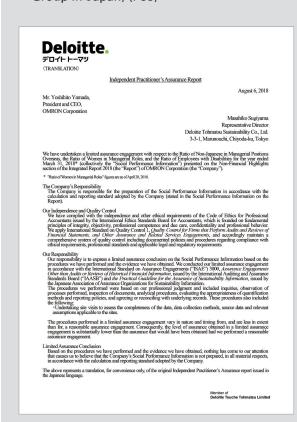
Independent Practitioner's Assurances

To enhance the reliability of the information presented in Integrated Report 2018, the following information associated with social and environmental performance provided herein has been reviewed by independent third parties*.

* Deloitte Tohmatsu Sustainability Co., Ltd. Bureau Veritas Japan Co., Ltd.

Data subject to independent assurance

- Ratio of non-Japanese in managerial positions overseas (P33)
- Ratio of women in managerial roles (OMRON Group in Japan) (P33)
- Ratio of employees with disabilities (OMRON Group in Japan) (P33)



Data subject to independent verification

Net sales to CO₂ emissions (P33)

Data subject to independent review

Environmental contribution (P33)

