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 | 0.2 | 0.0 | | |
| 東南アジア他 Asia Pacific | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 直接輸出 Export | 0.1 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 | 0.1 | 1.0 | | | 0.4 | 0.3 | 0.0 | 0.1 | 0.7 | 0.1 | 0.8 | 1.0 | | |
| 売上合計 Total | 95.7 | 87.7 | 15.7 | 20.9 | 27.3 | 43.4 | 36.6 | 70.7 | 107.3 | 114.0 | 137.0 | 141.0 | 23.5 | 29.7 | 37.2 | 51.3 | 53.1 | 88.5 | 141.6 | 154.5 | | |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 Operating Income | 5.7 | 6.5 | -1.2 | -0.2 | 1.2 | 7.7 | -1.4 | 8.9 | 7.5 | 9.0 | 13.5 | 14.5 | 0.0 | 1.3 | 4.2 | 8.5 | 1.3 | 12.7 | 14.0 | 17.0 |
| 営業利益率 O.I./Sales | 6.0% | 7.4% | - | - | 4.4% | 17.8% | - | 12.6% | 7.0% | 7.9% | 9.9% | 10.3% | - | 4.5% | 11.3% | 16.6% | 2.5% | 14.4% | 9.9% | 11.0% |

前年比 Comparison

| 地域別売上 Sales by Region | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) |
|--------------------------|------------------------|------------------------|------------------------|----------|---------|--------|-----------|-----------|----------|----------|------------------------|---------------------------|---------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) | |
| 日本 Japan | 91.4% | 122.9% | 147.0% | 140.2% | 136.1% | 117.9% | 143.1% | 124.9% | 131.1% | 124.4% | | | |
| 米州 Americas | - | - | - | - | - | - | - | - | - | - | | | |
| 欧州 Europe | - | - | - | - | - | - | - | - | - | - | | | |
| 中華圏 Greater China | 55.2% | 13.5% | 3400.0% | - | 1160.0% | 533.3% | 6150.0% | 818.2% | 1638.5% | - | | | |
| 東南アジア他 Asia Pacific | - | - | - | - | - | - | - | - | - | - | | | |
| 直接輸出 Export | 493.3% | 16.8% | 3977.8% | 15850.0% | 50.0% | 283.7% | 6136.4% | 274.5% | 1314.5% | 81.5% | | | |
| 売上合計 Total | 91.7% | 122.3% | 149.6% | 141.9% | 136.2% | 118.2% | 145.2% | 125.1% | 132.0% | 124.2% | 103.4% | 100.4% | |

| 地域別売上 Sales by Region | FY24 (P) / FY23 (A) |
|--------------------------|------------------------|
| | Full (P) |
| 日本 Japan | 109.2% |
| 米州 Americas | - |
| 欧州 Europe | - |
| 中華圏 Greater China | - |
| 東南アジア他 Asia Pacific | - |
| 直接輸出 Export | - |
| 売上合計 Total | 109.1% |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|----------|
| 営業利益 Operating Income | 114.3% | 115.1% | - | - | 354.3% | 110.2% | - | 142.8% | 187.2% | 155.8% | 103.9% | 96.7% |

| | Full (P) |
|--------------------------|----------|
| 営業利益 Operating Income | 121.3% |

