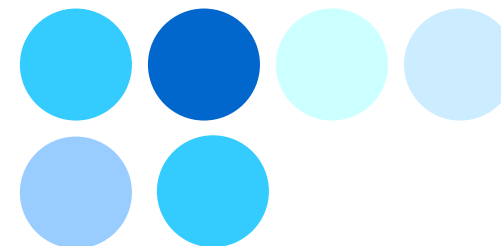


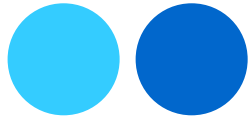


Financial Results for the Nine Months Ended December 31, 2005

January 31, 2006

OMRON Corporation



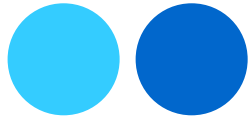


Contents

- 1. Executive Summary**
- 2. Results for the Nine Months Ended December 31, 2005**
- 3. Forecast for the Year Ending March 31, 2006**
- 4. Supplementary explanation**

Notes:

- 1. The financial statements are prepared in accordance with U.S. GAAP.**
- 2. Includes 143 consolidated subsidiaries and 15 affiliated companies accounted for by the equity method.**
- 3. Projections of results and future developments are based on information available to the Company at the present time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) the economic conditions surrounding the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Omron Group to develop new technologies and new products, (iv) major changes in the fund-raising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock markets.**



Main Business Areas

Business	Business Name	Abbrev.	Business Description
Industrial Automation	Industrial Automation Business	IAB	Manufacture and sale of control systems , equipment and components for factory automation, etc.
Electronic Components	Electronic Components Business	ECB	Manufacture and sale of electronic components for home appliances, communications, mobile devices, etc.
Automotive Electronics	Automotive Electronic Components Business	AEC	Manufacture and sale of electronic components for automobiles
Social Systems	Social Systems Business	SSB	Manufacture, sale and services for public transportation (automated passenger gates, etc.) and traffic and road management systems
Healthcare Equipment	Healthcare Business	HCB	Manufacture and sale of medical devices (digital blood pressure monitors, etc.)
Others	Business Development Group/Others	Others	Exploration of new businesses, development businesses not included in above

1. Executive Summary



The year ending March 31, 2006 is the 2nd year of Stage II (Apr. 2004 to March 2008) of Grand Design 2010 (GD2010)
“Achieving a robust profit structure” as a milestone toward the achievement of Stage II targets

9 months Results and Key Points

Net sales basically as planned, Operating income showed a slight decrease, NIBT/NIAT both exceeded the original budget and same period previous year

Consolidated	Result	vs. same period in prev. year	vs. original budget
Net sales	¥442.8 billion	98.5%	99.3%
Operating income	¥44.0 billion	96.0%	97.8% (Operating margin 9.9%)
NIBT	¥47.1 billion	109.2%	107.0% (NIBT margin 10.6%)
NIAT	¥26.2 billion	105.4%	102.6%

- (1) Net sales: Main factor in decrease 0.7% vs. original budget is due to decrease in Electronic Components Business (ECB)
 Main factor in decrease 1.5% vs. same period previous year is transfer of ATM business to Joint Venture (¥27.0billion decrease)
- (2) Operating income: Main factor in decrease 2.2% vs. original budget is product mix (Refer to P.11)
 Main factor in decrease 4.0% vs. same period previous year is increase in SG&A/R&D expenses for growth and response to hazardous chemical substance regulation (RoHS) (Refer to P.10)
- (3) NIBT: Main factor in increase 7.0% vs. original budget due to gain on sales of marketable securities
- (4) Business summary: Sales by segment had strong results except for ECB. As for Operating income, ECB and Automotive Electronic Components Business (AEC) faced difficult conditions.

Full-Year Forecasts and Key Points

Sales, income both forecast to be in line with the initial budget

Expect to achieve 4th consecutive year of sales and income growth. Expect to achieve new record of sales and 3rd consecutive year of new record of income.

