



Summary of Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2013 (U.S. GAAP)

January 30, 2013

OMRON Corporation (6645)

Exchanges Listed:	Tokyo and Osaka (first sections)
Homepage:	http://www.omron.com
Representative:	Yoshihito Yamada, President and CEO
Contact:	Takayoshi Oue, Executive Officer, Senior General Manager, Accounting and Finance Center
Telephone:	+81-75-344-7070
Filing of Quarterly Securities Report (<i>Shihanki hokokusho</i>) (scheduled):	February 13, 2013
Start of Distribution of Dividends (scheduled):	—
Preparation of Supplementary Materials for the Quarterly Financial Results:	Yes
Holding of Presentation of Quarterly Financial Results:	Yes (for investors)

Note: This document has been translated from the Japanese original as a guide to non-Japanese investors and contains forward-looking statements that are based on managements' estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Note: All amounts are rounded to the nearest million yen.

1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2013 (April 1, 2012 – December 31, 2012)

(1) Sales and Income (cumulative)

(Percentages represent changes compared with the same period of the previous fiscal year.)

	Millions of yen - except per share data and percentages			
	Nine months ended December 31, 2012		Nine months ended December 31, 2011	
		Change (%)		Change (%)
Net sales	463,681	2.4	452,859	0.3
Operating income	27,848	(7.6)	30,137	(18.9)
Income before income taxes	28,216	7.2	26,323	(26.8)
Net income attributable to shareholders	20,684	77.7	11,641	(49.8)
Net income attributable to shareholders per share, basic (JPY)	93.96		52.89	
Net income attributable to shareholders per share, diluted (JPY)	93.96		52.89	

Note: Comprehensive income (loss): Nine months ended December 31, 2012: JPY 30,165 million (—% change);
Nine months ended December 31, 2011: JPY (2,302 million) (—% change)

(2) Consolidated Financial Position

	Millions of yen - except per share data and percentages	
	As of December 31, 2012	As of March 31, 2012
	Total assets.....	559,473
Net assets	349,569	321,680
Shareholders' equity	347,900	320,840
Shareholders' equity ratio (%).....	62.2	59.7

2. Dividends

		Year ended March 31, 2012	Year ending March 31, 2013	Year ending March 31, 2013 (projected)
Dividends per share	1st quarter dividend (JPY)	—	—	
	2nd quarter dividend (JPY)	14.00	14.00	
	3rd quarter dividend (JPY)	—	—	
	Year-end dividend (JPY)	14.00		23.00
	Total dividends for the year (JPY)	28.00		37.00

Notes: Revisions since the most recently announced dividend forecast: Yes

Breakdown of year-end dividend for the fiscal year ending March 31, 2013: 18.00 JPY regular dividend
5.00 JPY commemorative

For details, see “OMRON Announces 80th Anniversary Commemorative Dividend and Year-End Dividend Forecast for Fiscal 2012 (ending March 31, 2013),” announced on this date (January 30, 2013).

3. Projected Results for the Fiscal Year Ending March 31, 2013 (April 1, 2012 – March 31, 2013)

(Percentages represent changes compared with the previous fiscal year.)

	Millions of yen	
	Year ending March 31, 2013	Change (%)
Net sales	650,000	4.9
Operating income	46,000	14.6
Income before income taxes	43,000	28.2
Net income attributable to shareholders	28,500	73.9
Net income per share attributable to shareholders (JPY)	129.47	

Note: Revisions since the most recently announced results forecast: No

4. Other

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries during the period accompanied by change in scope of consolidation): No
New: – companies (–) Excluded: – companies (–)
- (2) Application of simplified accounting methods and/or special accounting methods: No
- (3) Changes in accounting policy
 - (a) Changes accompanying revision of accounting standards, etc.: No
 - (b) Changes other than (a) above: No
- (4) Number of shares issued and outstanding (common stock)
 - (a) Number of shares at end of period (including treasury stock): December 31, 2012: 239,121,372 shares; March 31, 2012: 239,121,372 shares
 - (b) Treasury stock at end of period: December 31, 2012: 18,990,685 shares; March 31, 2012: 18,991,739 shares
 - (c) Average number of shares during the period (cumulative quarterly period): Nine months ended December 31, 2012: 220,130,129 shares; Nine months ended December 31, 2011: 220,086,774 shares

Items Regarding the Implementation of Quarterly Review Procedures

This summary of quarterly consolidated results is exempt from the quarterly review procedures based on the Financial Instruments and Exchange Act. Review procedures for the quarterly financial statements based on the Financial Instruments and Exchange Act had not been completed at the time of disclosure of this summary of quarterly consolidated results.