| 地域別売上 Sales by Region | FY20 Actual | FY21 Actual | FY22 Actual | | | | | | | | FY23 Plan (Announced Apr 26) | FY23 Q2 Estimates (Announced Oct 27) | FY23 Q3 Estimates (Announced Feb 5) | FY23 Actual | | | | | | | | FY24 Plan (Announced May 8) |
|--------------------------|----------------|----------------|----------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------------------|--|---|----------------|--------|--------|-----------|-----------|----------|----------|--|-----------------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | |
| 日本 Japan | 31.7 | 36.4 | 9.3 | 10.4 | 11.4 | 11.4 | 19.7 | 22.8 | 42.5 | 44.0 | | | 11.7 | 10.0 | 8.6 | 7.6 | 21.7 | 16.2 | 37.8 | 32.0 | | |
| 米州 Americas | 12.1 | 17.4 | 5.5 | 6.0 | 7.0 | 5.7 | 11.5 | 12.7 | 24.2 | 22.0 | | | 4.1 | 4.1 | 4.1 | 3.9 | 8.2 | 8.0 | 16.2 | 18.0 | | |
| 欧州 Europe | 13.1 | 16.3 | 4.4 | 4.5 | 4.7 | 4.8 | 8.9 | 9.5 | 18.5 | 18.0 | | | 4.5 | 4.5 | 3.5 | 4.2 | 8.9 | 7.7 | 16.7 | 16.5 | | |
| 中華圏 Greater China | 28.7 | 35.8 | 9.8 | 10.1 | 9.2 | 7.9 | 19.9 | 17.1 | 37.0 | 38.0 | | | 7.0 | 7.4 | 7.3 | 6.3 | 14.4 | 13.7 | 28.1 | 28.0 | | |
| 東南アジア他 Asia Pacific | 11.1 | 14.9 | 4.1 | 4.4 | 4.1 | 4.1 | 8.5 | 8.1 | 16.7 | 17.0 | | | 4.0 | 3.9 | 3.8 | 3.8 | 7.9 | 7.6 | 15.4 | 15.5 | | |
| 直接輸出 Export | 0.2 | 0.2 | 0.0 | 0.0 | 0.0 | -0.1 | 0.1 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.1 | 0.0 | 0.0 | 0.1 | 0.1 | 0.2 | 0.0 | | |
| 売上合計 Total | 96.9 | 121.0 | 33.2 | 35.5 | 36.4 | 33.8 | 68.6 | 70.2 | 138.9 | 139.0 | 123.0 | 113.5 | 31.2 | 29.9 | 27.4 | 25.8 | 61.2 | 53.2 | 114.4 | 110.0 | | |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 Operating Income | 4.6 | 10.1 | 3.8 | 4.2 | 5.4 | 2.0 | 8.1 | 7.4 | 15.5 | 15.5 | 5.5 | 1.5 | 2.5 | 0.1 | 0.5 | 0.0 | 2.7 | 0.5 | 3.1 | 4.0 |
| 営業利益率 O.I./Sales | 4.7% | 8.3% | 11.5% | 11.9% | 14.8% | 6.0% | 11.7% | 10.6% | 11.2% | 11.2% | 4.5% | 1.3% | 8.1% | 0.4% | 1.7% | 0.0% | 4.4% | 0.9% | 2.8% | 3.6% |

前年比 Comparison

| 地域別売上 Sales by Region | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) |
|--------------------------|------------------------|------------------------|------------------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------|---------------------------|---------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) | |
| 日本 Japan | 114.9% | 116.6% | 125.2% | 96.3% | 75.3% | 66.8% | 110.0% | 71.1% | 89.1% | 86.0% | | | |
| 米州 Americas | 144.4% | 138.8% | 74.7% | 68.2% | 58.3% | 68.6% | 71.3% | 62.9% | 66.9% | 73.5% | | | |
| 欧州 Europe | 123.7% | 113.6% | 102.1% | 98.4% | 74.4% | 87.7% | 100.3% | 81.1% | 90.3% | 92.7% | | | |
| 中華圏 Greater China | 124.9% | 103.5% | 70.9% | 73.7% | 79.9% | 79.6% | 72.3% | 79.8% | 75.7% | 73.9% | | | |
| 東南アジア他 Asia Pacific | 134.3% | 111.9% | 96.9% | 87.8% | 93.8% | 92.0% | 92.2% | 92.9% | 92.5% | 90.8% | | | |
| 直接輸出 Export | 93.5% | 12.8% | 100.0% | 310.0% | 120.6% | - | 173.7% | - | 781.8% | - | | | |
| 売上合計 Total | 124.9% | 114.8% | 94.2% | 84.4% | 75.2% | 76.4% | 89.1% | 75.7% | 82.4% | 82.3% | 93.0% | 100.8% | |

| 地域別売上 Sales by Region | FY24 (P) / FY23 (A) |
|--------------------------|------------------------|
| | Full (P) |
| 日本 Japan | 84.6% |
| 米州 Americas | 111.3% |
| 欧州 Europe | 98.9% |
| 中華圏 Greater China | 99.8% |
| 東南アジア他 Asia Pacific | 100.5% |
| 直接輸出 Export | - |
| 売上合計 Total | 96.2% |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|----------|
| 営業利益 Operating Income | 220.6% | 153.7% | 66.5% | 3.0% | 8.7% | - | 33.1% | - | 20.3% | 20.3% | 57.2% | 209.9% |

| | Full (P) |
|--------------------------|----------|
| 営業利益 Operating Income | 127.1% |

