


Independent Practitioner's Assurances

To enhance the reliability of the information presented in Integrated Report 2018, the following information associated with social and environmental performance provided herein has been reviewed by independent third parties*.

* Deloitte Tohmatsu Sustainability Co., Ltd.
Bureau Veritas Japan Co., Ltd.

Data subject to independent assurance

- Ratio of non-Japanese in managerial positions overseas (P33)
- Ratio of women in managerial roles (OMRON Group in Japan) (P33)
- Ratio of employees with disabilities (OMRON Group in Japan) (P33)



Deloitte
デロイト トーマツ
(TRANSLATION)

Independent Practitioner's Assurance Report

August 6, 2018

Mr. Yoshihito Yamada,
President and CEO,
OMRON Corporation

Masahiko Sugiyama
Representative Director
Deloitte Tohmatsu Sustainability Co., Ltd.
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We have undertaken a limited assurance engagement with respect to the Ratio of Non-Japanese in Managerial Positions Overseas, the Ratio of Women in Managerial Roles, and the Ratio of Employees with Disabilities for the year ended March 31, 2018* (collectively the "Social Performance Information") presented on the Non-Financial Highlights section of the Integrated Report 2018 (the "Report") of OMRON Corporation (the "Company").

* Ratio of Women in Managerial Roles* figures as of April 2018.

The Company's Responsibility
The Company is responsible for the preparation of the Social Performance Information in accordance with the calculation and reporting standard adopted by the Company (stated in the Social Performance Information on the Report).

Our Independence and Quality Control
We have complied with the independence and other ethical requirements of the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior. We apply International Standard on Quality Control (ISQC) 1, *Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Services Engagements*, and accordingly maintain a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our Responsibility
Our responsibility is to express a limited assurance conclusion on the Social Performance Information based on the procedures we have performed and the evidence we have obtained. We conducted our limited assurance engagement in accordance with the International Standard on Assurance Engagements ("ISAE") 3000, *Assurance Engagements Other than Audits or Reviews of Historical Financial Information*, issued by the International Auditing and Assurance Standards Board ("IAASB") and the *Practical Guideline for the Assurance of Sustainability Information*, issued by the Japanese Association of Assurance Organizations for Sustainability Information.

The procedures we performed were based on our professional judgment and included inquiries, observation of processes performed, inspection of documents, analytical procedures, evaluating the appropriateness of quantification methods and reporting policies, and agreeing or reconciling with underlying records. These procedures also included the following:

- Understanding site visits to assess the completeness of the data, data collection methods, source data and relevant assumptions applicable to the sites.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.

Limited Assurance Conclusion
Based on the procedures we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the Company's Social Performance Information is not prepared, in all material respects, in accordance with the calculation and reporting standard adopted by the Company.

The above represents a translation, for convenience only, of the original Independent Practitioner's Assurance report issued in the Japanese language.

Member of
Deloitte Touche Tohmatsu Limited

Data subject to independent verification

- Net sales to CO₂ emissions (P33)

Data subject to independent review

- Environmental contribution (P33)

**Environmental Performance Data
Independent Verification Report**

To: OMRON Corporation

Bureau Veritas Japan Co., Ltd. (Bureau Veritas) has been engaged by OMRON Corporation (OMRON) to conduct independent verification and review of its environmental data selected for inclusion in the OMRON's corporate website, prepared under the responsibility of OMRON. The aim of the verification is to consider the reliability and accuracy of environmental data detailed in the website and to provide a verification opinion based on objective evidence. The aim of the review is to make an independent statement concerning the reliability and accuracy of the environmental data.

1. Verification and Review Outline
1) Environmental Impact data generated through business operations in FY2017 (April 1, 2017 through March 31, 2018)
Bureau Veritas conducted a verification of the following data:

Scope of Verification	Sites Visited	Verification Methodology
GHG emissions (CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ and NF ₃) through business operations of OMRON Group's 44 manufacturing sites both inside and outside Japan. However, CO ₂ emissions generated from use of electricity for living use, steam and hot water at OMRON DALIAN Co., Ltd. are out of verification scope.	- OMRON's head office - OMRON Yashu Plant - OMRON Kusatsu Plant - OMRON SHANGHAI Co., Ltd. - OMRON DALIAN Co., Ltd.	- Review of documentary evidence produced by OMRON's head office and the sites visited - Interviews with relevant personnel of OMRON's head office and the sites visited - Site inspection and review of data monitoring procedures - Comparison between the reported data and supporting documentary evidence
Water usage and Waste water discharged through business operations of OMRON Group's 52 sites both inside and outside Japan.	- OMRON's head office	- Review of documentary evidence produced by OMRON's head office - Interviews with relevant personnel of OMRON's head office - Comparison between the reported data and supporting documentary evidence
Carbon Productivity (Global sales / CO ₂ emissions from global production sites).	- OMRON's head office	- Review of documentary evidence produced by OMRON's head office - Interviews with relevant personnel of OMRON's head office - Comparison between the reported data and supporting documentary evidence

This verification was conducted using Bureau Veritas' standard procedures and guidelines for external verification of non-financial reporting, based on current best practice. Bureau Veritas refers to the International Standard on Assurance Engagements (ISAE) 3000 in providing a limited assurance for the scope of work stated herein.

2) Environmental contribution by sold products and services
Bureau Veritas conducted a review of the following data:


Data Reviewed	Site Visited	Review Methodology
The amount of contribution to CO ₂ emission reduction through the use of products and services sold in FY2017.	OMRON's Head Office	- Review of documentary evidence produced by OMRON's Head Office and the departments of the relevant products and services - Interviews with relevant personnel of OMRON's Head Office and the departments of the relevant products and services - Comparison between the data used in the calculation of emissions reductions and the supporting documentary evidence

The review was conducted using Bureau Veritas' standard procedures for external review of sustainability reporting.

2. Findings
On the basis of our methodology and the activities described above:

- Nothing has come to our attention to indicate that the reviewed information within the scope of our verification and review is inaccurate and does not provide a fair representation of the performance for the defined period.
- It is our opinion that OMRON has established appropriate systems for the collection, aggregation and analysis of quantitative data within the scope of our verification and review.

Bureau Veritas has implemented a code of ethics across its business which is intended to ensure that all our staff maintain high standards in their day to day business activities. We are particularly vigilant in the prevention of conflicts of interest. Bureau Veritas activities for OMRON are for sustainability reporting verification only and we believe our verification assignment did not raise any conflicts of interest.



Bureau Veritas Japan Co., Ltd.
System Certification Services Headquarters