Notes Regarding Use of Projections of Results and Other Matters

1. Projections of results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (a) the economic conditions affecting the Omron Group's businesses in Japan and overseas, (b) demand trends for the Omron Group's products and services, (c) the ability of the Omron Group to develop new technologies and new products, (d) major changes in the fund-raising environment, (e) tie-ups or cooperative relationships with other companies, (f) movements in currency exchange rates and stock markets, and (g) accidents, earthquakes, etc.

For the assumptions that form the basis of the projected results, see "1. Qualitative Information on Quarterly Financial Results, (3) Qualitative Information on Consolidated Performance Forecast" on page 9.

2. The Company's quarterly financial statements are prepared in accordance with generally accepted U.S. accounting principles (U.S. GAAP) under Article 4 of the supplementary provision of "Terminology, Style and Preparation Methods of Quarterly Consolidated Financial Statements" (Cabinet Office Ordinance No. 64, issued August 10, 2007).

3. The Company applies the single step method for presentation of its Consolidated Financial Statements based on U.S. GAAP. However, to facilitate comparison with other companies, operating income on the Consolidated Income Statement is presented by subtracting selling, general and administrative expenses and research and development expenses from gross profit.

4. The Company plans to hold a presentation for investors on Wednesday, January 30, 2013. The Company also plans to post an overview and the (voice) content of its explanations, together with financial materials used at the presentation, promptly on its website.

Note: The following abbreviations of business segment names are used in the attached materials.

IAB: Industrial Automation Business

EMC: Electronic and Mechanical Components Business

AEC: Automotive Electronic Components Business

SSB: Social Systems, Solutions and Service Business

HCB: Healthcare Business

Other: Environmental Solutions Business HQ, Electronic Systems & Equipments Division HQ, Micro Devices HQ, OMRON PRECISION TECHNOLOGY Co., Ltd. and others

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1. Qualitative Information on Quarterly Financial Results

(1) Qualitative Information on Consolidated Results of Operations

General Overview

In the first nine months of fiscal 2012 (April – December 2012), although sales of IAB (Industrial Automation Business) were sluggish, AEC (Automotive Electronic Components Business), SSB (Social Systems, Solutions and Service Business) and HCB (Healthcare Business) performed strongly, meaning the Omron Group's net sales were essentially unchanged from the same period of the previous fiscal year when temporary factors including the Great East Japan Earthquake and floods in Thailand affected the business environment. The Omron Group's perception of conditions in the nine months ended December 31, 2012 is as follows.

Economic and Market Conditions by Region

- Japan: The automotive industry was firm but the semiconductor and other industries weakened, and business confidence worsened.
- U.S.: The automotive and other industries were firm, yet business confidence deteriorated overall.
- Europe: The slump continued, despite a sense that the economic downturn caused by financial instability had bottomed out.
- China: Despite solid demand, the growth rate slowed due to worsening economic conditions, etc.
- Asia: Conditions were firm in the emerging markets of ASEAN, including reconstruction demand in Thailand. However, the semiconductor industry weakened.

Conditions in the Omron Group's Primary Related Markets

- Automotive-related: Capital investment and component demand was firm everywhere but Europe.
- Semiconductor-related: Capital investment demand was weak, other than for smartphones.
- Machine tool-related: Capital investment demand was firm, mainly in emerging markets.
- Home appliance and electronic component-related: Capital investment in large home appliances and component demand were firm.
- Healthcare equipment-related: Demand was firm due to an increase in purchasers in connection with economic growth in emerging markets.

In this environment, the Omron Group set its policy for fiscal 2012 as "Accelerate VG2020 and achieve a high-growth, high-profit structure by 'strengthening competitiveness'." The Omron Group implemented this policy to steadily increase sales and profits over the medium-to-long term by promoting its action plan of creating the most powerful industrial automation business; expanding sales in emerging markets, primarily China and other countries in Asia; and expanding environmental business sales by building a strong business model.

Consequently, consolidated results for the nine months ended December 31, 2012 were as follows. Compared with the same period of the previous fiscal year, net sales rose slightly but operating income decreased. The decrease in operating income was mainly due to the depreciation of the euro and the reaction to the temporary rise in sales of IAB (Industrial Automation Business) resulting from the impact of the Great East Japan Earthquake in the previous fiscal year. The increase in income before income taxes was mainly due to a decrease in foreign exchange loss, while the increase in net income attributable to shareholders was mainly due to reversal of deferred income tax assets resulting from the coming into force of the law regarding reduced income tax rates.

