

2021年度 第2四半期 オムロングループ財務データ集

OMRON Group Reference Data as of October 2021

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注) 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
 Note. (A) stands for actual results, (E) for estimates, and (P) for plan

セグメントの名称

* Name of Business Segments *

制御機器事業: IAB:	インダストリアルオートメーションビジネス Industrial Automation Business
電子部品事業: EMC:	エレクトロニック&メカニカルコンポーネンツビジネス Electronic & Mechanical Components Business
社会システム事業: SSB:	ソーシャルシステムズ・ソリューション&サービス・ビジネス Social Systems, Solutions & Service Business
ヘルスケア事業: HCB:	ヘルスケアビジネス Healthcare Business

エリアの名称

* Definition of Region *

米州: Americas:	北米、中米、南米を含む North, Central, and South America
欧州: Europe:	ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East
中華圏: Greater China:	中国、台湾、香港を含む China, Taiwan, Hong Kong
東南アジア他: Asia Pacific:	東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania

注意:

Notes:

1. 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
2. 四捨五入により、当財務データ集の数値は「2022年3月期 第2四半期 決算短信」と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2022 (U.S. GAAP) due to rounding off.
3. 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
4. 当資料は2021年10月28日に作成・発表したものです。
This reference data was produced and announced on October 28, 2021.

全社	Total	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
売上高	Sales	7,323	7,326	6,780	1,465	1,548	1,683	1,860	3,013	3,543	6,555	7,000	1,882	1,812			3,694	4,106	7,800
売上原価	Cost of Sales	4,048	4,071	3,743	801	848	907	1,016	1,649	1,923	3,572	3,750	1,008	979			1,988	2,202	4,190
売上総利益	Gross Profit	3,275	3,255	3,037	664	700	776	844	1,364	1,620	2,984	3,250	874	832			1,706	1,904	3,610
	その他販管費	2,019	2,089	2,030	436	473	490	528	909	1,018	1,927	2,060	505	523			1,028	1,132	2,160
	R&D費	487	493	460	103	105	109	116	207	225	432	490	110	110			220	250	470
販管費合計	SG&A + R&D	2,505	2,582	2,489	539	577	599	644	1,117	1,242	2,359	2,550	615	633			1,249	1,381	2,630
営業利益	Operating Income	770	673	548	125	123	177	200	247	378	625	700	258	199			457	523	980
営業外損益	Non-operating Income (loss), net	19	13	29	-8	-8	-28	17	-16	-10	-26	30	-8	3			-5	45	40
税引前当期純利益	NIBT	751	659	518	133	130	205	183	263	388	651	670	266	196			462	478	940
法人税等	Income Taxes	200	170	113	35	38	57	20	74	77	151	180	60	65			125	140	265
持分法投資損益	Equity in loss (earnings) of affiliates	-18	16	10	0	-5	-2	68	-5	66	61	0	2	6			9	6	15
継続事業純利益	Income from continuing operations	569	473	396	98	97	150	95	194	245	439	490	203	125			329	331	660
非継続事業利益	Income from discontinued operations	66	77	357	-	-	-	-	-	-	-	-	-	-			-	-	-
非支配持分帰属損益	Net Income Attributable to noncontrolling interests	3	7	4	1	2	3	1	2	4	6	10	2	2			3	2	5
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	632	543	749	97	95	147	94	192	241	433	480	202	124			325	330	655

売上総利益率	Gross Profit / Sales	44.7%	44.4%	44.8%	45.3%	45.2%	46.1%	45.4%	45.3%	45.7%	45.5%	46.4%	46.4%	45.9%			46.2%	46.4%	46.3%
その他販管費比率	SG&A / Sales	27.6%	28.5%	29.9%	29.8%	30.5%	29.1%	28.4%	30.2%	28.7%	29.4%	29.4%	26.8%	28.9%			27.8%	27.6%	27.7%
R&D費比率	R&D / Sales	6.6%	6.7%	6.8%	7.0%	6.8%	6.5%	6.2%	6.9%	6.3%	6.6%	7.0%	5.9%	6.1%			6.0%	6.1%	6.0%
販管費(合計)比率	(SG&A + R&D) / Sales	34.2%	35.2%	36.7%	36.8%	37.3%	35.6%	34.6%	37.1%	35.1%	36.0%	36.4%	32.7%	35.0%			33.8%	33.6%	33.7%
営業利益率	O.I. / Sales	10.5%	9.2%	8.1%	8.5%	7.9%	10.5%	10.8%	8.2%	10.7%	9.5%	10.0%	13.7%	11.0%			12.4%	12.7%	12.6%

