

2022年度 第1四半期 オムロングループ財務データ集

OMRON Group Reference Data as of July 2022

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注) 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
 Note. (A) stands for actual results, (E) for estimates, and (P) for plan

<セグメントの名称>

< Name of Business Segments >

制御機器事業: IAB:	インダストリアルオートメーションビジネス Industrial Automation Business
ヘルスケア事業: HCB:	ヘルスケアビジネス Healthcare Business
社会システム事業: SSB:	ソーシャルシステムズ・ソリューション&サービス・ビジネス Social Systems, Solutions & Service Business
電子部品事業: DMB:	デバイス&モジュールソリューションズビジネス Device & Module Solutions Business

<エリアの名称>

< Definition of Region >

米州: Americas:	北米、中米、南米を含む North, Central, and South America
欧州: Europe:	ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East
中華圏: Greater China:	中国、台湾、香港を含む China, Taiwan, Hong Kong
東南アジア他: Asia Pacific:	東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania

注意:

Notes:

1. 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
2. 四捨五入により、当財務データ集の数値は「2023年3月期 第1四半期 決算短信」と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results for the First Quarter of the Year Ending March 31, 2023 (U.S. GAAP) due to rounding off.
3. 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
4. 当資料は2022年7月26日に作成・発表したものです。
This reference data was produced and announced on July 26, 2022.

会社	Total	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	(Announced Apr 26)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
売上高	Sales	732.6	678.0	655.5	188.2	181.2	189.3	204.3	369.4	393.6	762.9	850.0	184.4						
売上原価	Cost of Sales	407.1	374.3	357.2	100.8	97.9	103.5	113.9	198.8	217.3	416.1	462.5	103.9						
売上総利益	Gross Profit	325.5	303.7	298.4	87.4	83.2	85.8	90.4	170.6	176.2	346.8	387.5	80.4						
その他販管費	SG&A	208.9	203.0	192.7	50.5	52.3	53.6	56.8	102.8	110.4	213.2	243.0	56.8						
R&D費	R&D Exp.	49.3	46.0	43.2	11.0	11.0	11.0	11.2	22.0	22.3	44.3	51.5	11.7						
販管費合計	SG&A + R&D	258.2	248.9	235.9	61.5	63.3	64.7	68.0	124.9	132.6	257.5	294.5	68.5						
営業利益	Operating Income	67.3	54.8	62.5	25.8	19.9	21.1	22.5	45.7	43.6	89.3	93.0	11.9						
営業外損益	Non-operating Income (loss),net	1.3	2.9	-2.6	-0.8	0.3	3.6	-0.5	-0.5	3.1	2.6	4.0	0.2						
税引前当期純利益	NIBT	65.9	51.8	65.1	26.6	19.6	17.5	23.0	46.2	40.5	86.7	89.0	11.7						
法人税等	Income Taxes	17.0	11.3	15.1	6.0	6.5	4.6	5.9	12.5	10.5	23.0	23.5	2.9						
持分法投資損益	Equity in loss (earnings) of affiliates	1.6	1.0	6.1	0.2	0.6	0.3	0.4	0.9	0.8	1.6	2.0	0.7						
継続事業純利益	Income from continuing operations	47.3	39.6	43.9	20.3	12.5	12.5	16.7	32.9	29.2	62.0	63.5	8.1						
非継続事業利益	Income from discontinued operations	7.7	35.7	-	-	-	-	-	-	-	-	-	-						
非支配持分帰属損益	Net Income Attributable to noncontrolling interests	0.7	0.4	0.6	0.2	0.2	0.2	0.1	0.3	0.3	0.6	0.5	0.1						
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	54.3	74.9	43.3	20.2	12.4	12.3	16.6	32.5	28.9	61.4	63.0	8.0						