| 地域別売上 Sales by Region | FY20 Actual | FY21 Actual | FY22 Actual | | | | | | | | FY23 Plan (Announced Apr 26) | FY23 Q2 Estimates (Announced Oct 27) | FY23 Q3 Estimates (Announced Feb 5) | FY23 Actual | | | | | | | | FY24 Plan (Announced May 8) |
|--------------------------|----------------|----------------|----------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------------------|--|---|----------------|--------|--------|-----------|-----------|----------|----------|--|-----------------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | |
| 日本 Japan | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 7.1 | 9.7 | - | 16.8 | 16.8 | 43.0 | | |
| 米州 Americas | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0.0 | 0.0 | - | 0.0 | 0.0 | 0.0 | | |
| 欧州 Europe | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0.0 | 0.0 | - | 0.0 | 0.0 | 0.0 | | |
| 中華圏 Greater China | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0.0 | 0.0 | - | 0.0 | 0.0 | 0.0 | | |
| 東南アジア他 Asia Pacific | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0.0 | 0.0 | - | 0.0 | 0.0 | 0.0 | | |
| 直接輸出 Export | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0.2 | 0.3 | - | 0.6 | 0.6 | 0.0 | | |
| 売上合計 Total | - | - | - | - | - | - | - | - | - | - | 16.5 | 19.0 | - | - | 7.4 | 10.0 | - | 17.4 | 17.4 | 43.0 | | |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 Operating Income | - | - | - | - | - | - | - | - | - | - | 1.8 | 2.5 | - | - | 0.6 | 1.6 | - | 2.2 | 2.2 | 3.0 |
| 営業利益率 O.I./Sales | - | - | - | - | - | - | - | - | - | - | 10.8% | 13.2% | - | - | 8.1% | 15.9% | - | 12.6% | 12.6% | 7.0% |

前年比 Comparison

| 地域別売上 Sales by Region | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) |
|--------------------------|------------------------|------------------------|------------------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------|---------------------------|---------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) | |
| 日本 Japan | - | - | - | - | - | - | - | - | - | - | - | - | |
| 米州 Americas | - | - | - | - | - | - | - | - | - | - | - | - | |
| 欧州 Europe | - | - | - | - | - | - | - | - | - | - | - | - | |
| 中華圏 Greater China | - | - | - | - | - | - | - | - | - | - | - | - | |
| 東南アジア他 Asia Pacific | - | - | - | - | - | - | - | - | - | - | - | - | |
| 直接輸出 Export | - | - | - | - | - | - | - | - | - | - | - | - | |
| 売上合計 Total | - | - | - | - | - | - | - | - | - | - | 105.3% | 91.5% | |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|-------|
| 営業利益 Operating Income | - | - | - | - | - | - | - | - | - | - | 123.1% | 87.4% |

| 地域別売上 Sales by Region | FY24 (P) / FY23 (A) |
|--------------------------|------------------------|
| Full (P) | |
| 日本 Japan | 256.0% |
| 米州 Americas | - |
| 欧州 Europe | - |
| 中華圏 Greater China | - |
| 東南アジア他 Asia Pacific | - |
| 直接輸出 Export | - |
| 売上合計 Total | 247.6% |

| | Full (P) |
|--------------------------|----------|
| 営業利益 Operating Income | 137.3% |

| 地域別売上 Sales by Region | FY20 Actual | FY21 Actual | FY22 Actual | | | | | | | | FY23 Plan (Announced Apr 26) | FY23 Q2 Estimates (Announced Oct 27) | FY23 Q3 Estimates (Announced Feb 5) | FY23 Actual | | | | | | | | FY24 Plan (Announced May 8) |
|--------------------------|----------------|----------------|----------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------------------|--|---|----------------|--------|--------|-----------|-----------|----------|----------|--|-----------------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | | |
| 日本 Japan | 3.9 | 3.3 | 0.5 | 0.5 | 2.3 | -1.2 | 1.0 | 1.1 | 2.1 | 1.0 | | | 0.4 | 1.6 | 1.3 | -1.1 | 2.0 | 0.1 | 2.1 | 1.5 | | |
| 米州 Americas | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 欧州 Europe | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 中華圏 Greater China | 0.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 東南アジア他 Asia Pacific | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 直接輸出 Export | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | |
| 売上合計 Total | 4.3 | 3.3 | 0.5 | 0.5 | 2.3 | -1.2 | 1.0 | 1.1 | 2.1 | 1.0 | 1.5 | -2.5 | 0.4 | 1.6 | 1.3 | -1.1 | 2.0 | 0.1 | 2.1 | 1.5 | | |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|-------------|-------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| 営業利益 Operating Income | -25.5 | -22.1 | -6.6 | -5.9 | -5.5 | -6.2 | -12.5 | -11.7 | -24.2 | -27.5 | -22.8 | -26.0 | -5.3 | -5.2 | -7.0 | -7.4 | -10.5 | -14.4 | -24.9 | -24.5 |
| 営業利益率 O.I./Sales | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