	Year ending March 31, 2006	vs. same period in prev. year
Net sales	¥625.0 billion	102.7%
Operating income	¥65.0 billion	115.8% (Operating margin 10.4%)
NIBT	¥63.0 billion	119.9% (NIBT margin 10.1%)
NIAT	¥36.0 billion	119.3%

Nine Months ended
Dec. 31, 2005

2. Results for the Nine Months Ended December 31, 2005



Nine Months ended
Dec. 31, 2005

Consolidated Income Statements



Net Sales ¥442.8B, Operating Margin 9.9%
Net sales basically as planned, Operating income showed a slight decrease, NIBT/NIAT both exceeded the original budget and same period previous year
Main factor in net sales decrease was SSB's transfer of ATM business to Joint Venture

Income Statement

(billion yen)

	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Net sales	449.6	442.8	* 98.5%	446.0	99.3%
Gross profit	186.0	179.4	96.5%	184.0	97.5%
SG&A expense	105.6	111.0	105.1%	111.0	100.0%
R&D expense	34.6	36.3	104.9%	37.0	98.1%
Daikohenjyo'	---	11.9	---	9.0	132.4%
Operating income	45.8	44.0	96.0%	45.0	97.8%
NIBT	43.1	47.1	109.2%	44.0	107.0%
NIAT	24.8	26.2	105.4%	25.5	102.6%

Currency Rate

(yen)

US\$	107.9	112.2	+4.3	100.0	+12.2
EUR	134.2	137.3	+3.1	130.0	+7.3

* 104.8% including sales of ATM business transferred to Joint Venture in October 2004.

**Basically in line with budget in Japan and overseas
By segment, strong results except for ECB**

(billion yen)

By Region	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	269.5	248.2	92.1%	251.3	98.7%
Overseas**	180.1	194.6	108.1%	194.7	99.9%
Total	449.6	442.8	98.5%	446.0	99.3%

**Overseas includes direct exports

By Business	Actual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)
IAB	187.6	119.0	106.1%	198.5	100.2%
ECB	76.1	72.0	94.7%	82.5	87.3%
AEC	47.2	55.6	117.8%	52.5	105.9%
SSB	* 80.0	52.2	65.3%	53.0	98.6%
HCB	38.6	44.9	116.3%	41.0	109.4%
Ohters	20.1	19.1	94.6%	18.5	103.1%
Total	449.6	442.8	98.5%	446.0	99.3%

*Results for the nine months ended 12/2004 include an actual performance of the ATM business

**IAB exceeded budget due to expense control
ECB faced difficult conditions, AEC continued investments for North America**

(billion yen)