売上総利益率	Gross Profit / Sales	44.4%	44.8%	45.5%	46.4%	45.9%	45.3%	44.3%	46.2%	44.8%	45.5%	45.6%	43.6%						
その他販管費比率	SG&A / Sales	28.5%	29.9%	29.4%	26.8%	28.9%	28.3%	27.8%	27.8%	28.0%	27.9%	28.6%	30.8%						
R&D費比率	R&D / Sales	6.7%	6.8%	6.6%	5.9%	6.1%	5.8%	5.5%	6.0%	5.7%	5.8%	6.1%	6.4%						
販管費(合計)比率	(SG&A + R&D) / Sales	35.2%	36.7%	36.0%	32.7%	35.0%	34.2%	33.3%	33.8%	33.7%	33.8%	34.6%	37.2%						
営業利益率	O.I. / Sales	9.2%	8.1%	9.5%	13.7%	11.0%	11.2%	11.0%	12.4%	11.1%	11.7%	10.9%	6.5%						

設備投資	Capex	35.7	33.1	24.0	4.8	7.0	8.9	13.5	11.8	22.4	34.2	52.5	6.0						
減価償却費	Depreciation	25.4	25.7	22.8	5.7	5.8	5.8	6.0	11.5	11.8	23.4	25.5	6.2						

外為(期中平均レート)	Exchange Rate (Yen)	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
USD (円)	USD	110.7	109.1	105.8	109.8	110.0	113.1	115.3	109.9	114.2	112.1	121.0	126.5						
EUR (円)	EUR	128.8	121.2	123.2	131.7	130.5	130.3	129.4	131.1	129.9	130.5	133.0	136.8						
人民元 (円)	CNY	16.5	15.7	15.5	17.0	17.0	17.6	18.1	17.0	17.9	17.4	19.0	19.3						

ROIC	ROIC	10.6%	14.1%	7.8%							9.6%	>10%							
ROE	ROE	10.8%	14.5%	7.6%							9.7%	>10%							
EPS (円)	EPS (Yen)	260.8	365.3	214.7							305.7	316.3							

会社	Total	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) /						FY22 (P) /		
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)						FY21 (A)		
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)		
前年比	Comparison												
売上高	Sales	92.5%	96.7%	116.4%	98.0%							111.4%	
売上原価	Cost of Sales	91.9%	95.4%	116.5%	103.1%							111.2%	
売上総利益	Gross Profit	93.3%	98.2%	116.2%	92.1%							111.7%	
その他販管費	SG&A	97.2%	94.9%	110.7%	112.5%							114.0%	
R&D費	R&D Exp.	93.2%	93.9%	102.5%	106.3%							116.3%	
販管費合計	SG&A + R&D	96.4%	94.7%	109.2%	111.4%							114.4%	
営業利益	Operating Income	81.4%	114.1%	143.0%	46.2%							104.1%	
税引前当期純利益	NIBT	78.6%	125.6%	133.2%	44.0%							102.6%	
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	137.9%	57.8%	141.8%	39.5%							102.6%	
設備投資	Capex	92.8%	72.4%	142.8%	124.4%							153.5%	
減価償却費	Depreciation	101.4%	88.5%	102.7%	107.4%							109.1%	

※専従事業(AEO)を非継続事業に分類しています。

※全社業績変動リスク(売上高△100億円、営業利益△40億円)を含む

We have reclassified AEC as discontinued operations.

Figures include earnings fluctuation risk (Sales -10 billions of yen, Operating Income -4 billions of yen).

制御機器事業	IAB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	154.7	140.0	116.0	32.2	32.6	33.6	36.6	64.9	70.2	135.1	148.5	30.4						
米州	Americas	35.0	32.6	27.6	8.8	8.6	9.6	11.2	17.4	20.8	38.2	43.0	11.5						
欧州	Europe	79.9	71.8	65.6	21.6	18.9	20.5	20.2	40.5	40.7	81.2	92.5	20.0						
中華圏	Greater China	78.2	68.8	87.8	32.8	27.9	29.4	27.0	60.7	56.4	117.1	144.0	27.5						
東南アジア他	Asia Pacific	43.8	39.4	38.5	12.2	10.9	10.9	12.5	23.0	23.5	46.5	55.0	11.5						
直接輸出	Export	0.3	0.2	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
売上合計 (組み替え後)	Total (After reclassifications)	-	-	335.6	107.6	98.9	104.0	107.6	206.5	211.6	418.1	483.0	101.0						
売上合計 (組み替え前)	Total (Before reclassifications)	391.8	352.8	346.4	110.9	102.5	107.9	111.3	213.4	219.2	432.6	-	-						