Millions of yen, except exchange rate data and percentages

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Net sales	452,859	463,681	+2.4%
Operating income	30,137	27,848	-7.6%
Income before income taxes	26,323	28,216	+7.2%
Net income attributable to shareholders	11,641	20,684	+77.7%
Average USD exchange rate (JPY)	79.2	80.4	+1.2
Average EUR exchange rate (JPY)	111.4	103.2	-8.2

Results by Business Segment

IAB (Industrial Automation Business)

Millions of yen, except percentages

		Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	Japan	92,204	87,071	-5.6%
	Overseas	113,706	105,381	-7.3%
	Total	205,910	192,452	-6.5%
Segment profit		27,764	20,290	-26.9%

Sales in Japan

Demand was basically unchanged from the same period of the previous fiscal year in automotive and electronic component-related industries but capital investment demand was sluggish in semiconductor-related industries. Consequently, sales weakened. Sales in Japan for the nine months ended December 31, 2012 decreased compared with the same period of the previous fiscal year due in part to the absence of the temporary rise in sales from the impact of the Great East Japan Earthquake and floods in Thailand during the same period of fiscal 2011.

Overseas Sales

Performance in the Americas was firm, supported by a robust automotive industry. In Europe, demand remained weak despite a sense that the economic downturn was bottoming out. In China, although demand was solid, performance weakened due to the absence of the temporary rise in sales in the same period of the previous fiscal year. Elsewhere in Asia, despite solid demand in emerging markets overall, demand weakened due to factors including restrained capital investment in the semiconductor and other industries in South Korea. As a result, overseas sales for the nine months ended December 31, 2012 decreased compared with the same period of the previous fiscal year.

Segment Profit

Factors such as reduced sales due to the depreciation of the euro and a reaction to a temporary increase in sales in the same period of fiscal 2011, as well as proactive investments, resulted in a decrease in segment profit compared with the same period of the previous fiscal year.

EMC (Electronic and Mechanical Components Business)

Millions of yen, except percentages

		Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	Japan	18,117	19,650	+8.5%
	Overseas	43,861	42,296	-3.6%
	Total	61,978	61,946	-0.1%
Segment profit		5,901	4,496	-23.8%

Sales in Japan

In consumer industries, demand grew in the office equipment field and mobile industries from the second half, and demand in infrastructure-related fields was firm. As a result, sales in Japan for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year.

Overseas Sales

In the Americas, demand increased in the automotive industry, but decreased in consumer industries. Demand decreased in Europe due to ongoing economic weakness. In China and elsewhere in Asia, slack exports due to the weak economy in Europe and the depreciation of the euro caused sales to remain essentially unchanged. Consequently, overseas sales for the nine months ended December 31, 2012 decreased compared with the same period of the previous fiscal year.

Segment Profit

Factors including the depreciation of the euro and a continuing decrease in sales within the Omron Group caused segment profit to decrease compared with the same period of the previous fiscal year.

AEC (Automotive Electronic Components Business)

Millions of yen, except percentages

		Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	Japan	20,368	23,290	+14.3%
	Overseas	40,870	48,370	+18.4%
	Total	61,238	71,660	+17.0%
Segment profit		1,847	4,053	+119.4%

Sales in Japan

Automotive demand was robust due to government support measures for the purchase of eco cars (extension of tax breaks, reintroduction of subsidies) and strong sales of small cars. Sales in Japan for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year, partially reflecting the temporary decrease in sales in the same period of fiscal 2011 due to the Great East Japan Earthquake and floods in Thailand.

Overseas Sales

Demand for certain components decreased due to the impact of austerity policies and the deteriorating labor environment in European economies as a result of financial instability and a sharp drop in sales for Japanese automobile manufacturers in China. Overall, however, demand was strong among overseas automobile manufacturers and in emerging markets. As a result, overseas sales for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year, due in part to the rebound from the temporary decrease in sales caused by the impact of floods in Thailand.

Segment Profit

Factors such as increased sales and the absence of the temporary production adjustments carried out in the same period of fiscal 2011 due to the impact of the Great East Japan Earthquake and floods in Thailand resulted in an increase in segment profit compared with the same period of the previous fiscal year.

SSB (Social Systems, Solutions and Service Business)

Millions of yen, except percentages

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	32,985	36,805	+11.6%
Segment profit (loss)	(3,804)	(2,588)	—

Public Transportation Systems Business Sales

Passenger revenues of railway companies rebounded compared with the same period of the previous fiscal year due to factors including the absence of the impact of the Great East Japan Earthquake, and investment in equipment renewal was firm. As a result, there was an increase in deliveries of ticket vending machines, passenger gates and other equipment and related installation work, and sales for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year. In addition, there is an increasing need for platform safety and security equipment, such as gates to prevent passengers from falling onto tracks.

Traffic and Road Management Systems Business and Other Sales

In the traffic and road management systems business, sales for the nine months ended December 31, 2012 were flat, partially due to the absence of the temporary reconstruction demand in the same period of the previous fiscal year resulting from the impact of the Great East Japan Earthquake. In the environmental solutions business, solar power generation products sold strongly as a result of a focus on launching new equipment models and expanding sales channels, backed by the announcement of the introduction of a system in Japan for purchasing the total amount of renewable energy generated and the expansion of a tax system to promote environment-related investment.