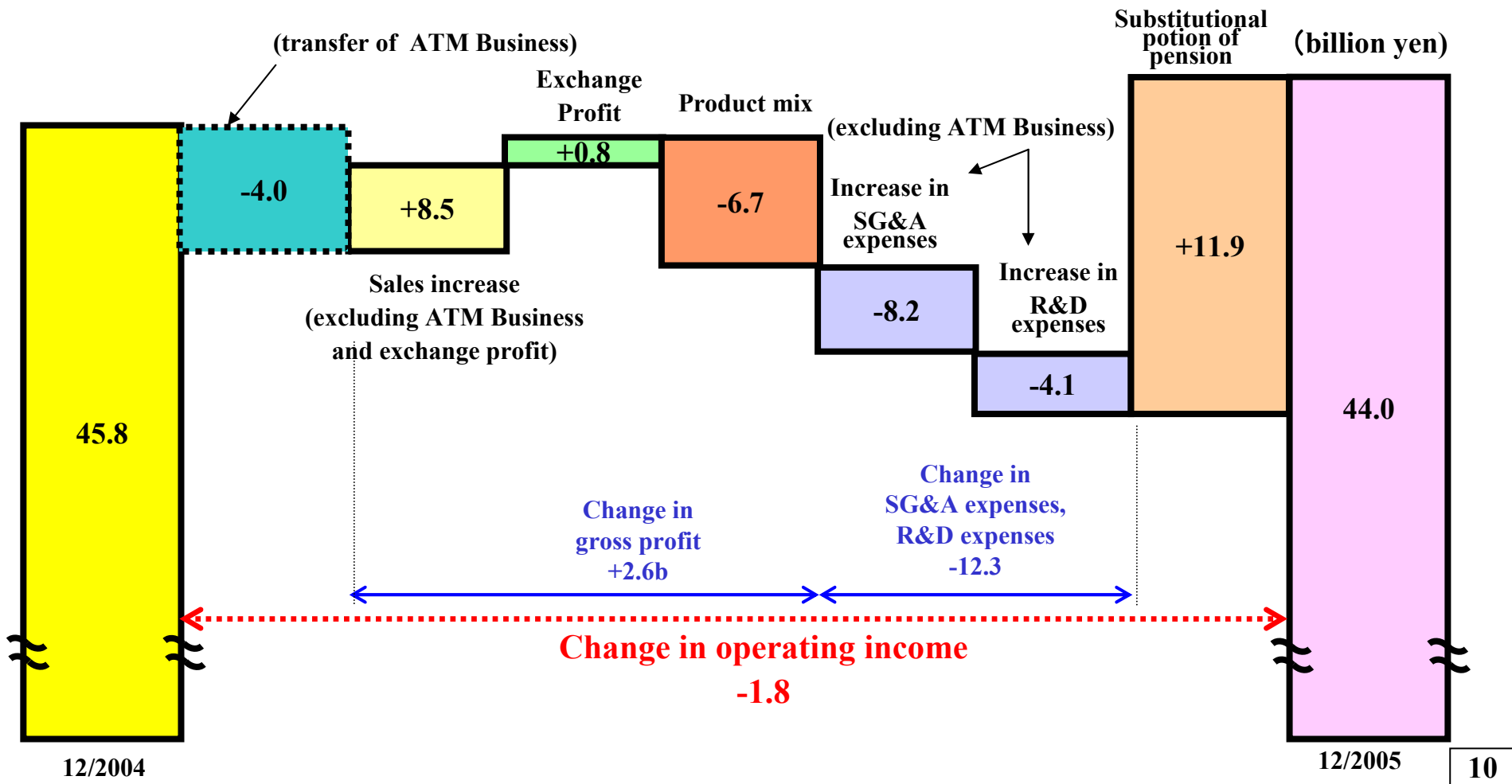
By Business	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
IAB	32.2	31.2	96.8%	30.0	104.0%
ECB	12.2	8.4	68.6%	11.5	72.9%
AEC	-0.5	-1.1	--	1.5	--
SSB	* 5.0	-2.6	--	-2.5	--
HCB	5.9	6.4	108.5%	6.5	99.0%
Others	3.4	1.5	43.3%	1.5	98.0%
HQ Cost/Elimination	-12.4	-11.7	--	-12.5	--
Daikohenjyo	--	11.9	--	9.0	132.4%
Total	45.8	44.0	96.0%	45.0	97.8%

*Results for the year ended 12/2004 include an actual performance of ATM business

Nine Months ended
Dec. 31, 2005

Breakdown of Changes in Operating Income (VS. same period previous year)