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	57.2	22.7	17.4	17.8	18.4	40.1	36.2	76.3	90.0	11.8						
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	17.0%	21.1%	17.6%	17.1%	17.1%	19.4%	17.1%	18.2%	18.6%	11.6%						
営業利益 (組み替え前)	Operating Income (Before reclassifications)	62.9	53.6	58.8	23.1	17.8	18.3	18.9	40.9	37.2	78.1	-	-						
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	16.1%	15.2%	17.0%	20.8%	17.4%	17.0%	16.9%	19.2%	17.0%	18.1%	-	-						

制御機器事業	IAB	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) /						FY22 (P) /
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)						FY21 (A)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
日本	Japan	90.5%	-	116.5%	94.3%						109.9%
米州	Americas	93.3%	84.7%	138.3%	131.0%						112.5%
欧州	Europe	89.9%	91.3%	123.8%	92.8%						114.0%
中華圏	Greater China	88.0%	127.7%	133.3%	83.9%						123.0%
東南アジア他	Asia Pacific	90.0%	97.8%	120.6%	94.4%						118.3%
直接輸出	Export	64.4%	47.2%	30.0%	60.0%						-
売上合計 (組み替え後)	Total (After reclassifications)	-	-	124.6%	93.9%						115.5%
売上合計 (組み替え前)	Total (Before reclassifications)	90.0%	98.2%	124.9%	-						-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	133.4%	51.8%						118.0%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	85.2%	109.7%	132.8%	-						-

(注記)・組み替えに関してはP12記載の1をご参照ください。参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の1に伴い、2020年度の日本の売上および営業利益の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to note 1 on p.12. Figures before the reclassification are also provided for reference.

According to notes 1, the Y/Y change of Japan sales and O.I for FY2020 are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

ヘルスケア事業 地域別売上	HCB Sales by Region	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Actual							FY22 Plan (Announced Apr 26)	FY22 Actual (Announced Jul 26)						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	26.9	26.1	29.6	6.7	7.6	6.7	6.8	14.4	13.5	27.8	28.0	5.5						
米州	Americas	23.6	21.6	24.0	6.3	6.1	5.5	4.8	12.4	10.3	22.7	29.5	7.1						
欧州	Europe	22.7	21.7	22.8	5.5	5.5	5.2	6.9	11.0	12.0	23.0	21.5	4.8						
中華圏	Greater China	31.0	31.4	34.2	11.8	10.3	12.3	9.0	22.1	21.3	43.3	54.5	12.0						
東南アジア他	Asia Pacific	10.7	10.8	12.1	4.4	3.3	3.7	4.2	7.6	7.9	15.5	20.0	4.5						
直接輸出	Export	0.6	0.4	0.4	0.1	0.1	0.1	0.1	0.2	0.2	0.5	0.5	0.2						
売上合計	Total	115.5	112.0	123.1	34.8	32.9	33.4	31.8	67.7	65.2	132.9	154.0	34.1						

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
営業利益	Operating Income	13.0	13.5	20.6	6.4	5.7	4.1	2.3	12.1	6.5	18.5	20.0	4.1						
営業利益率	O.I./Sales	11.3%	12.1%	16.7%	18.3%	17.4%	12.3%	7.3%	17.9%	9.9%	14.0%	13.0%	12.1%						