Segment Profit

Segment loss decreased compared with the same period of the previous fiscal year because of increased sales.

HCB (Healthcare Business)

Millions of yen, except percentages

		Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	Japan	19,878	21,699	+9.2%
	Overseas	26,424	30,280	+14.6%
	Total	46,302	51,979	+12.3%
Segment profit		2,940	3,733	+27.0%

Sales in Japan

Sales of healthcare products for household use were firm, with robust sales of new products (body composition monitors, digital thermometers for women, electric toothbrushes, massagers, sleep time monitors, sleep monitors) and new and preexisting digital blood pressure monitors, HCB's core product. On the other hand, sales of equipment for use in medical institutions were flat, as medical institutions maintained a careful stance toward investment. Sales in Japan for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year, reflecting the temporary decrease in sales in the same period of fiscal 2011 due to the Great East Japan Earthquake.

Overseas Sales

Although demand in the markets of Southern and Eastern Europe remained weak amid the gradual easing of financial instability, demand for healthcare equipment continued to rise in emerging markets such as Russia, China and Southeast Asia. As a result, overseas sales for the nine months ended December 31, 2012 were strong overall.

Segment Profit

Despite factors including the depreciation of the euro, segment profit increased compared with the same period of the previous fiscal year due to the increase in sales and other factors.

Other

Millions of yen, except percentages

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Change
Sales to external customers	39,536	44,174	+11.7%
Segment profit (loss)	(2,932)	1,589	—

Businesses in the "Other" segment are primarily responsible for exploring and nurturing new business fields and nurturing/reinforcing businesses not handled by other internal companies.

Environmental Solutions Business Sales

Sales for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year due to factors including increased demand for solar power condensers (energy-generation business) amid rising expectations for solar power generation as an alternative source of power.

Electronic Systems & Equipments Division Sales

Although demand for uninterruptible power supplies was firm in response to concerns about the electrical supply, sales of industrial-use computers and development and contract manufacturing of electronic devices weakened. As a result, sales for the nine months ended December 31, 2012 decreased compared with the same period of the previous fiscal year.

Micro Devices Business Sales

Although demand for MEMS microphone chips and custom integrated circuits for industrial use rose sharply, sales for the nine months ended December 31, 2012 decreased compared with the same period of the previous fiscal year due to a rapid drop in demand for contract semiconductor manufacturing.

Backlight Business Sales

Due to the launch of a large-scale project amid a robust smartphone market, sales for the nine months ended December 31, 2012 increased compared with the same period of the previous fiscal year.

Segment Profit

Segment profit increased compared with the same period of the previous fiscal year because of higher sales in the environmental solutions business.

(2) Qualitative Information on Consolidated Financial Condition

Total assets as of December 31, 2012 increased JPY 22,150 million compared with the end of the previous fiscal year to JPY 559,473 million, due to an increase in inventories and other factors. Total liabilities decreased JPY 5,739 million compared with the end of the previous fiscal year to JPY 209,904 million, largely reflecting a decrease in notes and accounts payable – trade. Net assets increased JPY 27,889 million from the end of the previous fiscal year to JPY 349,569 million due to a change in foreign currency translation adjustments. The shareholders' equity ratio was 62.2 percent, compared with 59.7 percent at the end of the previous fiscal year.

Net cash provided by operating activities for the nine months ended December 31, 2012 was JPY 31,932 million (an increase of JPY 18,949 million compared with the same period of the previous fiscal year) due to collection of receivables in addition to net income. Net cash used in investing activities was JPY 20,421 million (an increase in cash used of JPY 2,733 million compared with the same period of the previous fiscal year) due to capital investment in production and other facilities. Net cash used in financing activities was JPY 4,319 million (a decrease in cash used of JPY 18,179 million compared with the same period of the previous fiscal year) due to dividends paid and other factors. As a result, the balance of cash and cash equivalents at December 31, 2012 was JPY 54,726 million, an increase of JPY 9,469 million from the end of the previous fiscal year.

(3) Qualitative Information on Consolidated Performance Forecast

There is no change to the forecast for the fiscal year ending March 31, 2013, as announced on April 26, 2012. The assumed exchange rates for the fourth quarter in the performance forecasts for the fiscal year are USD 1 = JPY 89 and EUR 1 = JPY 118.

The performance forecast and other forward-looking statements are based on information available to the Company at the present time, and on certain assumptions judged by the Company to be reasonable. Due to a variety of factors, actual results may differ materially from the forecast.