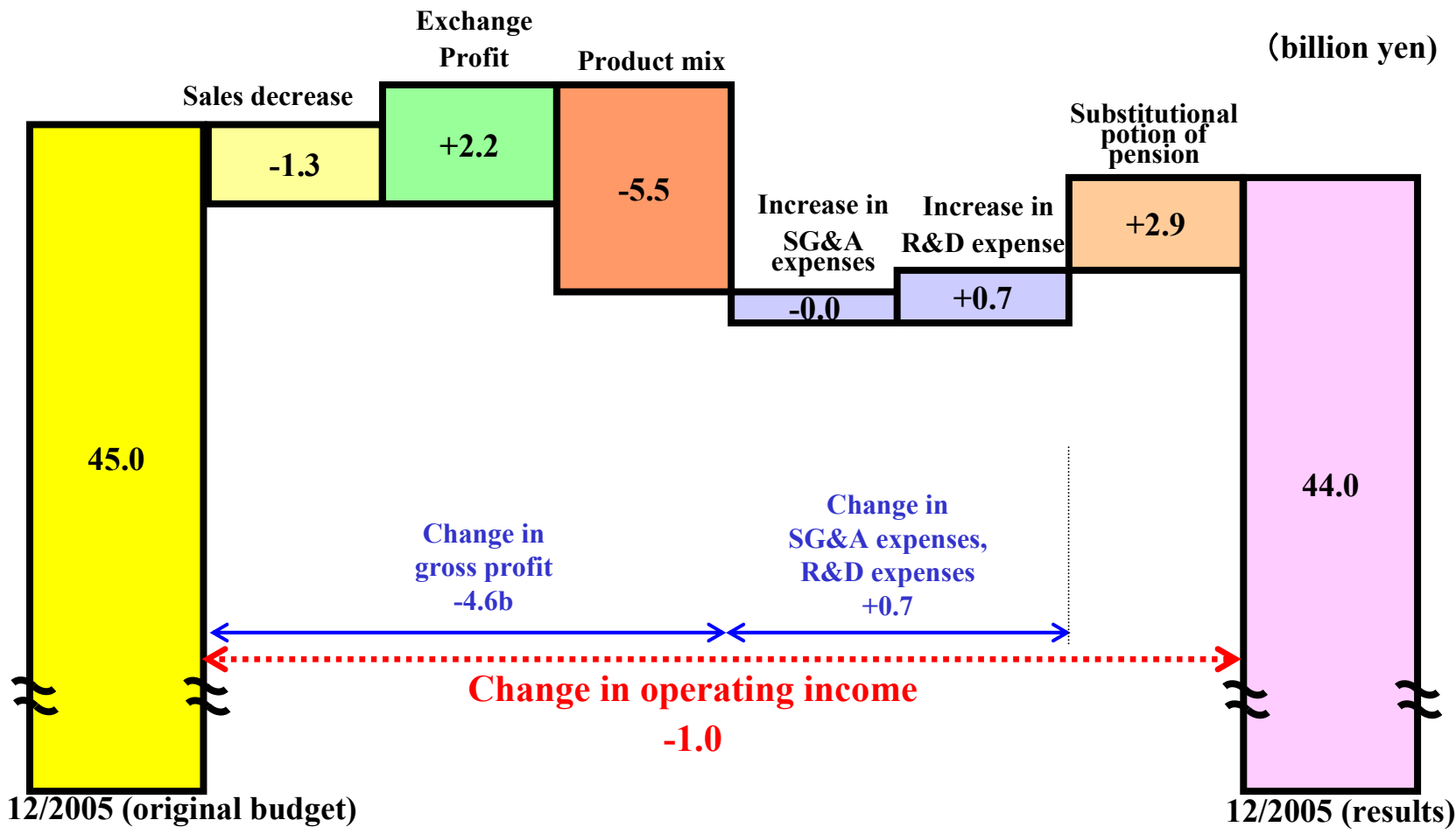
Operating income decreased due to increase in SG&A and R&D expenses for growth and response to RoSH regulation



Nine Months ended
Dec. 31, 2005

Breakdown of Changes in Operating Income (VS. original budget)

In spite of return of substitutional portion of pension fund increasing, Operating income decreased due to decrease sales volume and price down



Nine Months ended
Dec. 31, 2005

Segment Information

IAB (Industrial Automation Business)

OMRON
Sensing tomorrow™

Manufacture and sale of control systems and equipment for factory automation and production machinery

Sensing Devices (Photoelectric/Proximity Sensors, AOI, etc.)

Control Devices (Programmable Logic Controllers, Relays, Timers, etc.)

Safety Devices (Safety sensors, Safety switches, etc.)

Net sales: ¥199.0b ; Operating margin: 15.7%
Basically in line with budget in Japan, U.S. remained strong,
Greater China is on a gradual recovery trend

Smart Sensor



Programmable Logic Controller



AOI (Automated Optical Inspection System)



IAB	(billion yen)				
	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	97.3	99.6	102.3%	100.5	99.1%
Overseas	90.2	99.4	110.2%	98.0	101.4%
North America	15.2	18.1	118.7%	15.6	115.8%
Europe	48.5	50.4	103.9%	51.8	97.3%
Asia	7.6	9.1	119.0%	8.7	104.7%
China	15.8	18.2	115.5%	18.7	97.3%
Exports	3.1	3.6	116.9%	3.2	113.3%
Total	187.6	199.0	106.1%	198.5	100.2%
Operating income	32.2	31.2	96.8%	30.0	104.0%

