OMRON Corporation Notice on Issue of Stock Options (stock acquisition rights)

OMRON Corporation (TSE: 6645, US: OMRNY; hereafter, 'the Company') hereby issues notice that a resolution, as detailed below, was made at a Board of Directors meeting held today with respect to stock acquisition rights to be issued to directors and corporate officers of the Company, excluding outside directors, and part of its subsidiary’s directors, as stock options. In this regard, issue to directors of the Company will be made within the limits of the number, content, and total amount of stock acquisition rights which were approved as compensations, etc. to directors at the annual meeting of shareholders for the 70th business year held today.

1. Reason for issue of stock acquisition rights as stock options
As the value of stock acquisition rights fluctuates in line with the Company’s stock price, issuing these rights is intended to heighten the motivation of the Company’s directors, corporate officers and its subsidiary’s directors and to maximize the international competitiveness of the OMRON Corporation and its group by reflecting the Company’s long-term performance in executive compensation, and creating a direct link between shareholder value and directors’ rewards.
2. Procedures for issuing stock acquisition rights

(1) Name of stock acquisition rights
   No. 6 Stock acquisition rights

(2) Total number of stock acquisition rights
   2,370 stock acquisition rights as designated in (4) below
   Total number of shares that can be received through the exercise of stock acquisition rights shall be 237,000 shares of common stock of the Company, and if the number of shares to be granted is adjusted as in (4)-1 below, total number shall be that calculated by multiplying the adjusted number of shares to be granted by the number of above stock acquisition rights.
   The total number of the Offered Stock Acquisition Rights shown above is the number to be allotted under the current plan. If the total number of Offered Stock Acquisition Rights actually allotted falls short of the number shown above because due to a shortage of subscriptions, etc., the total number of Stock Acquisition Rights Offered will be taken as the total number allotted.

(3) Those to whom stock acquisition rights are to be offered, the number of those people, and the number of stock acquisition rights to be offered to them
   1,200 stock acquisition rights to all 5 company’s directors excluding outside directors, and 1,040 stock acquisition rights to all 24 corporate officers, and 130 stock to 3 directors of subsidiary companies.
   The number of Stock Acquisition Rights to be allotted to each grantee (the "Number of Stock Acquisition Rights to be Allotted") shall be determined on the condition that the relevant grantee has submitted an application for subscription of Stock Acquisition Rights in a number equal to or exceeding the Number of Stock Acquisition Rights to be Allotted pursuant to Article 242, Paragraph 2 of the Corporation Act, and if the number of Stock Acquisition Rights the relevant grantee applies for subscription of is less than the Number of Stock Acquisition Rights to be Allotted, the allotted number shall be the number applied for by such grantee.

(4) Content of stock acquisition rights
   1. Type and the number of shares which are the subject matter of stock acquisition rights
Type of shares which are the subject matter of stock acquisition rights shall be common shares, and the number of shares which are the subject matter of respective stock acquisition rights (hereinafter referred to as the “Number of Granted Shares”) shall be 100.

If the Company splits its shares of common stock (including free issue of shares of common stock of the Company, which shall hereinafter apply) or conducts a reverse-stock split, the number of shares which are the subject matter shall be adjusted by the formula shown below. However, such adjustment shall be made with respect to the number of shares which are the subject matter of stock acquisition rights not exercised at that time, of stock acquisition rights, with any fractions less than one share which may occur as a result of adjustment being rounded down.

\[
\text{Number of Granted Shares after adjustment} = \text{The number of shares before adjustment} \times \frac{\text{Ratio of stock split/Reverse stock split}}{1}
\]

In addition, if the Company merges with another company, breaks up the businesses, reduces its capital, or needs to adjust the number of shares in similar cases, the Company may properly adjust the number of shares to the reasonable extent.

2. Method for calculating the value of assets invested through the exercise of stock acquisition rights

The value of assets invested through the exercise of respective stock acquisition rights shall be the amount calculated by multiplying the subscription amount per share that can be received by exercising stock acquisition rights determined in the manner shown below (hereinafter referred to as the “Exercise Price”) by the Number of Granted Shares.