2. Summary Information (Other)

(1) Changes in significant subsidiaries during the period

None applicable

(2) Application of simplified accounting methods and/or specific accounting methods

None applicable

(3) Changes in accounting policy

None applicable

3. Quarterly Consolidated Financial Statements
(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of		As of	
	March 31, 2012		December 31, 2012	
ASSETS				
Current assets:	308,097	57.3%	324,947	58.1%
Cash and cash equivalents	45,257		54,726	
Notes and accounts receivable — trade	143,304		140,716	
Allowance for doubtful receivables	(2,205)		(2,030)	
Inventories	92,253		101,461	
Deferred income taxes	17,975		18,149	
Other current assets	11,513		11,925	
Property, plant and equipment:	120,706	22.5	124,714	22.3
Land	26,950		27,255	
Buildings	128,870		134,287	
Machinery and equipment	142,148		148,427	
Construction in progress	7,417		7,153	
Accumulated depreciation	(184,679)		(192,408)	
Investments and other assets:	108,520	20.2	109,812	19.6
Investments in and advances to associates	14,443		16,758	
Investment securities	36,161		34,013	
Leasehold deposits	7,219		6,983	
Deferred income taxes	34,516		33,998	
Other	16,181		18,060	
Total assets	537,323	100.0%	559,473	100.0%

(Millions of yen)

	As of March 31, 2012		As of December 31, 2012	
LIABILITIES				
Current liabilities:	152,896	28.5%	151,320	27.0%
Short-term debt	18,774		19,730	
Notes and accounts payable — trade	79,331		77,084	
Accrued expenses	29,179		25,630	
Income taxes payable	623		3,301	
Other current liabilities	24,989		25,575	
Deferred income taxes	738	0.1	547	0.1
Termination and retirement benefits	60,432	11.2	56,338	10.1
Other long-term liabilities	1,577	0.3	1,699	0.3
Total liabilities	215,643	40.1	209,904	37.5
NET ASSETS				
Shareholders' equity	320,840	59.7	347,900	62.2
Common stock	64,100	11.9	64,100	11.5
Capital surplus	99,078	18.4	99,066	17.7
Legal reserve	10,034	1.9	10,875	1.9
Retained earnings	260,557	48.5	277,318	49.6
Accumulated other comprehensive income (loss)	(68,433)	(12.7)	(58,964)	(10.5)
Foreign currency translation adjustments	(36,544)		(26,967)	
Minimum pension liability adjustments	(38,815)		(38,106)	
Net unrealized gains on available-for-sale securities	6,995		6,236	
Net losses on derivative instruments	(69)		(127)	
Treasury stock	(44,496)	(8.3)	(44,495)	(8.0)
Noncontrolling interests	840	0.2	1,669	0.3
Total net assets	321,680	59.9	349,569	62.5
Total liabilities and net assets	537,323	100.0%	559,473	100.0%

(2) Quarterly Consolidated Statements of Operations and Quarterly Consolidated Statements of Comprehensive Income (Loss)
(Quarterly Consolidated Statements of Operations)
(Nine months ended December 31, 2012)

(Millions of yen)

	Nine months ended December 31, 2011		Nine months ended December 31, 2012	
Net sales	452,859	100.0%	463,681	100.0%
Cost of sales	283,596	62.6	292,730	63.1
Gross profit	169,263	37.4	170,951	36.9
Selling, general and administrative expenses	107,608	23.7	110,972	24.0
Research and development expenses	31,518	7.0	32,131	6.9
Operating income	30,137	6.7	27,848	6.0
Other expenses (gains), net	3,814	0.9	(368)	(0.1)
Income before income taxes	26,323	5.8	28,216	6.1
Income taxes	14,243	3.1	9,142	2.0
Equity in net losses (gains) of affiliates	403	0.1	(1,542)	(0.3)
Net income	11,677	2.6	20,616	4.4
Net income (loss) attributable to noncontrolling interests	36	0.0	(68)	(0.0)
Net income attributable to shareholders	11,641	2.6	20,684	4.4

Note: "Income taxes" for the nine months ended March 31, 2011 includes reversal of deferred income tax assets (JPY 5,346 million) in connection with the enactment of the Law Concerning Reduction of the Corporate Income Tax Rate.