Nine Months ended
Dec. 31, 2005

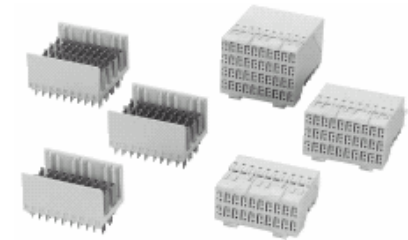
Segment Information

ECB (Electronic Components Business)

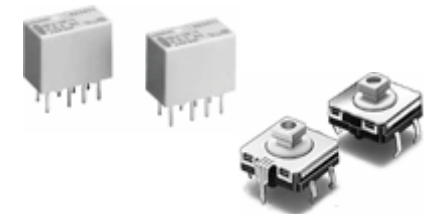
Manufacture and sale of electronic components for home appliances, communications, mobile phones, amusement components, OA Relays, Switches, Connectors, Sensors, Micro Lens Arrays, Customized ICs, IC Coins, Optical Communications Devices, etc.

Net sales: ¥72.0b; Operating margin: 11.6%
Japan and overseas business were weakened; LCD Backlight and Amusement business faced difficult conditions

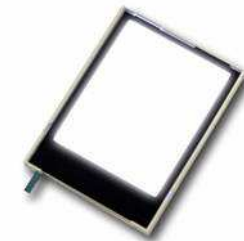
ZD Connector



Relay, Switch



B-MLA



ECB	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	(billion yen)	
				9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	39.5	34.9	88.4%	40.5	86.2%
Overseas	36.5	37.1	101.5%	42.0	88.3%
North America	7.3	7.2	97.9%	7.4	97.2%
Europe	8.8	9.1	103.2%	9.7	93.7%
Asia	4.2	4.5	108.5%	4.7	96.3%
China	8.6	10.2	117.8%	12.3	82.8%
Exports	7.6	6.1	80.7%	7.9	77.2%
Total	76.1	72.0	94.7%	82.5	87.3%
Operating income	12.2	8.4	68.6%	11.5	72.9%

Nine Months ended
Dec. 31, 2005

Segment Information

OMRON

AEC (Automotive Electronic Components Business)

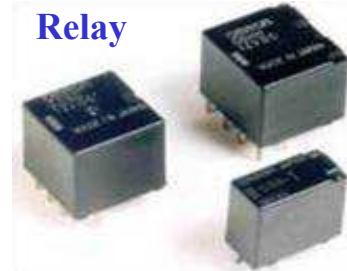
Sensing tomorrow™

Manufacture and sale of automotive electronic components

Automotive Relays, Sensors, Laser Radars, Power Window Switches, Keyless Entry Systems, ECU, etc.

Net sales: ¥55.6b; 6.0% increase vs. original budget, but Operating income was negative due to increasing cost for production process improvement in North America

Automotive Relay



Keyless Entry System



Automotive Laser Radar



AEC	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	(billion yen)	
				9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	19.4	20.1	103.4%	20.5	97.8%
Overseas	27.8	35.5	127.8%	32.0	111.0%
North America	15.3	20.2	132.0%	17.6	114.6%
Europe	3.8	4.5	119.8%	4.8	93.6%
Asia	8.6	10.9	126.0%	9.6	113.1%
China	0.0	0.0	0.0%	0.0	0.0%
Exports	0.1	0.0	0.0%	0.0	0.0%
Total	47.2	55.6	117.8%	52.5	105.9%
Operating income	-0.5	-1.1	--	1.5	--

Nine Months ended
Dec. 31, 2005

Segment Information SSB (Social Systems Business)

OMRON
Sensing tomorrow™

Manufacture and sale of equipment/modules, and provision of solutions and services in the fields of public transportation and traffic/road management

Public Transportation : Passenger Gates, Ticket Vending machines, etc.

Traffic/Road Management, Signal Controllers, Road Management Systems, etc.