前年比 Comparison

| 地域別売上 Sales by Region | FY21 (A) / FY20 (A) | FY22 (A) / FY21 (A) | FY23 (A) / FY22 (A) | | | | | | | | FY23 (A) / FY23 (P) | FY23 (A) / FY23 (Q2 E) | FY23 (A) / FY23 (Q3 E) |
|--------------------------|------------------------|------------------------|------------------------|--------|--------|--------|-----------|-----------|----------|----------|------------------------|---------------------------|---------------------------|
| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) | |
| 日本 Japan | 84.6% | 63.2% | 88.5% | 309.8% | 54.1% | 93.2% | 205.8% | 11.3% | 102.4% | 213.6% | | | |
| 米州 Americas | - | - | - | - | - | - | - | - | - | - | | | |
| 欧州 Europe | - | - | - | - | - | - | - | - | - | - | | | |
| 中華圏 Greater China | - | - | - | - | - | - | - | - | - | - | | | |
| 東南アジア他 Asia Pacific | - | - | - | - | - | - | - | - | - | - | | | |
| 直接輸出 Export | - | - | - | - | - | - | - | - | - | - | | | |
| 売上合計 Total | 76.6% | 63.2% | 88.5% | 309.8% | 54.1% | - | 205.8% | - | 102.4% | 213.6% | 142.4% | - | |

| 地域別売上 Sales by Region | FY24 (P) / FY23 (A) |
|--------------------------|------------------------|
| | Full (P) |
| 日本 Japan | 70.2% |
| 米州 Americas | - |
| 欧州 Europe | - |
| 中華圏 Greater China | - |
| 東南アジア他 Asia Pacific | - |
| 直接輸出 Export | - |
| 売上合計 Total | 70.2% |

| | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) |
|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|----------|
| 営業利益 Operating Income | - | - | - | - | - | - | - | - | - | - | - |

| | Full (P) |
|--------------------------|----------|
| 営業利益 Operating Income | - |

セグメント別売上 Sales by Segment

(単位：十億円, Unit: Billion Yen)

| | | FY20 | FY21 | FY22 | | | | | | | FY23 | FY23 | FY23 | FY23 | | | | | | | FY24 |
|--------------|--------------------------|--------------------|--------------------|-------------------|--------|--------|--------|-----------|-----------|----------|----------|--------------|--------------|--------|--------|--------|--------|-----------|-------------------|----------|----------|
| | | Actual | Actual | Actual | | | | | | | Plan | Q2 Estimates | Q3 Estimates | Actual | | | | | | | Plan |
| | | (Announced Apr 26) | (Announced Oct 27) | (Announced Feb 5) | | | | | | | | | | | | | | | (Announced May 8) | | |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q2 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 制御機器事業 | IAB | 335.6 | 418.1 | 101.0 | 129.2 | 128.9 | 126.7 | 230.1 | 255.6 | 485.7 | 490.0 | 420.0 | 388.5 | 110.6 | 99.8 | 91.5 | 91.7 | 210.4 | 183.2 | 393.6 | 355.0 |
| ヘルスクア事業 | HCB | 123.1 | 132.9 | 34.1 | 34.0 | 38.6 | 35.4 | 68.1 | 74.1 | 142.1 | 146.0 | 152.0 | 150.5 | 37.7 | 36.3 | 42.7 | 33.1 | 74.0 | 75.8 | 149.7 | 161.0 |
| 社会システム事業 | SSB | 95.7 | 87.7 | 15.7 | 20.9 | 27.3 | 43.4 | 36.6 | 70.7 | 107.3 | 114.0 | 137.0 | 141.0 | 23.5 | 29.7 | 37.2 | 51.3 | 53.1 | 88.5 | 141.6 | 154.5 |
| 電子部品事業 | DMB | 96.9 | 121.0 | 33.2 | 35.5 | 36.4 | 33.8 | 68.6 | 70.2 | 138.9 | 139.0 | 123.0 | 113.5 | 31.2 | 29.9 | 27.4 | 25.8 | 61.2 | 53.2 | 114.4 | 110.0 |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 16.5 | 19.0 | - | - | 7.4 | 10.0 | - | 17.4 | 17.4 | 43.0 |
| 本社他 (消去調整含む) | Eliminations & Corporate | 4.3 | 3.3 | 0.5 | 0.5 | 2.3 | -1.2 | 1.0 | 1.1 | 2.1 | 1.0 | 1.5 | -2.5 | 0.4 | 1.6 | 1.3 | -1.1 | 2.0 | 0.1 | 2.1 | 1.5 |
| 合計 | Total | 655.5 | 762.9 | 184.4 | 220.0 | 233.6 | 238.1 | 404.4 | 471.7 | 876.1 | 890.0 | 850.0 | 810.0 | 203.4 | 197.3 | 207.3 | 210.8 | 400.7 | 418.1 | 818.8 | 825.0 |