(Quarterly Consolidated Statements of Comprehensive Income (Loss))
(Nine months ended December 31, 2012)

(Millions of yen)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012
Net income	11,677	20,616
Other comprehensive income (loss), net of tax		
Foreign currency translation adjustments	(11,744)	9,657
Pension liability adjustments	519	709
Net unrealized gains (losses) on available-for-sale securities	(2,664)	(759)
Net gains (losses) on derivative instruments	(90)	(58)
Other comprehensive income (loss)	(13,979)	9,549
Comprehensive income (loss)	(2,302)	30,165
(Breakdown)		
Comprehensive income attributable to noncontrolling interests	20	12
Comprehensive income (loss) attributable to shareholders	(2,322)	30,153

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012
I. Operating Activities:		
1. Net income	11,677	20,616
2. Adjustments to reconcile net income to net cash provided by operating activities:		
(1) Depreciation and amortization	16,241	16,402
(2) Net loss on sales and disposals of property, plant and equipment	39	136
(3) Net gain on sales of investment securities	(261)	(360)
(4) Loss on investment securities	385	693
(5) Termination and retirement benefits	(4,325)	(3,156)
(6) Deferred income taxes	7,023	872
(7) Equity in loss of affiliates	403	(1,542)
(8) Changes in assets and liabilities:		
(i) Decrease in notes and accounts receivable — trade, net	7,359	7,080
(ii) Increase in inventories	(20,303)	(6,001)
(iii) Increase in other assets	(545)	(6)
(iv) Increase (decrease) in notes and accounts payable — trade	756	(2,479)
(v) Increase (decrease) in income taxes payable	(1,897)	2,608
(vi) Decrease in accrued expenses and other current liabilities	(4,720)	(1,155)
(9) Other, net	1,151	(1,776)
Total adjustments	1,306	11,316
Net cash provided by operating activities	12,983	31,932
II. Investing Activities:		
1. Proceeds from sales or maturities of investment securities	552	835
2. Capital expenditures	(19,366)	(21,272)
3. Decrease (increase) in leasehold deposits, net	(94)	317
4. Proceeds from sales of property, plant and equipment	1,526	781
5. Decrease (increase) in investment in and loans to affiliates	(306)	(1,884)
6. Proceeds from sale of business, net	—	90
7. Proceeds from acquisition of business, net	—	98
8. Equity transaction with noncontrolling interests	—	(10)
9. Other, net	—	624
Net cash used in investing activities	(17,688)	(20,421)
III. Financing Activities:		
1. Net borrowings (repayments) of short-term debt	(15,811)	922
2. Dividends paid by the Company	(6,604)	(6,164)
3. Proceeds from capital transactions with noncontrolling interests	(15)	(2)
4. Acquisition of treasury stock	—	819
5. Other, net	(68)	106
Net cash used in financing activities	(22,498)	(4,319)
IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents	(2,833)	2,277
Net Increase (Decrease) in Cash and Cash Equivalents	(30,036)	9,469
Cash and Cash Equivalents at Beginning of the Period	74,735	45,257
Cash and Cash Equivalents at End of the Period	44,699	54,726
Notes to cash flows from operating activities:		
1. Interest paid	195	193
2. Taxes paid	9,166	5,592
Notes to investing and financing activities not involving cash flow:		
Debt related to capital expenditures	2,201	487

(4) Notes Regarding Assumptions of Continuing Operations

None applicable

(5) Notes in the Event of Significant Changes in Shareholders' Equity

None applicable

(6) Segment Information**Business Segment Information**

Nine months ended December 31, 2011 (April 1, 2011 – December 31, 2011)

(Millions of yen)

	IAB	EMC	AEC	SSB	HCB	Other	Total	Eliminations & Corporate	Consolidated
Net sales:									
(1) Sales to outside customers	205,910	61,978	61,238	32,985	46,302	39,536	447,949	4,910	452,859
(2) Intersegment sales and transfers	4,445	41,063	260	2,686	36	11,263	59,753	(59,753)	—
Total	210,355	103,041	61,498	35,671	46,338	50,799	507,702	(54,843)	452,859
Operating expenses	182,591	97,140	59,651	39,475	43,398	53,731	475,986	(53,264)	422,722
Operating income (loss)	27,764	5,901	1,847	(3,804)	2,940	(2,932)	31,716	(1,579)	30,137

Nine months ended December 31, 2012 (April 1, 2012 – December 31, 2012)

(Millions of yen)

	IAB	EMC	AEC	SSB	HCB	Other	Total	Eliminations & Corporate	Consolidated
Net sales:									
(1) Sales to outside customers	192,452	61,946	71,660	36,805	51,979	44,174	459,016	4,665	463,681
(2) Intersegment sales and transfers	4,109	37,504	167	2,716	63	13,166	57,725	(57,725)	—
Total	196,561	99,450	71,827	39,521	52,042	57,340	516,741	(53,060)	463,681
Operating expenses	176,271	94,954	67,774	42,109	48,309	55,751	485,168	(49,335)	435,833
Operating income (loss)	20,290	4,496	4,053	(2,588)	3,733	1,589	31,573	(3,725)	27,848

Geographical Segment Information

Nine months ended December 31, 2011 (April 1, 2011 – December 31, 2011)

(Millions of yen)