設備投資	Capex	330	357	331	39	44	50	106	83	157	240	420	48	70			118	267	385
減価償却費	Depreciation	243	254	257	60	55	56	56	115	112	228	250	57	58			115	130	245

外為(期中平均レート)	Exchange Rate (Yen)	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
USD (円)	USD	111.2	110.7	109.1	107.9	105.9	104.8	104.7	106.9	104.8	105.8	108.0	109.8	110.0	108.0	108.0	109.9	108.0	108.9
EUR (円)	EUR	129.4	128.8	121.2	118.3	123.6	123.6	127.2	120.9	125.4	123.2	128.0	131.7	130.5	128.0	128.0	131.1	128.0	129.5
人民元(円)	RMB	16.7	16.5	15.7	15.1	15.2	15.7	16.1	15.2	15.9	15.5	16.5	17.0	17.0	16.5	16.5	17.0	16.5	16.7

ROIC	ROIC	12.7%	10.6%	14.1%								7.8%	8%超						10%超
ROE	ROE	13.0%	10.8%	14.5%								7.6%	8%超						10%超
EPS (円)	EPS (Yen)	296.9	260.8	365.3								214.7	238.0						324.6

全社	Total	FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A) & (E) /							FY21 (E) /
		FY17 (A)	FY18 (A)	FY19 (A)	FY20 (A)							FY21 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
売上高	Sales	100.0%	92.5%	96.7%	128.5%	117.0%			122.6%	115.9%	119.0%	111.4%
売上原価	Cost of Sales	100.6%	91.9%	95.4%	125.9%	115.5%			120.5%	114.5%	117.3%	111.7%
売上総利益	Gross Profit	99.4%	93.3%	98.2%	131.6%	118.9%			125.1%	117.6%	121.0%	111.1%
	その他販管費	103.5%	97.2%	94.9%	115.7%	110.7%			113.1%	111.2%	112.1%	104.9%
	R&D費	101.4%	93.2%	93.9%	107.3%	105.3%			106.3%	111.2%	108.8%	95.9%
販管費合計	SG&A + R&D	103.1%	96.4%	94.7%	114.1%	109.7%			111.8%	111.2%	111.5%	103.1%
営業利益	Operating Income	87.4%	81.4%	114.1%	207.3%	162.2%			185.0%	138.4%	156.9%	140.0%
税引前当期純利益	NIBT	87.7%	78.6%	125.6%	200.3%	150.6%			175.7%	123.2%	144.4%	140.3%
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	86.0%	137.9%	57.8%	208.2%	130.0%			169.5%	136.7%	151.2%	136.5%
設備投資	Capex	108.0%	92.8%	72.4%	123.3%	159.6%			142.4%	170.4%	160.7%	91.7%
減価償却費	Depreciation	104.3%	101.4%	88.5%	95.2%	105.1%			99.9%	115.6%	107.7%	98.0%

※車載事業(AEG)を非継続事業に分類しています。

We have reclassified AEC as discontinued operations.

制御機器事業	IAB	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	1,520	1,547	1,400	299	301	311	357	600	668	1,268	1,370	356	362			718		
米州	Americas	353	350	326	66	69	71	70	135	141	276	300	88	86			174		
欧州	Europe	777	799	718	133	156	173	194	289	367	656	725	216	189			405		
中華圏	Greater China	777	782	688	232	202	231	214	434	445	878	935	328	279			607		
東南アジア他	Asia Pacific	531	438	394	91	100	94	100	191	194	385	420	122	109			230		
直接輸出	Export	4	3	2	0	0	0	0	1	0	1	0	0	0			0		
売上合計	Total	3,961	3,918	3,528	821	829	880	936	1,649	1,815	3,464	3,750	1,109	1,025			2,134	2,296	4,430