前年比 Comparison

| | | FY21 (A) / | FY22 (A) / | FY23 (A) / | | | | | | | FY23 (A) / | FY23 (A) / | FY23 (A) / |
|--------------|--------------------------|------------|------------|------------|--------|--------|--------|-----------|-----------|----------|------------|-------------|-------------|
| | | FY20 (A) | FY21 (A) | FY22 (A) | | | | | | | FY23 (P) | FY23 (Q2 E) | FY23 (Q3 E) |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | |
| 制御機器事業 | IAB | 124.6% | 116.2% | 109.5% | 77.3% | 71.0% | 72.4% | 91.4% | 71.7% | 81.0% | 80.3% | 93.7% | 101.3% |
| ヘルスクア事業 | HCB | 107.9% | 107.0% | 110.5% | 106.8% | 110.5% | 93.3% | 108.6% | 102.3% | 105.3% | 102.6% | 98.5% | 99.5% |
| 社会システム事業 | SSB | 91.7% | 122.3% | 149.6% | 141.9% | 136.2% | 118.2% | 145.2% | 125.1% | 132.0% | 124.2% | 103.4% | 100.4% |
| 電子部品事業 | DMB | 124.9% | 114.8% | 94.2% | 84.4% | 75.2% | 76.4% | 89.1% | 75.7% | 82.4% | 82.3% | 93.0% | 100.8% |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 105.3% | 91.5% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 76.6% | 63.2% | 88.5% | 309.8% | 54.1% | - | 205.8% | - | 102.4% | 213.6% | 142.4% | - |
| 合計 | Total | 116.4% | 114.8% | 110.3% | 89.7% | 88.8% | 88.5% | 99.1% | 88.6% | 93.5% | 92.0% | 96.3% | 101.1% |

| | | FY24 (P) / |
|--------------|--------------------------|------------|
| | | FY23 (A) |
| | | Full (P) |
| 制御機器事業 | IAB | 90.2% |
| ヘルスクア事業 | HCB | 107.5% |
| 社会システム事業 | SSB | 109.1% |
| 電子部品事業 | DMB | 96.2% |
| データソリューション事業 | DSB | 247.6% |
| 本社他 (消去調整含む) | Eliminations & Corporate | - |
| 合計 | Total | 100.8% |

構成比 Composition

| | | FY20 | FY21 | FY22 | | | | | | | FY23 | FY23 | FY23 | FY23 | | | | | | | FY24 |
|--------------|--------------------------|--------------------|--------------------|-------------------|--------|--------|--------|-----------|-----------|----------|----------|--------------|--------------|--------|--------|--------|--------|-----------|-------------------|----------|----------|
| | | Actual | Actual | Actual | | | | | | | Plan | Q2 Estimates | Q3 Estimates | Actual | | | | | | | Plan |
| | | (Announced Apr 26) | (Announced Oct 27) | (Announced Feb 5) | | | | | | | | | | | | | | | (Announced May 8) | | |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q2 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 制御機器事業 | IAB | 51% | 55% | 55% | 59% | 55% | 53% | 57% | 54% | 55% | 55% | 49% | 48% | 54% | 51% | 44% | 44% | 53% | 44% | 48% | 43% |
| ヘルスクア事業 | HCB | 19% | 17% | 18% | 15% | 17% | 15% | 17% | 16% | 16% | 16% | 18% | 19% | 19% | 18% | 21% | 16% | 18% | 18% | 18% | 20% |
| 社会システム事業 | SSB | 15% | 11% | 9% | 9% | 12% | 18% | 9% | 15% | 12% | 13% | 16% | 17% | 12% | 15% | 18% | 24% | 13% | 21% | 17% | 19% |
| 電子部品事業 | DMB | 15% | 16% | 18% | 16% | 16% | 14% | 17% | 15% | 16% | 16% | 14% | 14% | 15% | 15% | 13% | 12% | 15% | 13% | 14% | 13% |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 2% | 2% | - | - | 4% | 5% | - | 4% | 2% | 5% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 1% | 0% | 0% | 0% | 1% | -1% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 1% | 1% | -1% | 1% | 0% | 0% | 0% |