ヘルスケア事業 地域別売上 前年比	HCB Sales by Region Comparison	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)						FY22 (P) / FY21 (A)	
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
日本	Japan	96.9%	113.5%	94.0%	82.0%							100.6%
米州	Americas	91.5%	110.9%	94.6%	112.9%							130.2%
欧州	Europe	95.7%	105.0%	101.0%	87.1%							93.4%
中華圏	Greater China	101.4%	108.8%	126.9%	102.0%							125.7%
東南アジア他	Asia Pacific	101.0%	112.3%	128.0%	102.9%							128.7%
直接輸出	Export	63.6%	108.4%	105.4%	131.5%							107.5%
売上合計	Total	97.0%	109.9%	107.9%	98.0%							115.9%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
営業利益	Operating Income	103.7%	152.3%	90.1%	65.0%						107.9%

社会システム事業	SSB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	99.3	115.2	95.4	15.9	19.1	20.2	32.1	34.9	52.3	87.2	91.0	15.7						
米州	Americas	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
欧州	Europe	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
中華圏	Greater China	0.4	0.3	0.2	0.0	0.0	0.0	0.0	0.1	0.0	0.1	0.5	0.0						
東南アジア他	Asia Pacific	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
直接輸出	Export	0.8	0.5	0.1	0.0	0.0	0.0	0.3	0.0	0.4	0.4	0.5	0.0						
売上合計	Total	100.6	116.0	95.7	15.9	19.1	20.2	32.5	35.0	52.7	87.7	92.0	15.7						

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
営業利益	Operating Income	6.5	10.9	5.7	-1.7	0.3	0.5	7.4	-1.4	8.0	6.5	6.5	-1.2						
営業利益率	O.I./Sales	6.5%	9.4%	6.0%	-	1.5%	2.6%	22.9%	-	15.1%	7.4%	7.1%	-						

社会システム事業	SSB	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) /						FY22 (P) /
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)						FY21 (A)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
日本	Japan	116.0%	82.8%	91.4%	98.8%						104.3%
米州	Americas	-	-	-	-						-
欧州	Europe	-	-	-	-						-
中華圏	Greater China	65.1%	61.5%	55.2%	7.7%						520.8%
東南アジア他	Asia Pacific	-	-	-	-						-
直接輸出	Export	60.8%	15.0%	493.3%	128.6%						135.1%
売上合計	Total	115.4%	82.5%	91.7%	98.6%						104.9%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
営業利益	Operating Income	165.9%	52.5%	114.3%	-						100.0%

(注記)組み替えに関してはP12記載の2、7をご参照ください。

(Note) With regard to reclassification, please refer to note 2 and 7 on p.12.

電子部品事業	DMB	FY18	FY19	FY20	FY21							FY22	FY22							
		Actual	Actual	Actual	Actual							Plan	Actual							
		(Announced Apr 26)								(Announced Jul 26)										
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)	
日本	Japan	23.2	22.8	31.7	8.6	8.7	9.8	9.3	17.3	19.1	36.4	37.0	9.3							
米州	Americas	17.9	13.6	12.1	4.1	3.9	4.0	5.4	8.1	9.4	17.4	18.5	5.5							
欧州	Europe	17.7	15.1	13.1	3.7	4.0	3.8	4.8	7.7	8.5	16.3	16.5	4.4							
中華圏	Greater China	30.8	24.1	28.7	9.1	9.0	9.3	8.3	18.2	17.6	35.8	40.0	9.8							
東南アジア他	Asia Pacific	13.5	12.5	11.1	3.5	3.7	3.8	3.9	7.2	7.7	14.9	16.0	4.1							
直接輸出	Export	0.1	0.2	0.2	0.0	0.0	0.0	0.1	0.1	0.1	0.2	0.0	0.0							
売上合計 (組み替え後)	Total (After reclassifications)	-	-	96.9	29.1	29.4	30.7	31.7	58.5	62.5	121.0	128.0	33.2							
売上合計 (組み替え前)	Total (Before reclassifications)	103.1	88.4	86.0	25.7	25.9	26.9	28.0	51.6	54.8	106.4	-	-							