	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Total	Eliminations & Corporate	Consolidated
Net sales:								
(1) Sales to outside customers	217,049	53,838	63,483	78,782	39,707	452,859	—	452,859
(2) Intersegment sales and transfers	96,369	1,585	1,123	45,659	9,369	154,105	(154,105)	—
Total	313,418	55,423	64,606	124,441	49,076	606,964	(154,105)	452,859
Operating expenses	299,176	53,199	62,101	115,984	44,749	575,209	(152,487)	422,722
Operating income (loss)	14,242	2,224	2,505	8,457	4,327	31,755	(1,618)	30,137

Nine months ended December 31, 2012 (April 1, 2012 – December 31, 2012)

(Millions of yen)

	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Total	Eliminations & Corporate	Consolidated
Net sales:								
(1) Sales to outside customers	231,461	59,179	55,906	77,996	39,139	463,681	—	463,681
(2) Intersegment sales and transfers	93,193	1,494	733	54,867	12,538	162,825	(162,825)	—
Total	324,654	60,673	56,639	132,863	51,677	626,506	(162,825)	463,681
Operating expenses	308,081	59,033	55,647	123,859	48,073	594,693	(158,860)	435,833
Operating income (loss)	16,573	1,640	992	9,004	3,604	31,813	(3,965)	27,848

Notes: 1. Major countries or regions belonging to segments other than Japan are as follows:

- | | |
|-------------------------------|---|
| (1) Americas | United States of America, Canada, Brazil |
| (2) Europe | Netherlands, Great Britain, Germany, France, Italy, Spain |
| (3) Greater China | China, Hong Kong, Taiwan |
| (4) Southeast Asia and Others | Singapore, Republic of Korea, India, Australia |

Overseas Sales

Nine months ended December 31, 2011 (April 1, 2011 – December 31, 2011)

(Millions of yen)

	Americas	Europe	Greater China	Southeast Asia and Others	Total
I Overseas sales	55,346	67,460	79,671	41,674	244,151
II Consolidated net sales					452,859
III Overseas sales as a percentage of consolidated net sales (%)	12.2	14.9	17.6	9.2	53.9

Nine months ended December 31, 2012 (April 1, 2012 – December 31, 2012)

(Millions of yen)

	Americas	Europe	Greater China	Southeast Asia and Others	Total
I Overseas sales	60,230	59,948	78,870	40,935	239,983
II Consolidated net sales					463,681
III Overseas sales as a percentage of consolidated net sales (%)	13.0	12.9	17.0	8.9	51.8

Notes: 1. Major countries or regions belonging to each segment are as follows:

- | | |
|-------------------------------|---|
| (1) Americas | United States of America, Canada, Brazil |
| (2) Europe | Netherlands, Great Britain, Germany, France, Italy, Spain |
| (3) Greater China | China, Hong Kong, Taiwan |
| (4) Southeast Asia and Others | Singapore, Republic of Korea, India, Australia |

(7) Significant Subsequent Event

At a meeting held on January 30, 2013, the Board of Directors of OMRON Corporation resolved to cancel treasury stock pursuant to Article 178 of the Corporate Company Law of Japan.

1. Type of shares to be cancelled

Common stock of the Company

2. Number of shares to be cancelled

12,000,000 shares

(5.02% of outstanding shares issued prior to cancellation)

3. Scheduled date of cancellation

February 28, 2013

Reference

Total number of Company shares issued and outstanding after cancellation

227,121,372 shares

4. Supplementary Information

(1) Summary of Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2013

(Millions of yen, %)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Period-on- period change	Year ended March 31, 2012	Year ending March 31, 2013 (projected)	Year-on- year change
Net sales	452,859	463,681	+2.4%	619,461	650,000	+4.9%
Operating income [% of net sales]	30,137 [6.7%]	27,848 [6.0%]	-7.6% [-0.7P]	40,136 [6.5%]	46,000 [7.1%]	+14.6% [+0.6P]
Income before income taxes [% of net sales]	26,323 [5.8%]	28,216 [6.1%]	+7.2% [+0.3P]	33,547 [5.4%]	43,000 [6.6%]	+28.2% [+1.2P]
Net income attributable to shareholders	11,641	20,684	+77.7%	16,389	28,500	+73.9%
Net income per share attributable to shareholders (basic) (JPY)	52.89	93.96	+41.07	74.46	129.47	+55.01
Net income per share attributable to shareholders (diluted) (JPY)	52.89	93.96	+41.07	74.46	129.47	+55.01
Return on equity				5.2%	8.5%	[+3.3P]
Total assets	523,283	559,473	+6.9%	537,323		
Shareholders' equity [Shareholders' equity ratio (%)]	307,343 [58.7%]	347,900 [62.2%]	+13.2% [+3.5P]	320,840 [59.7%]		
Shareholders' equity per share (JPY)	1,396.47	1,580.43	+183.96	1,457.51		
Net cash provided by operating activities	12,983	31,932	+18,949	31,946		
Net cash used in investing activities	(17,688)	(20,421)	-2,733	(26,486)		
Net cash used in financing activities	(22,498)	(4,319)	+18,179	(33,492)		
Cash and cash equivalents at end of period	44,699	54,726	+10,027	45,257		

Note: The number of consolidated subsidiaries is 152, and the number of companies accounted for by the equity method is 12.