セグメント別営業利益 Operating Income by Segment

(単位：十億円, Unit: Billion Yen)

| | | FY20 | FY21 | FY22 | | | | | | | FY23 | FY23 | FY23 | FY23 | | | | | | | FY24 |
|--------------|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|--------------|--------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| | | Actual | Actual | Actual | | | | | | | Plan | Q2 Estimates | Q3 Estimates | Actual | | | | | | | Plan |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 制御機器事業 | IAB | 57.2 | 76.3 | 11.8 | 27.4 | 25.3 | 21.4 | 39.1 | 46.7 | 85.8 | 88.0 | 29.5 | 14.0 | 12.2 | 5.2 | 0.9 | 3.1 | 17.4 | 4.0 | 21.5 | 27.5 |
| ヘルスクエア事業 | HCB | 20.6 | 18.5 | 4.1 | 4.1 | 4.8 | 2.9 | 8.3 | 7.7 | 16.0 | 17.0 | 17.5 | 17.5 | 4.8 | 4.9 | 6.8 | 1.9 | 9.7 | 8.7 | 18.5 | 22.0 |
| 社会システム事業 | SSB | 5.7 | 6.5 | -1.2 | -0.2 | 1.2 | 7.7 | -1.4 | 8.9 | 7.5 | 9.0 | 13.5 | 14.5 | 0.0 | 1.3 | 4.2 | 8.5 | 1.3 | 12.7 | 14.0 | 17.0 |
| 電子部品事業 | DMB | 4.6 | 10.1 | 3.8 | 4.2 | 5.4 | 2.0 | 8.1 | 7.4 | 15.5 | 15.5 | 5.5 | 1.5 | 2.5 | 0.1 | 0.5 | 0.0 | 2.7 | 0.5 | 3.1 | 4.0 |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 1.8 | 2.5 | - | - | 0.6 | 1.6 | - | 2.2 | 2.2 | 3.0 |
| 本社他 (消去調整含む) | Eliminations & Corporate | -25.5 | -22.1 | -6.6 | -5.9 | -5.5 | -6.2 | -12.5 | -11.7 | -24.2 | -27.5 | -22.8 | -26.0 | -5.3 | -5.2 | -7.0 | -7.4 | -10.5 | -14.4 | -24.9 | -24.5 |
| 合計 | Total | 62.5 | 89.3 | 11.9 | 29.7 | 31.2 | 27.8 | 41.6 | 59.1 | 100.7 | 102.0 | 45.0 | 24.0 | 14.3 | 6.3 | 5.9 | 7.8 | 20.7 | 13.7 | 34.3 | 49.0 |

前年比 Comparison

| | | FY21 (A) / | FY22 (A) / | FY23 (A) / | | | | | | | FY23 (A) / | FY23 (A) / | FY23 (A) / |
|--------------|--------------------------|------------|------------|------------|--------|--------|--------|-----------|-----------|----------|------------|-------------|-------------|
| | | FY20 (A) | FY21 (A) | FY22 (A) | | | | | | | FY23 (P) | FY23 (Q2 E) | FY23 (Q3 E) |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (A) | Full (A) | Full (A) |
| 制御機器事業 | IAB | 133.4% | 112.6% | 104.2% | 19.0% | 3.5% | 14.7% | 44.6% | 8.6% | 25.0% | 24.4% | 72.7% | 153.3% |
| ヘルスクエア事業 | HCB | 90.1% | 86.4% | 116.9% | 118.2% | 142.0% | 65.3% | 117.5% | 112.8% | 115.3% | 108.6% | 105.5% | 105.5% |
| 社会システム事業 | SSB | 114.3% | 115.1% | - | - | 354.3% | 110.2% | - | 142.8% | 187.2% | 155.8% | 103.9% | 96.7% |
| 電子部品事業 | DMB | 220.6% | 153.7% | 66.5% | 3.0% | 8.7% | - | 33.1% | - | 20.3% | 20.3% | 57.2% | 209.9% |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 123.1% | 87.4% |
| 本社他 (消去調整含む) | Eliminations & Corporate | - | - | - | - | - | - | - | - | - | - | - | - |
| 合計 | Total | 143.0% | 112.7% | 119.9% | 21.4% | 19.0% | 27.9% | 49.6% | 23.2% | 34.1% | 33.7% | 76.3% | 143.1% |

| | | FY24 (P) / |
|--------------|--------------------------|------------|
| | | FY23 (A) |
| | | Full (P) |
| 制御機器事業 | IAB | 128.1% |
| ヘルスクエア事業 | HCB | 119.2% |
| 社会システム事業 | SSB | 121.3% |
| 電子部品事業 | DMB | 127.1% |
| データソリューション事業 | DSB | 137.3% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 98.3% |
| 合計 | Total | 142.7% |