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)	
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	4.6	2.5	2.3	3.4	1.9	4.8	5.3	10.1	10.5	3.8							
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	4.7%	8.5%	7.9%	11.1%	5.9%	8.2%	8.5%	8.3%	8.2%	11.5%							
営業利益 (組み替え前)	Operating Income (Before reclassifications)	8.2	0.9	3.0	2.1	1.9	2.9	1.4	4.0	4.3	8.2	-	-							
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	7.9%	1.0%	3.4%	8.0%	7.3%	10.7%	5.0%	7.7%	7.8%	7.7%	-	-							

電子部品事業	DMB	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) /							FY22 (P) /	
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)							FY21 (A)	
		前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
日本	Japan	98.5%	-	114.9%	108.4%								101.6%
米州	Americas	75.8%	88.9%	144.4%	132.7%								106.2%
欧州	Europe	84.8%	87.3%	123.7%	118.3%								101.5%
中華圏	Greater China	78.5%	118.7%	124.9%	107.7%								111.7%
東南アジア他	Asia Pacific	93.0%	88.5%	134.3%	117.9%								107.4%
直接輸出	Export	300.0%	82.9%	93.5%	92.5%								-
売上合計 (組み替え後)	Total (After reclassifications)	-	-	124.9%	114.0%								105.8%
売上合計 (組み替え前)	Total (Before reclassifications)	85.7%	97.4%	123.7%	-								-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	220.6%	154.4%						104.1%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	11.2%	322.7%	278.2%	-						-

(注記)・組み替えに関してはP12記載の1、4、6をご参照ください。参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の1に伴い、2020年度の日本の売上および営業利益の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes 1, 4 and 6 on p.12. Figures before the reclassification are also provided for reference.

According to notes 1, the Y/Y change of Japan sales and O.I for FY2020 are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

本社他 (消去調整含む)	Eliminations & Corporate	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	14.6	7.4	3.9	0.8	0.8	0.9	0.8	1.6	1.7	3.3	3.0	0.5						
米州	Americas	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
欧州	Europe	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
中華圏	Greater China	6.1	1.4	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
東南アジア他	Asia Pacific	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
直接輸出	Export	0.9	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0						
売上合計	Total	21.6	8.9	4.3	0.8	0.8	0.9	0.8	1.6	1.7	3.3	3.0	0.5						

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
営業利益	Operating Income	-22.1	-24.1	-25.5	-4.0	-5.8	-4.7	-7.6	-9.8	-12.3	-22.1	-30.0	-6.6						
営業利益率	O.I./Sales	-	-	-	-	-	-	-	-	-	-	-	-						

本社他 (消去調整含む)	Eliminations & Corporate	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)						FY22 (P) / FY21 (A)		
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)		
地域別売上	Sales by Region												
前年比	Comparison												
日本	Japan	50.8%	52.7%	84.6%	56.0%							90.9%	
米州	Americas	-	-	-	-							-	
欧州	Europe	-	-	-	-							-	
中華圏	Greater China	23.5%	23.7%	-	-							-	
東南アジア他	Asia Pacific	-	-	-	-							-	
直接輸出	Export	2.8%	264.0%	-	-							-	
売上合計	Total	41.0%	48.6%	76.6%	56.0%							90.9%	

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)
営業利益	Operating Income	-	-	-	-						-

(注記)組み替えに関してはP12記載の3、5、6をご参照ください。

(Note) With regard to reclassification, please refer to notes 3, 5 and 6 on p.12.