Net sales : ¥52.2b
Net sales/Operating income basically as planned

(billion yen)

SSB	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	75.2	51.5	68.5%	51.3	100.4%
Overseas	4.8	0.7	14.9%	1.7	42.5%
North America	0.1	0.1	71.4%	0.8	17.5%
Europe	0.4	0.0	0.0%	0.0	0.0%
Asia	0.0	0.0	0.0%	0.0	0.0%
China	0.0	0.0	0.0%	0.0	0.0%
Exports	4.3	0.6	13.6%	0.9	64.6%
Total	80.0	52.2	65.3%	53.0	98.6%
Operating income	5.0	-2.6	--	-2.5	--

Automatic Gate



Ticket Vending Machine



Traffic/Road Management System



*Results for the 9 months ended 12/2004 include an actual performance of the ATM business. Net sales: ¥27b Operating income: ¥4b
98% YOY excluding ATM business in previous year

Nine Months ended
Dec. 31, 2005

Segment Information HCB (Healthcare Business)

OMRON
Sensing tomorrow™

Manufacture and sale of home and professional healthcare equipment

Digital Blood Pressure Monitors, Digital Thermometers, Pedometers, Body Composition Analyzers (Body-fat Analyzers), Electronic Pulse Massagers, Massage Chairs, etc.

Net sales: ¥44.9b; Operating margin: 14.3%
Main factor in including sales is merger of
CMT(COLIN Medical Technologies) in this July

Blood Pressure Monitor



Body Composition Analyzer



Portable Electrocardiograph



(billion yen)

HCB	9 months ended 12/2004 Actual(1)	9 months ended 12/2005 Actual(2)	Change from last year (2)/(1)	9 months ended 12/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	18.3	23.2	127.2%	20.0	116.2%
Overseas	20.3	21.6	106.4%	21.0	103.0%
North America	11.1	11.0	98.8%	11.0	99.8%
Europe	6.2	7.2	115.2%	6.3	113.8%
Asia	1.1	1.2	116.5%	1.1	112.8%
China	1.9	2.1	112.1%	2.4	87.3%
Exports	0.1	0.1	241.7%	0.2	72.5%
Total	38.6	44.9	116.3%	41.0	109.4%
Operating income	5.9	6.4	108.5%	6.5	99.0%

Nine Months ended
Dec. 31, 2005

Consolidated Balance Sheet



**Return of a substitutional portion of pension fund resulted in substantial decrease in accrued retirement benefit for employees and increase in Shareholders' equity
Capital ratio (Shareholders' equity / Total assets) : 52.2% to 65.1%**

(billion yen)

Consolidated B/S	As of 12/31/2004	As of 3/31/2005	As of 12/31/2005
Total Assets	573.3	585.4	557.1
Cash and cash equivalents	68.8	80.6	49.7
Notes and accounts receivable, trade	111.3	121.7	112.8
Inventories	78.6	68.6	81.8
Other current assets	24.8	25.1	23.8
Other assets	289.8	289.4	289.0
Total Liabilities	266.5	279.6	194.2
Bank Loans / Current portion of L/T debt	29.3	24.8	16.2
Notes and accounts payable, trade	73.2	75.9	69.3
Other liabilities	164.0	178.9	108.7
Shareholders' Equity	306.8	305.8	362.9

Nine Months ended
Dec. 31, 2005

Consolidated Statements of Cash Flows



Increased cash-out by ¥3.8b for the 9 months vs. same period in prev. year due to investment for future growth and acquisitions

(billion yen)

Consolidated Statements of C/F	9 months ended 12/2004	9 months ended 12/2005	(reference) Year ended 3/2005
Net cash provided by operating activities	36.4	24.8	61.1
Net cash used in investing activities	-27.5	-31.3	-36.1
Free cash flow	8.9	-6.5	25.0
Net cash used in financing activities	-36.0	-26.3	-40.7
Effect of exchange rate changes	0.9	1.9	1.2
Net increase (decrease)	-26.2	-30.9	-14.4
Cash and cash equivalents at end of the period	68.8	49.7	80.6

3. Forecast for the year Ending March 31, 2006



Year Ending
March 31, 2006

Full-year Forecast of Consolidated Statements of Operations

OMRON
Sensing tomorrow™

Original forecast of Sales and Profit is not revised

Statements of Income

(billion yen)