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	740	629	536	138	126	155	169	264	324	588	630	231	178			409	461	870
営業利益率	O.I./Sales	18.7%	16.1%	15.2%	16.8%	15.2%	17.6%	18.1%	16.0%	17.9%	17.0%	16.8%	20.8%	17.4%			19.2%	20.1%	19.6%

制御機器事業	IAB	FY18 (A) /	FY19 (A) /	FY20 (A) /	FY21 (A) & (E) /							FY21 (E) /
		FY17 (A)	FY18 (A)	FY19 (A)	FY20 (A)							FY21 (P)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
日本	Japan	101.8%	90.5%	90.6%	119.2%	120.1%			119.6%			
米州	Americas	99.1%	93.3%	84.7%	132.5%	125.1%			128.8%			
欧州	Europe	102.7%	89.9%	91.3%	162.4%	121.2%			140.1%			
中華圏	Greater China	100.7%	88.0%	127.7%	141.5%	138.4%			140.0%			
東南アジア他	Asia Pacific	82.5%	90.0%	97.8%	134.2%	108.2%			120.5%			
直接輸出	Export	77.4%	64.4%	47.2%	76.9%	12.2%			27.8%			
売上合計	Total	98.9%	90.0%	98.2%	135.2%	123.7%			129.4%	126.5%	127.9%	118.1%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	85.0%	85.2%	109.7%	167.5%	141.8%			155.3%	142.1%	148.0%	138.1%

電子部品事業	EMC	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	243	232	228	48	46	55	60	94	114	209	225	52	51			104		
米州	Americas	175	179	136	22	35	32	32	57	64	121	135	41	39			81		
欧州	Europe	169	177	151	22	35	33	42	57	74	131	150	37	40			77		
中華圏	Greater China	310	308	241	64	68	80	75	132	154	287	300	91	90			182		
東南アジア他	Asia Pacific	145	135	125	23	24	30	34	47	64	111	130	35	37			72		
直接輸出	Export	1	1	2	0	0	0	1	1	1	2	0	0	0			1		
売上合計	Total	1,044	1,031	884	180	209	230	242	388	472	860	940	257	259			516	514	1,030

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	125	82	9	1	2	12	14	3	26	30	45	21	19			40	35	75
営業利益率	O.I./Sales	12.0%	7.9%	1.0%	0.5%	1.2%	5.3%	5.9%	0.8%	5.6%	3.4%	4.8%	8.0%	7.3%			7.7%	6.9%	7.3%

電子部品事業	EMC	FY18 (A) /	FY19 (A) /	FY20 (A) /	FY21 (A) & (E) /							FY21 (E) /
		FY17 (A)	FY18 (A)	FY19 (A)	FY20 (A)							FY21 (P)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
日本	Japan	-	98.5%	91.4%	109.1%	111.1%			110.1%			
米州	Americas	-	75.8%	88.9%	184.5%	114.0%			141.6%			
欧州	Europe	-	84.8%	87.3%	165.0%	116.2%			135.3%			
中華圏	Greater China	-	78.5%	118.7%	142.5%	132.0%			137.1%			
東南アジア他	Asia Pacific	-	93.0%	88.5%	156.0%	151.2%			153.5%			
直接輸出	Export	-	300.0%	82.9%	148.1%	123.3%			135.1%			
売上合計	Total	-	85.7%	97.4%	143.3%	124.0%			132.9%	108.9%	119.7%	109.6%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	65.5%	11.2%	322.3%	2550.6%	783.8%			1228.3%	134.4%	253.5%	166.7%

(注記) 組み替えに関してはP12記載の3、5をご参照ください。

なお、P12記載の3に伴い、2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes 3 and 5 on p.12.