セグメント別売上	Sales by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		(Announced Apr 26)	(Announced Jul 26)							(Announced Jul 26)									
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
制御機器事業	IAB	391.8	352.8	335.6	107.6	98.9	104.0	107.6	206.5	211.6	418.1	483.0	101.0						
ヘルスケア事業	HCB	115.5	112.0	123.1	34.8	32.9	33.4	31.8	67.7	65.2	132.9	154.0	34.1						
社会システム事業	SSB	100.6	116.0	95.7	15.9	19.1	20.2	32.5	35.0	52.7	87.7	92.0	15.7						
電子部品事業	DMB	103.1	88.4	96.9	29.1	29.4	30.7	31.7	58.5	62.5	121.0	128.0	33.2						
本社他(消去調整含む)	Eliminations & Corporate	21.6	8.9	4.3	0.8	0.8	0.9	0.8	1.6	1.7	3.3	3.0	0.5						
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-10.0	-						
売上合計	Total	732.6	678.0	655.5	188.2	181.2	189.3	204.3	369.4	393.6	762.9	850.0	184.4						

セグメント別売上	Sales by Segment	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)						FY22 (P) / FY21 (A)	
		Comparison	Comparison	Comparison	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
制御機器事業	IAB	90.0%	-	124.6%	93.9%							115.5%
ヘルスケア事業	HCB	97.0%	109.9%	107.9%	98.0%							115.9%
社会システム事業	SSB	115.4%	82.5%	91.7%	98.6%							104.9%
電子部品事業	DMB	85.7%	-	124.9%	114.0%							105.8%
本社他(消去調整含む)	Eliminations & Corporate	41.0%	48.6%	76.6%	56.0%							90.9%
売上合計	Total	92.5%	96.7%	116.4%	98.0%							111.4%

セグメント別売上	Sales by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		(Announced Apr 26)	(Announced Jul 26)							(Announced Jul 26)									
構成比	Ratio	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
制御機器事業	IAB	53%	52%	51%	57%	55%	55%	53%	56%	54%	55%	56%	55%						
ヘルスケア事業	HCB	16%	17%	19%	18%	18%	18%	16%	18%	17%	17%	18%	18%						
社会システム事業	SSB	14%	17%	15%	8%	11%	11%	16%	9%	13%	11%	11%	9%						
電子部品事業	DMB	14%	13%	15%	15%	16%	16%	16%	16%	16%	16%	15%	18%						
本社他(消去調整含む)	Eliminations & Corporate	3%	1%	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%						

(注記)組み替えに関してはP12記載の1~7をご参照ください。

なお、P12記載の1に伴い、制御機器事業(IAB)および電子部品事業(DMB)の2020年度の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

セグメント別売上構成比には、全社業績変動リスクを含めていません。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

According to notes 1, the Y/Y change for FY2020 on IAB and DMB are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

Figures of Sales by Segment do not include earnings fluctuation risk.

地域別売上	Sales by Region	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	318.7	311.5	276.6	64.3	68.8	71.2	85.6	133.1	156.8	289.9	307.5	61.4						
米州	Americas	76.5	67.8	63.6	19.2	18.7	19.1	21.4	37.8	40.5	78.3	91.0	24.1						
欧州	Europe	120.3	108.5	101.5	30.8	28.4	29.4	31.8	59.2	61.2	120.4	130.5	29.2						
中華圏	Greater China	146.5	126.1	151.2	53.7	47.3	51.0	44.4	101.0	95.4	196.4	239.0	49.4						
東南アジア他	Asia Pacific	67.9	62.7	61.8	20.0	17.9	18.4	20.6	37.9	39.0	76.9	91.0	20.1						
直接輸出	Export	2.7	1.4	0.9	0.2	0.2	0.2	0.5	0.3	0.7	1.0	1.0	0.2						
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-10.0	-						
売上合計	Total	732.6	678.0	655.5	188.2	181.2	189.3	204.3	369.4	393.6	762.9	850.0	184.4						