The Exercise Price shall be the amount calculated by multiplying the average value of closing prices in regular trading of the Company’s shares on the Osaka Securities Exchange on each day of the month (excluding days in which no trading is made) before the month in which the day stock acquisition rights are offered (hereinafter referred to as the “Offering Date”) occurs by 1.05 (fractions less than ¥1- shall be rounded up).

However, if the said amount is smaller than the closing price for the day before the Offering Date (if no trading is made, the closing price for the day immediately before that day), such closing price shall be used as the Exercise Price.
If the Company conducts a stock split or reverse stock split, the Exercise Price shall be adjusted by the following formula, with fractions less than ¥1- at the time of adjustment being rounded up:

\[
\frac{\text{Subscription amount after adjustment}}{\text{Subscription amount before adjustment}} = \frac{1}{\text{Ratio of stock split/Reverse stock split}}
\]

If the Company issues new shares of common stock of the Company or disposes of treasury shares (excluding assignment of treasury shares in response to the exercise of stock acquisition rights or request for sales of shares less than the stock trade unit by shareholders holding shares less than the stock trade unit or transfer of treasury shares through equity swap) at any price lower than the market value, the Exercise Price shall be adjusted by the following formula, with fractions less than ¥1- at the time of adjustment being rounded up:

\[
\text{Exercise Price after adjustment} = \left( \frac{\text{No. of new shares} \times \text{Subscription amount per share}}{\text{No. of outstanding shares}} + \frac{\text{Share price before issue of new shares}}{\text{No. of new shares}} \right) \times \frac{\text{Exercise Price before adjustment}}{\text{No. of outstanding shares} + \text{No. of new shares}}
\]

In the above formula, the “number of outstanding shares” refers to the number of outstanding shares of common stock of the Company less the number of treasury shares of common stock of the Company, and in the case of disposal of treasury shares of common stock of the Company, the “number of new shares” shall read as the “number of treasury shares disposed of.”

In addition to the above case, if the Company merges with another company, breaks up the businesses, reduces its capital, or needs to adjust the Exercise Price in similar cases, the Company may properly adjust the Exercise Price to the reasonable extent.

3. Period in which stock acquisition rights can be exercised

   From July 1, 2009 to June 30, 2012

4. Other conditions for the exercise of stock acquisition rights

i) Any person who is offered stock acquisition rights shall be a director or corporate officer of the Company or in a similar position at the time when he/she exercises those rights. However, this shall not apply if he/she retired following expiry of his/her term of office or there is any similar due reason.

ii) Assignment, pledge, any other disposal, or succession of stock acquisition rights is not allowed.
iii) Other conditions shall be as provided in an “agreement on offering of stock
acquisition rights” to be entered into between the Company and the person who
is offered stock acquisition rights.

5. Matters concerning capital and capital reserve increased when shares are issued
through the exercise of stock acquisition rights

i) The amount of capital increased when shares are issued through the
exercise of stock acquisition rights shall be half of the limit amount of an increase
in capital, etc. to be calculated in accordance with Article 40-1 of the Calculation
Rules of the Company, and any fractions less than ¥1- which may occur as a
result of calculation shall be rounded up.

ii) The amount of capital reserve increased when shares are issued through the
exercise of stock acquisition rights shall be the limit amount of an increase in
capital, etc. stated in (i) above less the amount of capital increased as provided
in (i) above.

6. Events and conditions for acquisition of stock acquisition rights

If a proposal of approval of a merger contract in which the Company becomes the
expired corporation, proposal of approval of an acquisition and split contract or a
new establishment and split plan in which the Company becomes the split
company, or proposal of approval of an equity swap contract or stock transfer plan
in which the Company becomes a wholly-owned subsidiary is approved at a
general meeting of shareholders of the Company (if any resolution of a general
meeting of shareholders is not necessary, when a resolution of board of directors
of the Company is made), stock acquisition rights may be acquired free of charge
on any date separately specified by the board of directors of the Company.