According to notes 3, the Y/Y change for FY2018 are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

社会システム事業	SSB	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	694	993	1,152	181	192	212	370	373	582	954	950	159	191			349		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	3	4	3	0	1	0	0	1	1	2	5	0	0			1		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	6	8	5	0	0	0	0	0	1	1	5	0	0			0		
売上合計 (組み替え後)	Total (After reclassifications)	-	1,006	1,160	181	193	212	370	374	583	957	960	159	191			350	570	920
売上合計 (組み替え前)	Total (Before reclassifications)	703	750	845	-	-	-	-	-	-	-	-	-	-			-	-	-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	65	109	-9	-3	6	63	-12	69	57	70	-17	3			-14	84	70
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	6.5%	9.4%	-	-	2.6%	17.1%	-	11.8%	6.0%	7.3%	-	1.5%			-	14.8%	7.6%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	48	58	82	-	-	-	-	-	-	-	-	-	-			-	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	6.9%	7.7%	9.7%	-	-	-	-	-	-	-	-	-	-			-	-	-

社会システム事業	SSB	FY18 (A) / FY17 (A)	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) & (E) / FY20 (A)							FY21 (E) / FY21 (P)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
日本	Japan	-	116.0%	82.8%	87.9%	99.2%			93.7%			
米州	Americas	-	-	-	-	-			-			
欧州	Europe	-	-	-	-	-			-			
中華圏	Greater China	-	65.1%	61.5%	92.9%	35.4%			48.4%			
東南アジア他	Asia Pacific	-	-	-	-	-			-			
直接輸出	Export	-	60.8%	15.0%	50.0%	45.5%			48.0%			
売上合計 (組み替え後)	Total (After reclassifications)	-	115.4%	82.5%	87.9%	98.9%			93.6%	97.9%	96.2%	95.8%
売上合計 (組み替え前)	Total (Before reclassifications)	-	112.6%	-	-	-			-	-	-	-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	165.9%	52.5%	-	-			-	122.8%	123.0%	100.0%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	119.5%	141.9%	-	-	-			-	-	-	-

(注記)・組み替えに関してはP12記載の1、6をご参照ください。

・P12記載の1については、参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の1に伴い、2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to note 1 and 6 on p.12.

Regarding note 1, figures before the reclassification are also provided for reference.

According to notes 1, the Y/Y change for FY2018 are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

ヘルスケア事業	HCB	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	260	269	261	57	77	84	77	134	162	296	275	67	76			144		
米州	Americas	238	236	216	55	60	63	61	115	125	240	270	63	61			124		
欧州	Europe	210	227	217	48	57	60	63	105	123	228	245	55	55			110		
中華圏	Greater China	268	310	314	83	77	106	76	159	182	342	395	118	103			221		
東南アジア他	Asia Pacific	103	107	108	23	37	35	27	59	62	121	140	44	33			76		
直接輸出	Export	6	6	4	1	1	1	1	2	2	4	5	1	1			2		
売上合計	Total	1,085	1,155	1,120	266	309	350	306	575	656	1,231	1,330	348	329			677	723	1,400

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	112	130	135	45	61	63	36	106	100	206	225	64	57			121	104	225
営業利益率	O.I./Sales	10.3%	11.3%	12.1%	16.9%	19.8%	18.1%	11.9%	18.5%	15.2%	16.7%	16.9%	18.3%	17.4%			17.9%	14.4%	16.1%

ヘルスケア事業	HCB	FY18 (A) /	FY19 (A) /	FY20 (A) /	FY21 (A) & (E) /							FY21 (E) /
		FY17 (A)	FY18 (A)	FY19 (A)	FY20 (A)							FY21 (P)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison											
日本	Japan	103.4%	96.9%	113.5%	117.9%	98.7%			106.8%			
米州	Americas	99.3%	91.5%	110.9%	114.1%	102.1%			107.8%			
欧州	Europe	108.1%	95.7%	105.0%	116.2%	95.2%			104.7%			
中華圏	Greater China	115.6%	101.4%	108.8%	142.4%	134.4%			138.5%			
東南アジア他	Asia Pacific	103.6%	101.0%	112.3%	193.0%	89.2%			128.6%			
直接輸出	Export	109.4%	63.6%	108.4%	141.1%	98.3%			117.0%			
売上合計	Total	106.5%	97.0%	109.9%	130.9%	106.4%			117.7%	110.3%	113.7%	105.3%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	116.3%	103.7%	152.3%	141.8%	93.6%			113.9%	104.5%	109.4%	100.0%