地域別売上	Sales by Region	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)						FY22 (P) / FY21 (A)	
		Comparison	Comparison	Comparison	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	Full (P)
日本	Japan	97.7%	88.8%	104.8%	95.5%							106.1%
米州	Americas	88.7%	93.9%	123.0%	125.4%							116.2%
欧州	Europe	90.2%	93.5%	118.7%	94.9%							108.4%
中華圏	Greater China	86.1%	119.9%	129.9%	91.9%							121.7%
東南アジア他	Asia Pacific	92.4%	98.4%	124.5%	100.4%							118.3%
直接輸出	Export	49.7%	63.4%	119.7%	119.0%							96.4%
売上合計	Total	92.5%	96.7%	116.4%	98.0%							111.4%

地域別売上	Sales by Region	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
構成比	Ratio	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
日本	Japan	44%	46%	42%	34%	38%	38%	42%	36%	40%	38%	36%	33%						
米州	Americas	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	11%	13%						
欧州	Europe	16%	16%	15%	16%	16%	16%	16%	16%	16%	16%	15%	16%						
中華圏	Greater China	20%	19%	23%	29%	26%	27%	22%	27%	24%	26%	28%	27%						
東南アジア他	Asia Pacific	9%	9%	9%	11%	10%	10%	10%	10%	10%	10%	11%	11%						
直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%						

(注記) 組み替えに関してはP12記載の1~7をご参照ください。

地域別売上構成比には、全社業績変動リスクを含めていません。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

Figures of Sales by Region do not include earnings fluctuation risk.

セグメント・地域別 売上構成比 Ratio of Sales by Segment and Region			FY18	FY19	FY20	FY21						FY22	FY22								
			Actual	Actual	Actual	Actual						Plan	Actual								
			Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)	
制御機器事業 IAB	日本	Japan	39%	40%	35%	30%	33%	32%	34%	31%	33%	32%	31%	30%							
	米州	Americas	9%	9%	8%	8%	9%	9%	10%	8%	10%	9%	9%	11%							
	欧州	Europe	20%	20%	20%	20%	19%	20%	19%	20%	19%	19%	19%	20%							
	中華圏	Greater China	20%	19%	26%	30%	28%	28%	25%	29%	27%	28%	30%	27%							
	東南アジア他	Asia Pacific	11%	11%	11%	11%	11%	10%	12%	11%	11%	11%	11%	11%							
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
ヘルスケア事業 HCB	日本	Japan	23%	23%	24%	19%	23%	20%	21%	21%	21%	21%	18%	16%							
	米州	Americas	20%	19%	19%	18%	19%	16%	15%	18%	16%	17%	19%	21%							
	欧州	Europe	20%	19%	19%	16%	17%	15%	22%	16%	18%	17%	14%	14%							
	中華圏	Greater China	27%	28%	28%	34%	31%	37%	28%	33%	33%	33%	35%	35%							
	東南アジア他	Asia Pacific	9%	10%	10%	13%	10%	11%	13%	11%	12%	12%	13%	13%							
	直接輸出	Export	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
社会システム事業 SSB	日本	Japan	99%	99%	100%	100%	100%	100%	99%	100%	99%	99%	99%	100%							
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	中華圏	Greater China	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%							
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	直接輸出	Export	1%	0%	0%	0%	0%	0%	1%	0%	1%	0%	1%	0%							
電子部品事業 DMB	日本	Japan	22%	26%	33%	30%	30%	32%	29%	30%	31%	30%	29%	28%							
	米州	Americas	17%	15%	12%	14%	13%	13%	17%	14%	15%	14%	14%	16%							
	欧州	Europe	17%	17%	14%	13%	14%	12%	15%	13%	14%	13%	13%	13%							
	中華圏	Greater China	30%	27%	30%	31%	31%	30%	26%	31%	28%	30%	31%	30%							
	東南アジア他	Asia Pacific	13%	14%	11%	12%	13%	12%	12%	12%	12%	12%	13%	12%							
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
本社他 (消去調整含む) Eliminations & Corporate	日本	Japan	67%	83%	91%	100%	100%	100%	100%	100%	100%	100%	100%	100%							
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	中華圏	Greater China	28%	16%	8%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%							
	直接輸出	Export	4%	0%	2%	0%	0%	0%	0%	0%	0%	0%	0%	0%							