セグメント別営業利益率 Operating Income / Sales by Segment

| | | FY20 | FY21 | FY22 | | | | | | | FY23 | FY23 | FY23 | FY23 | | | | | | | FY24 |
|--------------|--------------------------|----------|----------|--------|--------|--------|--------|-----------|-----------|----------|----------|--------------|--------------|--------|--------|--------|--------|-----------|-----------|----------|----------|
| | | Actual | Actual | Actual | | | | | | | Plan | Q2 Estimates | Q3 Estimates | Actual | | | | | | | Plan |
| | | Full (A) | Full (A) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) | Full (Q2 E) | Full (Q3 E) | Q1 (A) | Q2 (A) | Q3 (A) | Q4 (A) | 1st H (A) | 2nd H (A) | Full (A) | Full (P) |
| 制御機器事業 | IAB | 17.0% | 18.2% | 11.6% | 21.2% | 19.6% | 16.9% | 17.0% | 18.3% | 17.7% | 18.0% | 7.0% | 3.6% | 11.1% | 5.2% | 1.0% | 3.4% | 8.3% | 2.2% | 5.5% | 7.7% |
| ヘルスクエア事業 | HCB | 16.7% | 14.0% | 12.1% | 12.2% | 12.4% | 8.3% | 12.2% | 10.4% | 11.3% | 11.6% | 11.5% | 11.6% | 12.8% | 13.5% | 15.9% | 5.8% | 13.2% | 11.5% | 12.3% | 13.7% |
| 社会システム事業 | SSB | 6.0% | 7.4% | - | - | 4.4% | 17.8% | - | 12.6% | 7.0% | 7.9% | 9.9% | 10.3% | - | 4.5% | 11.3% | 16.6% | 2.5% | 14.4% | 9.9% | 11.0% |
| 電子部品事業 | DMB | 4.7% | 8.3% | 11.5% | 11.9% | 14.8% | 6.0% | 11.7% | 10.6% | 11.2% | 11.2% | 4.5% | 1.3% | 8.1% | 0.4% | 1.7% | 0.0% | 4.4% | 0.9% | 2.8% | 3.6% |
| データソリューション事業 | DSB | - | - | - | - | - | - | - | - | - | - | 10.8% | 13.2% | - | - | 8.1% | 15.9% | - | 12.6% | 12.6% | 7.0% |
| 本社他 (消去調整含む) | Eliminations & Corporate | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 合計 | Total | 9.5% | 11.7% | 6.5% | 13.5% | 13.4% | 11.7% | 10.3% | 12.5% | 11.5% | 11.5% | 5.3% | 3.0% | 7.0% | 3.2% | 2.9% | 3.7% | 5.2% | 3.3% | 4.2% | 5.9% |

セグメント別研究開発費 R&D Expenditures by Segment

(単位:十億円, Unit: Billion Yen)

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual | FY23 (A) / FY22 (A) |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|------------------------|
| 制御機器事業 | IAB | 18.4 | 22.6 | 27.0 | 25.9 | 96% |
| ヘルスケア事業 | HCB | 6.9 | 7.9 | 7.9 | 8.3 | 105% |
| 社会システム事業 | SSB | 5.1 | 3.5 | 3.5 | 4.3 | 124% |
| 電子部品事業 | DMB | 4.2 | 5.2 | 5.3 | 4.9 | 94% |
| データソリューション事業 | DSB | 0.0 | 0.0 | 0.0 | 0.1 | - |
| 本社他 (消去調整含む) | Eliminations & Corporate | 8.6 | 5.2 | 6.5 | 6.6 | 101% |
| 合計 | Total | 43.2 | 44.3 | 50.2 | 50.1 | 100% |

構成比 Composition

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|
| 制御機器事業 | IAB | 43% | 51% | 54% | 52% |
| ヘルスケア事業 | HCB | 16% | 18% | 16% | 17% |
| 社会システム事業 | SSB | 12% | 8% | 7% | 9% |
| 電子部品事業 | DMB | 10% | 12% | 10% | 10% |
| データソリューション事業 | DSB | 0% | 0% | 0% | 0% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 20% | 12% | 13% | 13% |
| 合計 | Total | 100% | 100% | 100% | 100% |