本社他 (消去調整含む)	Eliminations & Corporate	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
					Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	(Announced Apr 27)	(Announced Oct 28)						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	41	146	74	14	8	11	5	23	16	39	20	8	8			16		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	0	61	14	3	0	0	0	3	0	3	0	0	0			0		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	11	9	0	0	0	0	1	0	1	1	0	0	0			0		
売上合計 (組み替え後)	Total (After reclassifications)	-	216	89	18	8	11	6	26	17	43	20	8	8			16	4	20
売上合計 (組み替え前)	Total (Before reclassifications)	52	54	39	-	-	-	-	-	-	-	-	-	-			-	-	-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-221	-241	-51	-63	-59	-82	-114	-141	-255	-270	-40	-58			-98	-162	-260
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
営業利益 (組み替え前)	Operating Income (Before reclassifications)	-209	-221	-221	-	-	-	-	-	-	-	-	-	-			-	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-

本社他 (消去調整含む)	Eliminations & Corporate	FY18 (A) / FY17 (A)	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) & (E) / FY20 (A)							FY21 (E) / FY21 (P)	
					Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full	
		地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full	
日本	Japan	-	50.8%	52.7%	56.9%	99.5%			72.4%				
米州	Americas	-	-	-	-	-			-				
欧州	Europe	-	-	-	-	-			-				
中華圏	Greater China	-	23.5%	23.7%	-	-			-				
東南アジア他	Asia Pacific	-	-	-	-	-			-				
直接輸出	Export	-	2.8%	264.0%	-	-			-				
売上合計 (組み替え後)	Total (After reclassifications)	-	41.0%	48.6%	46.1%	97.5%			62.7%	21.1%	46.5%	100.0%	
売上合計 (組み替え前)	Total (Before reclassifications)	-	73.1%	-	-	-			-	-	-	-	

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	-	-	-			-	-	-	-
営業利益 (組み替え前)	Operating Income (Before reclassifications)	-	-	-	-	-			-	-	-	-

(注記)・組み替えに関してはP12記載の2、4、5をご参照ください。

・P12記載の2については、参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の2および4に伴い、2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes 2, 4 and 5 on p.12.

Regarding note 2, figures before the reclassification are also provided for reference.

According to notes 2 and 4, the Y/Y change for FY2018 are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

セグメント別売上	Sales by Segment	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		(Announced Apr 27)	(Announced Oct 28)						(Announced Oct 28)										
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	3,961	3,918	3,528	821	829	880	936	1,649	1,815	3,464	3,750	1,109	1,025			2,134	2,296	4,430
電子部品事業	EMC	1,044	1,031	884	180	209	230	242	388	472	860	940	257	259			516	514	1,030
車載事業	AEC	1,312	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
社会システム事業	SSB	703	1,006	1,160	181	193	212	370	374	583	957	960	159	191			350	570	920
ヘルスケア事業	HCB	1,085	1,155	1,120	266	309	350	306	575	656	1,231	1,330	348	329			677	723	1,400
本社直轄事業 (その他事業)	Other	444	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
本社他(消去調整含む)	Eliminations & Corporate	52	216	89	18	8	11	6	26	17	43	20	8	8			16	4	20
売上合計	Total	8,600	7,326	6,780	1,465	1,548	1,683	1,860	3,013	3,543	6,555	7,000	1,882	1,812			3,694	4,106	7,800

