

January 31, 2017

Company name: OMRON Corporation Representative: Yoshihito Yamada, President & CEO Stock code: 6645 Stock exchanges: Tokyo (First Section) Contact: Shunji Okumura, General Manager Investor Relations Dept. Phone: +81-3-6718-3421

OMRON Announces Partial Change to the Articles of Incorporation

Kyoto, Japan – The Board of Directors of OMRON Corporation (TOKYO: 6645; ADR: OMRNY, "the Company") today resolved to present the proposal entitled "Partial Change to the Articles of Incorporation" for approval at the 80th Ordinary General Meeting of Shareholders, planned for June 2017. The details are as follows.

1. Reasons for the Change

The Company had adopted an executive officer system in 1999 to ensure the separation of management oversight and business execution functions, and has further worked to enhance the oversight function of the Board of Directors through measures including the establishment of Advisory Committees, the separation of the duties of the Chairperson of the Board of Directors and those of the President, and the appointment of non-executive directors to comprise the majority of the Board of Directors.

In order to further improve the oversight function of the Board of Directors, the Company has decided to abolish Directors with title, except for the Chairman of the Board, who also serves as the Chairperson of the Board of Directors. At the same time, in order to establish an optimum and flexible execution system, the President, who is the chief executive officer, will be positioned as an Executive Officer and be elected from among the Executive Officers.

Through these measures, the Company will further promote the separation of management oversight and business execution functions and clarify the responsibilities of each function, to move even closer to achieving the sustainable enhancement of corporate value.

Based on the above stance, the Company will make a partial change to the current Articles of Incorporation as detailed below.

- (1) Abolishing Directors with title, except for the Chairman of the Board, who also serves as the Chairperson of the Board of Directors (Article 23 of the planned revision).
- (2) Clarifying the method of election and the roles of Executive Officers; positioning the President, who is the chief executive officer, as an Executive Officer; and enabling the President to be elected from among the Executive Officers (Article 31 of the planned revision).
- (3) In connection with the above, changing the provisions regarding the person to convene General Meetings of Shareholders and the Chairperson thereof (Articles 15 and 16 of the planned revision) and the method of election of Representative Director(s) (Article 24 of the planned revision).
- (4) In addition to the above, making other necessary changes, such as additions, deletions or revisions of the wording as appropriate.

2. Details

	(Underlined text indicates change.)
Current Article	Planned Revision
(Person to convene General Meetings of	(Person to convene General Meetings of
Shareholders)	Shareholders)
Article 15.	Article 15.
Unless otherwise provided for in laws or	Unless otherwise provided for in laws or
ordinances, a General Meeting of	ordinances, a General Meeting of
Shareholders shall be convened by the	Shareholders shall be convened by a
President Director in accordance with the	Director in the order previously fixed by the
resolution of the Board of Directors; however,	Board of Directors, in accordance with the
in the event that the President Director is	resolution of the Board of Directors.
unable to act, another Director in the order	
previously fixed by the Board of Directors	
shall act in his place to convene such	
meeting.	
(Chairperson)	(Chairperson)
Article 16.	Article 16.
General Meetings of Shareholders shall be	General Meetings of Shareholders shall be
chaired by the President Director; however, in	chaired by a Director in the order previously
the event that the President Director is	fixed by the Board of Directors.
unable to act, another Director in the order	
previously fixed by the Board of Directors	
shall act in his place.	
CHAPTER 4 DIRECTORS AND BOARD	CHAPTER 4 DIRECTORS, BOARD OF
OF DIRECTORS	DIRECTORS AND EXECUTIVE OFFICERS

(Underlined text indicates change.)

Current Article	Planned Revision
(Directors with title)	(Chairman of the Board)
Article 23.	Article 23.
By resolution of the Board of Directors, the	The Board of Directors, by its resolution,
Company may appoint one Chairman of the	may appoint one Chairman of the Board
Board, one President Director, and a certain	from among the Directors.
number of Vice Chairmen of the Board, Vice	
President Director, Senior Managing Director,	
Managing Director, and Corporate Advisor	
Director.	
(Representative Director)	(Representative Director)
Article 24.	Article 24.
The President Director shall be	The Board of Directors, by its resolution,
Representative Director.	shall appoint Representative Director(s)
2. In addition to the preceding paragraph,	from among the Directors.
the Company, by resolution of the Board	
of Directors, may appoint Representative	
Director(s) from among the Directors with	
title set forth in the preceding Article.	
(New)	(Executive Officers)
	Article 31.
	The Board of Directors, by its resolution,
	may appoint Executive Officers and have
	them execute the business of the Company.
	2. The Board of Directors, by its resolution,
	may appoint one President and other
	Executive Officers with title from among
	the Executive Officers.
Articles <u>31</u> . to <u>43</u> . (Omitted)	Articles 32. to 44. (Unchanged)