	Year ended 3/2005 Actual(1)	Year ending 3/2006 Forecasts(2)	Change from last year (2)/(1)	Year ending 3/2006 Original budget(3)	Change from Original budget (2)/(3)
Net Sales	608.6	625.0	102.7%	625.0	100.0%
Gross Profit	249.8	256.0	102.5%	256.0	100.0%
SG&A expenses	144.2	150.0	104.0%	150.0	100.0%
R&D expenses	49.4	50.0	101.1%	50.0	100.0%
Operating income	56.1	65.0	115.8%	65.0	100.0%
NIBT	52.5	63.0	119.9%	63.0	100.0%
NIAT	30.2	36.0	119.3%	36.0	100.0%

4. Supplementary explanation

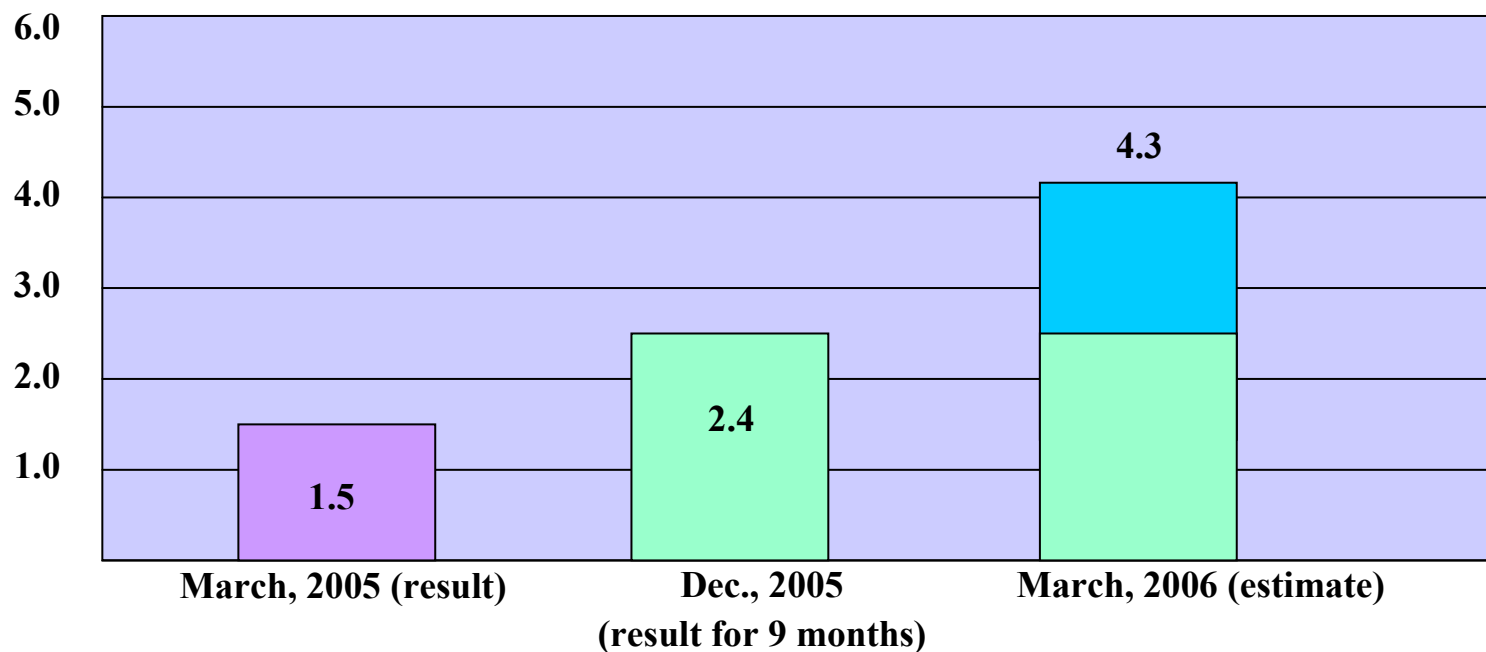


RoHS will be completed by the end of March, 2006. Progress on RoHS is in line with our plan of the 9 months of FY 2005.