セグメント別売上	Sales by Segment	FY18 (A) / FY17 (A)	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) & (E) / FY20 (A)							FY21 (E) / FY21 (P)
		Comparison	Comparison						Comparison	Comparison		
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
制御機器事業	IAB	98.9%	90.0%	98.2%	135.2%	123.7%			129.4%	126.5%	127.9%	118.1%
電子部品事業	EMC	-	85.7%	97.4%	143.3%	124.0%			132.9%	108.9%	119.7%	109.6%
車載事業	AEC	-	-	-	-	-			-	-	-	-
社会システム事業	SSB	-	115.4%	82.5%	87.9%	98.9%			93.6%	97.9%	96.2%	95.8%
ヘルスケア事業	HCB	106.5%	97.0%	109.9%	130.9%	106.4%			117.7%	110.3%	113.7%	105.3%
本社直轄事業 (その他事業)	Other	-	-	-	-	-			-	-	-	-
本社他(消去調整含む)	Eliminations & Corporate	-	41.0%	48.6%	46.1%	97.5%			62.7%	21.1%	46.5%	100.0%
売上合計	Total	-	92.5%	96.7%	128.5%	117.0%			122.6%	115.9%	119.0%	111.4%

セグメント別売上	Sales by Segment	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		(Announced Apr 27)	(Announced Oct 28)						(Announced Oct 28)										
構成比	Ratio	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	46%	53%	52%	56%	54%	52%	50%	55%	51%	53%	54%	59%	57%			58%	56%	57%
電子部品事業	EMC	12%	14%	13%	12%	13%	14%	13%	13%	13%	13%	13%	14%	14%			14%	13%	13%
車載事業	AEC	15%	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
社会システム事業	SSB	8%	14%	17%	12%	12%	13%	20%	12%	16%	15%	14%	8%	11%			9%	14%	12%
ヘルスケア事業	HCB	13%	16%	17%	18%	20%	21%	16%	19%	19%	19%	19%	18%	18%			18%	18%	18%
本社直轄事業 (その他事業)	Other	5%	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
本社他(消去調整含む)	Eliminations & Corporate	1%	3%	1%	1%	1%	1%	0%	1%	0%	1%	0%	0%	0%			0%	0%	0%

(注記) 組み替えに関してはP12記載の1~6をご参照ください。

なお、P12記載の1~4に伴い、電子部品事業(EMC)、社会システム事業(SSB)、本社他(消去調整含む)の2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes from 1 to 6 on p.12.

According to notes from 1 to 4, the Y/Y change for FY2018 on EMC, SSB, and Eliminations & Corporate are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

地域別売上	Sales by Region	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	3,285	3,187	3,115	599	625	674	869	1,224	1,542	2,766	2,840	643	688			1,331		
米州	Americas	1,185	765	678	144	163	166	163	307	330	636	705	192	187			378		
欧州	Europe	1,184	1,203	1,085	203	248	266	298	451	564	1,015	1,120	308	284			592		
中華圏	Greater China	1,729	1,465	1,261	382	348	417	365	730	782	1,512	1,635	537	473			1,010		
東南アジア他	Asia Pacific	1,111	679	627	136	162	159	161	297	320	618	690	200	179			379		
直接輸出	Export	105	27	14	1	2	2	4	4	5	9	10	2	2			3		
売上合計	Total	8,600	7,326	6,780	1,465	1,548	1,683	1,860	3,013	3,543	6,555	7,000	1,882	1,812			3,694	4,106	7,800

地域別売上	Sales by Region	FY18 (A) / FY17 (A)	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) & (E) / FY20 (A)							FY21 (E) / FY21 (P)
		Comparison	Comparison	Comparison	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
日本	Japan	-	97.7%	88.8%	107.3%	110.1%			108.7%			
米州	Americas	-	88.7%	93.9%	133.5%	114.3%			123.3%			
欧州	Europe	-	90.2%	93.5%	151.9%	114.5%			131.3%			
中華圏	Greater China	-	86.1%	119.9%	140.6%	135.9%			138.4%			
東南アジア他	Asia Pacific	-	92.4%	98.4%	147.6%	110.4%			127.4%			
直接輸出	Export	-	49.7%	63.4%	127.8%	76.7%			97.5%			
売上合計	Total	-	92.5%	96.7%	128.5%	117.0%			122.6%	115.9%	119.0%	111.4%

地域別売上	Sales by Region	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
構成比	Ratio	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	38%	44%	46%	41%	40%	40%	47%	41%	44%	42%	41%	34%	38%			36%		
米州	Americas	14%	10%	10%	10%	11%	10%	9%	10%	9%	10%	10%	10%	10%			10%		
欧州	Europe	14%	16%	16%	14%	16%	16%	16%	15%	16%	15%	16%	16%	16%			16%		
中華圏	Greater China	20%	20%	19%	26%	22%	25%	20%	24%	22%	23%	23%	29%	26%			27%		
東南アジア他	Asia Pacific	13%	9%	9%	9%	10%	9%	9%	10%	9%	9%	10%	11%	10%			10%		
直接輸出	Export	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		

(注記) 組み替えに関してはP12記載の1~6をご参照ください。

なお、P12記載の3および4に伴い、2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes from 1 to 6 on p.12.