7. Treatment of stock acquisition rights at the time of reorganization

If the Company conducts a merger (only when the Company no longer exists due
to the merger), acquisition and split, new establishment and split, equity swap, or
stock transfer (hereinafter collectively referred to as the “Reorganization Acts”), it
shall deliver stock acquisition rights of joint stock companies indicated in Article
236-1-8-(a) to (e) of the Companies Act (hereinafter referred to as the “Companies
Subject to Reorganization”) to those qualified for receiving stock acquisition rights
which are outstanding on the day the Reorganization Acts become effective
(hereinafter referred to as the “Outstanding Stock Acquisition Rights”) in respective
cases under the conditions shown below. In this case, the Outstanding Stock
Acquisition Rights become extinct, and the Companies Subject to Reorganization
shall issue new stock acquisition rights. However, the purposes of delivery of
stock acquisition rights of the Companies Subject to Reorganization shall be limited to those designated in the merger contract, acquisition and split contract, new establishment and split plan, equity swap contract, or stock transfer contract in line with the following conditions:

i Number of stock acquisition rights of the Companies Subject to Reorganization to be delivered
   The same number of stock acquisition rights as that of stock acquisition rights held by those qualified for receiving the Outstanding Stock Acquisition Rights shall be delivered, respectively.

ii Type of shares of the Companies Subject to Reorganization which are the subject matter of stock acquisition rights
   Shares of common stock of the Companies Subject to Reorganization

iii Number of shares of the Companies Subject to Reorganization which are the subject matter of stock acquisition rights
   Number of shares shall be determined in the same manner as shown in 1 above, taking conditions for the Reorganization Acts into consideration.

iv Value of assets contributed at the time of exercise of stock acquisition rights
   Value of assets contributed at the time of exercise of respective stock acquisition rights delivered shall be the amount calculated by multiplying the subscription amount after adjustment, which is obtained by adjusting the Exercise Price designated in 2 above, by the number of shares of the Companies Subject to Reorganization which are the subject matter of such stock acquisition rights, taking conditions for the Reorganization Acts into consideration.

v Period in which stock acquisition rights can be exercised
   Period from the first day of the period in which stock acquisition rights can be exercised as provided in 3 above or the day the Reorganization Acts become effective, whichever comes later, to the last day of the period in which stock acquisition rights can be exercised as provided in 3 above.

vi Matters concerning capital and capital reserve increased when shares are issued through the exercise of stock acquisition rights
   To be determined in the same manner as in 5 above.

vii Events and conditions for acquisition of stock acquisition rights
   To be determined in the same manner as in 6 above.
8 Treatment of fractions
If there are fractions less than one share in shares to be delivered to those qualified for receiving stock acquisition rights who have exercised stock acquisition rights, such fractions shall be rounded down.

(5) Method of calculating the subscription amount to be paid for each stock acquisition right (hereinafter referred to as the “Subscription Amount”)
Fair value of an stock acquisition right shall be used, which is the optaion price per share calculated using the Black-Scholes model based on various conditions, including the closing price in regular trading of the Company’s shares on the Osaka Securities Exchange on the day before the Offering Date (if no trading is made, the closing price for the day immediately before that day) and Exercise Price, multiplied by the Number of Granted Shares.
The Company and those to whom stock acquisition rights are offered shall offset subscriptions in cash against such claims for compensation to the Company held by those to whom stock acquisition rights are offered.

(6) Offering Date
July 10, 2007

(7) Due date of subscription for stock acquisition rights
July 10, 2007

(8) All the other necessary matters regarding the stock acquisition rights are entrusted to the president of the company.

(Note) The number, content, and total amount of stock acquisition rights granted as compensations, etc. to directors in a stock option program, which were submitted for deliberation at the annual meeting of shareholders for 70th business year of the Company, have been disclosed in the “Notice on grant of stock options (stock acquisition rights) to directors” of May 16, 2007.