Cost of response to regulated chemicals

FY2004 ¥1.5 billion → FY2005 (Forecast) ¥4.3 billion

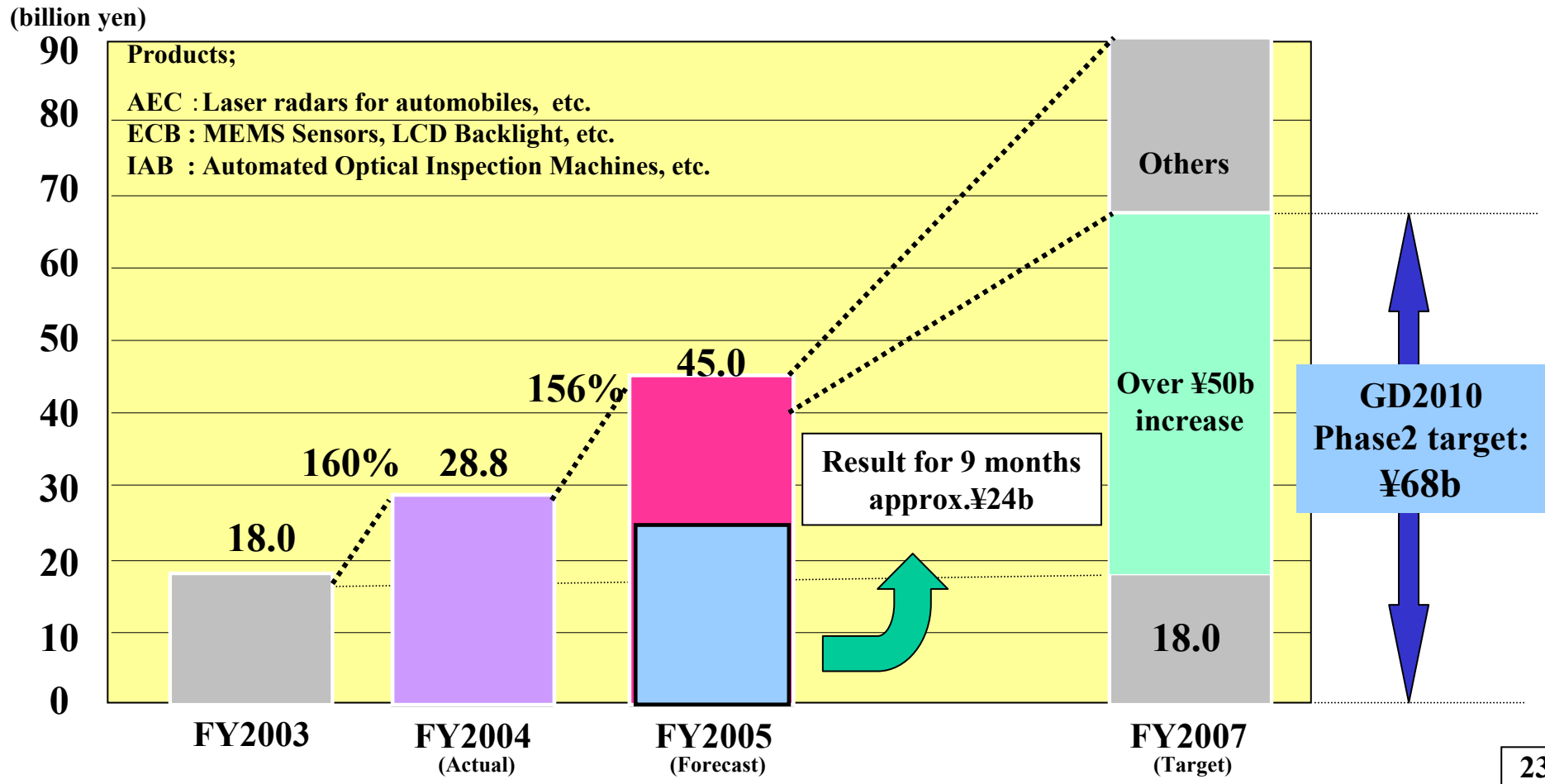
(billion yen)



Progress of Key Strategic Themes

(1) Sales Growth in New Tech Fields

Sales performance in new tech fields is approx. ¥24b in the 9 months of FY2005
Although accelerate our efforts toward the original plan of FY2005, it would be difficult to achieve the original plan of FY2005



Progress of Key Strategic Themes

(2) Sales Growth in Greater China

**Sales performance in Greater China is approx. USD300m in 9 months of FY2005
Continued to be in a difficult situation to achieve the original plan of FY2005**