According to notes 3 and 4, the Y/Y change for FY2018 are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

セグメント・地域別 売上構成比 Ratio of Sales by Segment and Region			FY17	FY18	FY19	FY20						FY21	FY21							
			Actual	Actual	Actual	Actual						Plan	Actual / Estimates							
			Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	(Announced Apr 27)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)
制御機器事業	日本	Japan	38%	39%	40%	36%	36%	35%	38%	36%	37%	37%	37%	32%	35%			34%		
	米州	Americas	9%	9%	9%	8%	8%	8%	7%	8%	8%	8%	8%	8%	8%			8%		
	欧州	Europe	20%	20%	20%	16%	19%	20%	21%	18%	20%	19%	19%	19%	18%			19%		
	中華圏	Greater China	20%	20%	19%	28%	24%	26%	23%	26%	24%	25%	25%	30%	27%			28%		
	東南アジア他	Asia Pacific	13%	11%	11%	11%	12%	11%	11%	12%	11%	11%	11%	11%	11%			11%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
電子部品事業	日本	Japan	23%	22%	26%	27%	22%	24%	25%	24%	24%	24%	24%	20%	20%			20%		
	米州	Americas	17%	17%	15%	12%	17%	14%	13%	15%	14%	14%	14%	16%	15%			16%		
	欧州	Europe	16%	17%	17%	12%	17%	14%	17%	15%	16%	15%	16%	14%	16%			15%		
	中華圏	Greater China	30%	30%	27%	36%	33%	35%	31%	34%	33%	33%	32%	35%	35%			35%		
	東南アジア他	Asia Pacific	14%	13%	14%	13%	12%	13%	14%	12%	14%	13%	14%	14%	14%			14%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
車載事業	日本	Japan	13%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	米州	Americas	32%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	欧州	Europe	2%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	中華圏	Greater China	22%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	東南アジア他	Asia Pacific	25%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	直接輸出	Export	6%	-	-	-	-	-	-	-	-	-	-	-	-			-		
社会システム事業	日本	Japan	99%	99%	99%	100%	99%	100%	100%	100%	100%	100%	99%	100%	100%			100%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	1%	1%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%	0%			0%		
ヘルスケア事業	日本	Japan	24%	23%	23%	21%	25%	24%	25%	23%	25%	24%	21%	19%	23%			21%		
	米州	Americas	22%	20%	19%	21%	19%	18%	20%	20%	19%	19%	20%	18%	19%			18%		
	欧州	Europe	19%	20%	19%	18%	19%	17%	21%	18%	19%	19%	18%	16%	17%			16%		
	中華圏	Greater China	25%	27%	28%	31%	25%	30%	25%	28%	28%	28%	30%	34%	31%			33%		
	東南アジア他	Asia Pacific	10%	9%	10%	8%	12%	10%	9%	10%	9%	10%	11%	13%	10%			11%		
	直接輸出	Export	1%	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
本社直轄事業 (その他事業)	日本	Japan	80%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	米州	Americas	0%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	欧州	Europe	0%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	中華圏	Greater China	19%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	東南アジア他	Asia Pacific	0%	-	-	-	-	-	-	-	-	-	-	-	-			-		
	直接輸出	Export	1%	-	-	-	-	-	-	-	-	-	-	-	-			-		
本社他 (消去調整含む)	日本	Japan	79%	67%	83%	81%	98%	100%	90%	87%	97%	91%	100%	100%	100%			100%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	0%	28%	16%	19%	1%	0%	0%	13%	0%	8%	0%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	21%	4%	0%	0%	1%	0%	10%	0%	3%	2%	0%	0%	0%			0%		

(注記) 組み替えに関してはP12記載の1~6をご参照ください。

(Note) With regard to reclassification, please refer to notes from 1 to 6 on p.12.

