

Board of Directors and Auditors

As of June 23, 2016



Back row,
from left:

Kuniko Nishikawa

Outside Director
Personnel Advisory Committee Member
CEO Selection Advisory Committee Member
Compensation Advisory Committee Member
Corporate Governance Committee Member

Eizo Kobayashi

Outside Director
Chairman of the Personnel Advisory Committee
Chairman of the Compensation Advisory Committee
Vice Chairman of the Corporate Governance Committee
CEO Selection Advisory Committee Member

Kazuhiko Toyama

Outside Director
Chairman of the CEO Selection Advisory Committee
Chairman of the Corporate Governance Committee
Personnel Advisory Committee Member
Compensation Advisory Committee Member

Front row,
from left:

Koji Nitto

Director, Senior Managing Executive Officer
Senior General Manager, Global Strategy HQ
Compensation Advisory Committee Member

Yoshinori Suzuki

Executive Vice President and CFO
Personnel Advisory Committee Member

Yoshihito Yamada

President and CEO



Yoshifumi Matsumoto

Audit & Supervisory Board Member
(Independent)
Corporate Governance Committee
Member

Hideyo Uchiyama

Audit & Supervisory Board Member
(Independent)
Corporate Governance Committee
Member

Kiichiro Kondo

Audit & Supervisory Board Member

Tokio Kawashima

Audit & Supervisory Board Member

Fumio Tateishi

Chairman
CEO Selection Advisory Committee Member

Akio Sakumiya

Executive Vice President
Vice Chairman of the Personnel Advisory Committee
Vice Chairman of the CEO Selection Advisory Committee
Vice Chairman of the Compensation Advisory Committee