セグメント別設備投資 Capital Expenditures by Segment

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual | FY23 (A) / FY22 (A) |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|------------------------|
| 制御機器事業 | IAB | 4.1 | 7.1 | 9.3 | 7.8 | 83% |
| ヘルスケア事業 | HCB | 4.3 | 4.4 | 6.6 | 4.2 | 64% |
| 社会システム事業 | SSB | 2.9 | 2.8 | 3.4 | 5.2 | 153% |
| 電子部品事業 | DMB | 4.1 | 6.1 | 8.6 | 7.2 | 84% |
| データソリューション事業 | DSB | 0.0 | 0.0 | 0.0 | 1.2 | - |
| 本社他 (消去調整含む) | Eliminations & Corporate | 8.6 | 13.9 | 17.2 | 18.2 | 106% |
| 合計 | Total | 24.0 | 34.2 | 45.0 | 43.7 | 97% |

構成比 Composition

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|
| 制御機器事業 | IAB | 17% | 21% | 21% | 18% |
| ヘルスケア事業 | HCB | 18% | 13% | 15% | 10% |
| 社会システム事業 | SSB | 12% | 8% | 8% | 12% |
| 電子部品事業 | DMB | 17% | 18% | 19% | 16% |
| データソリューション事業 | DSB | 0% | 0% | 0% | 3% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 36% | 41% | 38% | 42% |
| 合計 | Total | 100% | 100% | 100% | 100% |

セグメント別減価償却費 Depreciation by Segment

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual | FY23 (A) / FY22 (A) |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|------------------------|
| 制御機器事業 | IAB | 6.4 | 5.9 | 6.4 | 7.2 | 112% |
| ヘルスケア事業 | HCB | 2.9 | 3.1 | 3.6 | 3.7 | 101% |
| 社会システム事業 | SSB | 2.1 | 2.1 | 2.5 | 3.3 | 131% |
| 電子部品事業 | DMB | 6.7 | 6.7 | 7.4 | 7.7 | 104% |
| データソリューション事業 | DSB | 0.0 | 0.0 | 0.0 | 1.2 | - |
| 本社他 (消去調整含む) | Eliminations & Corporate | 4.7 | 5.6 | 6.6 | 7.8 | 117% |
| 合計 | Total | 22.8 | 23.4 | 26.6 | 30.8 | 116% |

構成比 Composition

| | | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Actual |
|--------------|-----------------------------|----------------|----------------|----------------|----------------|
| 制御機器事業 | IAB | 28% | 25% | 24% | 23% |
| ヘルスケア事業 | HCB | 13% | 13% | 14% | 12% |
| 社会システム事業 | SSB | 9% | 9% | 10% | 11% |
| 電子部品事業 | DMB | 29% | 29% | 28% | 25% |
| データソリューション事業 | DSB | 0% | 0% | 0% | 4% |
| 本社他 (消去調整含む) | Eliminations & Corporate | 21% | 24% | 25% | 25% |
| 合計 | Total | 100% | 100% | 100% | 100% |

組み替えに関する注記 Notes on Reclassification

| | |
|---|--|
| 1 | <p>2022年度より、経営管理区分の見直しのため、制御機器事業（IAB）の一部を電子部品事業（DMB）の事業セグメントに含めて開示しています。これに伴い、2020年度および2021年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2022, as a result of a segment reclassification, figures for certain business that had been included in IAB have been reclassified into DMB. FY2020-2021 figures have been restated to reflect this.</p> |
| 2 | <p>2020年度より、経営管理区分の見直しのため、本社直轄事業（その他事業）の傘下であった環境事業を社会システム事業（SSB）の事業セグメントに含めて開示しています。これに伴い、2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Environmental Solutions business that had been included in the Other segment have been reclassified into SSB. FY2019 figures have been restated to reflect this.</p> |
| 3 | <p>2020年度より、経営管理区分の見直しのため、本社直轄事業（その他事業）の傘下であったバックライト事業を本社他（消去調整含む）の事業セグメントに含めて開示しています。これに伴い、2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Backlights business that had been included in the Other segment have been reclassified into Eliminations & Corporate. FY2019 figures have been restated to reflect this.</p> |
| 4 | <p>株式会社JMDCと協働するため、2023年度第3四半期連結会計期間よりデータソリューション事業（DSB）を新設しています。JMDC社の連結業績予想（JMDC社の連結業績見通しに基づいたものではなく、当社グループの通期業績を見通す上での、当社算定による概算値）は「DSB」の欄に含めています。前回予想の公表時に「本社他（消去調整含む）」に含めていたJMDC社業績予想についても「DSB」欄に組み替えています。</p> <p>The Company established the DSB in the third quarter of FY2023 to collaborate with JMDC Inc. The JMDC forecast (not based on the JMDC outlook, but an estimate based on our calculations of OMRON Group full-year performance results) is included in DSB. (Our forecast for JMDC, included under Eliminations & Corporate in the previous forecast, is now included under DSB.)</p> |