セグメント別 営業利益	Operating Income by Segment	FY17	FY18	FY19	FY20							FY21	FY21						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	740	629	536	138	126	155	169	264	324	588	630	231	178			409	461	870
電子部品事業	EMC	125	82	9	1	2	12	14	3	26	30	45	21	19			40	35	75
車載事業	AEC	58	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
社会システム事業	SSB	48	65	109	-9	-3	6	63	-12	69	57	70	-17	3			-14	84	70
ヘルスケア事業	HCB	112	130	135	45	61	63	36	106	100	206	225	64	57			121	104	225
本社直轄事業 (その他事業)	Other	-12	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-
本社他(消去調整含む)	Eliminations & Corporate	-209	-221	-241	-51	-63	-59	-82	-114	-141	-255	-270	-40	-58			-98	-162	-260
営業利益合計	Total	863	673	548	125	123	177	200	247	378	625	700	258	199			457	523	980

セグメント別 営業利益	Operating Income by Segment	FY18 (A) / FY17 (A)	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) & (E) / FY20 (A)							FY21 (E) / FY21 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison											
制御機器事業	IAB	85.0%	85.2%	109.7%	167.5%	141.8%			155.3%	142.1%	148.0%	138.1%
電子部品事業	EMC	65.5%	11.2%	322.3%	2550.6%	783.8%			1228.3%	134.4%	253.5%	166.7%
車載事業	AEC	-	-	-	-	-			-	-	-	-
社会システム事業	SSB	-	165.9%	52.5%	-	-			-	122.8%	123.0%	100.0%
ヘルスケア事業	HCB	116.3%	103.7%	152.3%	141.8%	93.6%			113.9%	104.5%	109.4%	100.0%
本社直轄事業 (その他事業)	Other	-	-	-	-	-			-	-	-	-
本社他(消去調整含む)	Eliminations & Corporate	-	-	-	-	-			-	-	-	-
営業利益合計	Total	-	81.4%	114.1%	207.3%	162.2%			185.0%	138.4%	156.9%	140.0%

(注記) 組み替えに関してはP12記載の1、2、4、5、6をご参照ください。

なお、P12記載の1、2、4に伴い、社会システム事業(SSB)および本社他(消去調整含む)の2018年度の前年比は「組み替えあり」(2018年度)と「組み替えなし」(2017年度)の比較になるため、表示しておりません。

(Notes) With regard to reclassification, please refer to notes 1, 2, 4, 5 and 6 on p.12.

According to notes 1, 2, and 4, the Y/Y change for FY2018 on SSB and Elimination & Corporate are not presented because FY2018 figures are reclassified while FY2017 figures are numbers before the reclassifications.

組み替えに関する注記

Notes to Reclassification

1	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった環境事業を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Environmental Solutions business that had been included in the Other segment have been reclassified into SSB. FY2018-2019 figures have been restated to reflect this.</p>
2	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったバックライト事業を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Backlights business that had been included in the Other segment have been reclassified into Eliminations & Corporate. FY2018-2019 figures have been restated to reflect this.</p>
3	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、電子部品事業(EMC)の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain EMC sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
4	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、「本社他(消去調整含む)」の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain Eliminations & Corporate sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
5	<p>2018年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったマイクロデバイス事業の営業部門を電子部品事業(EMC)に、開発機能を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From FY2018, as a result of a segment reclassification, the sales of the Micro Devices business that had been included in the Other segment has been reclassified into EMC, while the R&D function in the Other segment is now included in Eliminations & Corporate. FY2016-2017 figures have been restated to reflect this.</p>
6	<p>2018年度第3四半期より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった電子機器事業のUPS部門を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From Q3 FY2018, as a result of a segment reclassification, figures for the UPS business within the Electronic Systems & Equipment business in the Other segment have been included in SSB. FY2016-2017 figures have been restated to reflect this.</p>