(注記) 組み替えに関してはP12記載の1~7をご参照ください。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

セグメント別 営業利益	Operating Income by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (E)	Q3 (E)	Q4 (E)	1st H (E)	2nd H (E)	Full (E)
制御機器事業	IAB	62.9	53.6	57.2	22.7	17.4	17.8	18.4	40.1	36.2	76.3	90.0	11.8						
ヘルスケア事業	HCB	13.0	13.5	20.6	6.4	5.7	4.1	2.3	12.1	6.5	18.5	20.0	4.1						
社会システム事業	SSB	6.5	10.9	5.7	-1.7	0.3	0.5	7.4	-1.4	8.0	6.5	6.5	-1.2						
電子部品事業	DMB	8.2	0.9	4.6	2.5	2.3	3.4	1.9	4.8	5.3	10.1	10.5	3.8						
本社他(消去調整含む)	Eliminations & Corporate	-22.1	-24.1	-25.5	-4.0	-5.8	-4.7	-7.6	-9.8	-12.3	-22.1	-30.0	-6.6						
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-4.0	-						
営業利益合計	Total	67.3	54.8	62.5	25.8	19.9	21.1	22.5	45.7	43.6	89.3	93.0	11.9						

セグメント別 営業利益	Operating Income by Segment	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)						FY22 (P) / FY21 (A)	
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2	Q3	Q4	1st H	2nd H	Full (P)	
前年比	Comparison											
制御機器事業	IAB	85.2%	-	133.4%	51.8%							118.0%
ヘルスケア事業	HCB	103.7%	152.3%	90.1%	65.0%							107.9%
社会システム事業	SSB	165.9%	52.5%	114.3%	-							100.0%
電子部品事業	DMB	11.2%	-	220.6%	154.4%							104.1%
本社他(消去調整含む)	Eliminations & Corporate	-	-	-	-							-
営業利益合計	Total	81.4%	114.1%	143.0%	46.2%							104.1%

(注記) 組み替えに関してはP12記載の1、2、3、5、6、7をご参照ください。

なお、P12記載の1に伴い、制御機器事業(IAB)および電子部品事業(DMB)の2020年度の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Notes) With regard to reclassification, please refer to notes 1, 2, 3, 5, 6 and 7 on p.12.

According to notes1, the Y/Y change for FY2020 on IAB and DMB are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

組み替えに関する注記

Notes to Reclassification

1	<p>2022年度より、経営管理区分の見直しのため、制御機器事業(IAB)の一部を電子部品事業(DMB)の事業セグメントに含めて開示しています。これに伴い、2020年度および2021年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2022, as a result of a segment reclassification, figures for certain business that had been included in IAB have been reclassified into DMB. FY2020-2021 figures have been restated to reflect this.</p>
2	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった環境事業を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Environmental Solutions business that had been included in the Other segment have been reclassified into SSB. FY2018-2019 figures have been restated to reflect this.</p>
3	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったバックライト事業を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Backlights business that had been included in the Other segment have been reclassified into Eliminations & Corporate. FY2018-2019 figures have been restated to reflect this.</p>
4	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、電子部品事業(EMC)の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain EMC sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
5	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、「本社他(消去調整含む)」の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain Eliminations & Corporate sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
6	<p>2018年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったマイクロデバイス事業の営業部門を電子部品事業(EMC)に、開発機能を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From FY2018, as a result of a segment reclassification, the sales of the Micro Devices business that had been included in the Other segment has been reclassified into EMC, while the R&D function in the Other segment is now included in Eliminations & Corporate. FY2016-2017 figures have been restated to reflect this.</p>
7	<p>2018年度第3四半期より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった電子機器事業のUPS部門を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From Q3 FY2018, as a result of a segment reclassification, figures for the UPS business within the Electronic Systems & Equipment business in the Other segment have been included in SSB. FY2016-2017 figures have been restated to reflect this.</p>