(2) Consolidated Net Sales by Business Segment

(Billions of yen)

		Nine months ended December 31, 2011	Nine months ended December 31, 2012	Period-on-period change (%)
IAB	Domestic	92.2	87.1	-5.6
	Overseas	113.7	105.4	-7.3
	Total	205.9	192.5	-6.5
EMC	Domestic	18.1	19.6	+8.5
	Overseas	43.9	42.3	-3.6
	Total	62.0	61.9	-0.1
AEC	Domestic	20.4	23.3	+14.3
	Overseas	40.9	48.4	+18.4
	Total	61.3	71.7	+17.0
SSB	Domestic	32.8	36.7	+12.0
	Overseas	0.2	0.1	-51.9
	Total	33.0	36.8	+11.6
HCB	Domestic	19.9	21.7	+9.2
	Overseas	26.4	30.3	+14.6
	Total	46.3	52.0	+12.3
Other	Domestic	21.2	31.4	+47.7
	Overseas	18.3	12.8	-30.0
	Total	39.5	44.2	+11.7
Eliminations, etc.	Domestic	4.1	3.9	-4.9
	Overseas	0.8	0.7	-5.2
	Total	4.9	4.6	-5.0
Total	Domestic	208.7	223.7	+7.2
	Overseas	244.2	240.0	-1.7
	[% of total]	[53.9%]	[51.8%]	[-2.1P]
	Total	452.9	463.7	+2.4

(3) Consolidated Operating Income (Loss) by Business Segment

(Billions of yen)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Period-on-period change (%)
IAB	27.8	20.3	-26.9
EMC	5.9	4.5	-23.8
AEC	1.8	4.1	+119.4
SSB	(3.8)	(2.6)	—
HCB	2.9	3.7	+27.0
Other	(2.9)	1.6	—
Eliminations, etc.	(1.6)	(3.8)	—
Total	30.1	27.8	-7.6

(4) Average Currency Exchange Rate

(One unit of currency, in yen)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012	Period-on-period change
USD	79.2	80.4	+1.2
EUR	111.4	103.2	-8.2

(5) Projected Consolidated Net Sales by Business Segment

(Billions of yen)

		Year ended March 31, 2012	Year ending March 31, 2013 (est.)	Year-on-year change (%)
IAB	Domestic	123.1	120.0	-2.6
	Overseas	147.7	147.0	-0.5
	Total	270.8	267.0	-1.4
EMC	Domestic	25.3	29.5	+16.8
	Overseas	57.7	58.0	+0.4
	Total	83.0	87.5	+5.4
AEC	Domestic	28.9	31.0	+7.3
	Overseas	56.1	64.0	+14.0
	Total	85.0	95.0	+11.7
SSB	Domestic	56.9	65.5	+15.1
	Overseas	0.3	0.5	+61.3
	Total	57.2	66.0	+15.4
HCB	Domestic	27.2	29.5	+8.2
	Overseas	35.2	40.0	+13.7
	Total	62.4	69.5	+11.3
Other	Domestic	29.5	43.0	+45.5
	Overseas	24.0	16.0	-33.3
	Total	53.5	59.0	+10.2
Eliminations, etc.	Domestic	5.5	5.0	-9.1
	Overseas	2.1	1.0	-52.4
	Total	7.6	6.0	-21.1
Total	Domestic	296.4	323.5	+9.2
	Overseas	323.1	326.5	+1.0
	[% of total]	[52.2%]	[50.2%]	[-2.0P]
	Total	619.5	650.0	+4.9

(6) Projected Consolidated Operating Income (Loss) by Business Segment

(Billions of yen)

	Year ended March 31, 2012	Year ending March 31, 2013 (est.)	Year-on-year change (%)
IAB	33.3	33.5	+0.5
EMC	7.2	8.0	+10.5
AEC	2.7	5.0	+85.8
SSB	0.1	2.5	+2,451.0
HCB	2.9	4.5	+54.2
Other	(3.6)	(0.5)	—
Eliminations and others	(2.5)	(7.0)	—
Total	40.1	46.0	+14.6

(7) Projected Average Currency Exchange Rate

(One unit of currency, in yen)

	Year ended March 31, 2012	Year ending March 31, 2013 (est.)	Year-on-year change
USD	79.3	82.6	+3.3
EUR	110.3	107.1	-3.2