

# Consolidated Balance Sheets

OMRON Corporation and Subsidiaries  
March 31, 2016 and 2017

(Millions of yen)

ASSETS	FY2015	FY2016
<b>Current Assets:</b>		
Cash and cash equivalents	¥82,910	¥126,026
Notes and accounts receivable - trade	165,093	169,210
Allowance for doubtful receivables	(1,654)	(1,320)
Inventories	107,267	109,404
Deferred income taxes	18,469	19,123
Other current assets	17,524	13,461
<b>Total Current Assets</b>	<b>389,609</b>	<b>435,904</b>
<b>Property, Plant and Equipment:</b>		
Land	26,376	25,550
Buildings	146,412	141,527
Machinery and equipment	204,499	189,286
Construction in progress	6,142	6,104
Total	383,429	362,467
Accumulated depreciation	(236,864)	(234,852)
<b>Net Property, Plant and Equipment</b>	<b>146,565</b>	<b>127,615</b>
<b>Investments and Other Assets:</b>		
Goodwill	30,253	30,385
Investments in and advances to affiliates	25,048	25,303
Investment securities	37,055	27,006
Leasehold deposits	6,758	6,907
Deferred income taxes	22,080	21,101
Other assets	25,957	23,480
<b>Total Investments and Other Assets</b>	<b>147,151</b>	<b>134,182</b>
<b>Total</b>	<b>¥683,325</b>	<b>¥697,701</b>

(Millions of yen)

LIABILITIES AND SHAREHOLDERS' EQUITY	FY2015	FY2016
<b>Current Liabilities:</b>		
Notes and accounts payable - trade	¥82,606	¥89,362
Accrued expenses	37,975	39,354
Income taxes payable	6,890	6,994
Other current liabilities	35,192	36,371
<b>Total Current Liabilities</b>	<b>162,663</b>	<b>172,081</b>
<b>Deferred Income Taxes</b>	<b>660</b>	<b>763</b>
<b>Termination and Retirement Benefits</b>	<b>62,289</b>	<b>43,708</b>
<b>Other Long-Term Liabilities</b>	<b>10,679</b>	<b>10,392</b>
<b>Total Liabilities</b>	<b>236,291</b>	<b>226,944</b>
<b>Shareholders' Equity:</b>		
Capital	64,100	64,100
Common stock		
Authorized: 487,000,000 shares in FY2016		
487,000,000 shares in FY2015		
Issued: 213,958,172 shares in FY2016		
213,958,172 shares in FY2015		
Capital surplus	99,101	99,138
Legal reserve	15,194	17,813
Retained earnings	317,171	346,000
Accumulated other comprehensive income (loss)	(50,204)	(57,363)
Treasury stock	(644)	(659)
152,836 shares in FY2016		
149,398 shares in FY2015		
<b>Total Shareholders' Equity</b>	<b>444,718</b>	<b>469,029</b>
<b>Noncontrolling Interests</b>	<b>2,316</b>	<b>1,728</b>
<b>Total Net Assets</b>	<b>447,034</b>	<b>470,757</b>
<b>Total</b>	<b>¥683,325</b>	<b>¥697,701</b>