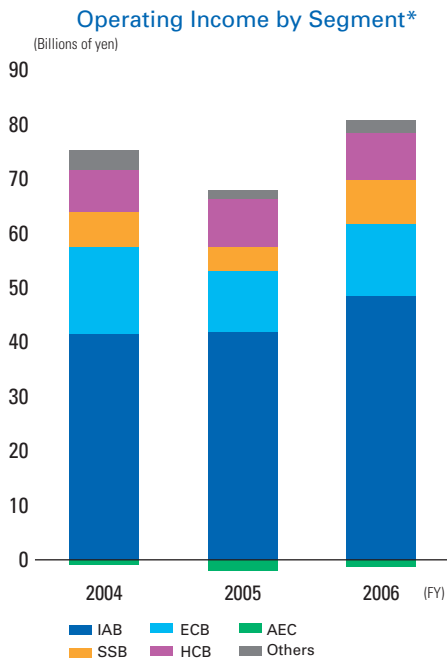
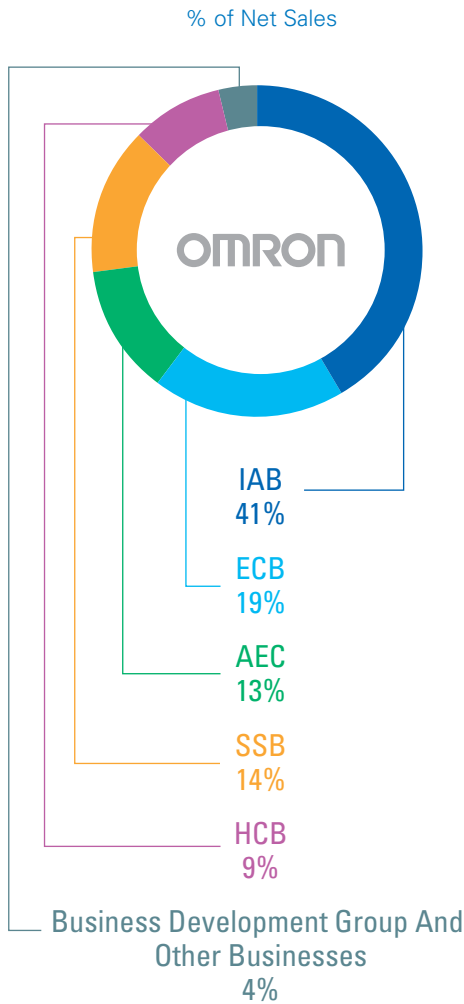


# OMRON AT A GLANCE

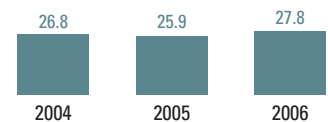
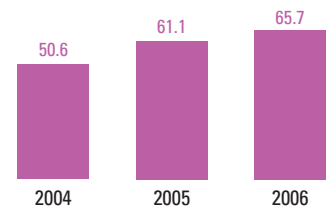
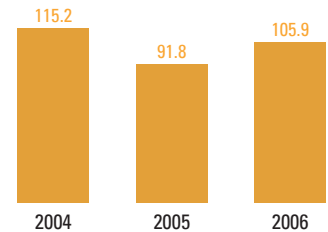
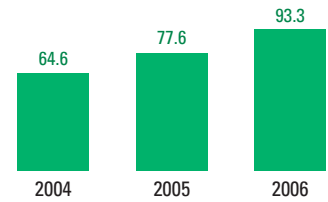
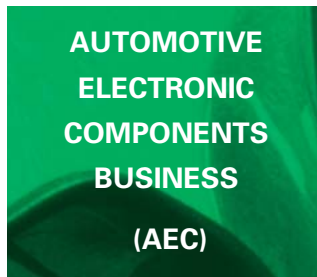
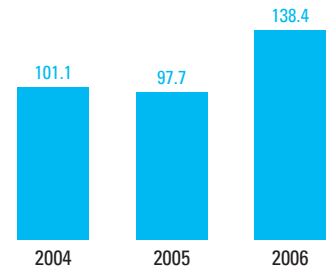
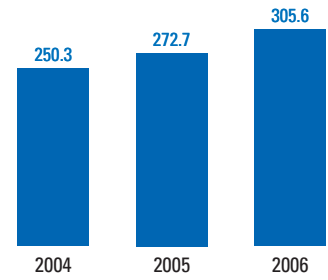
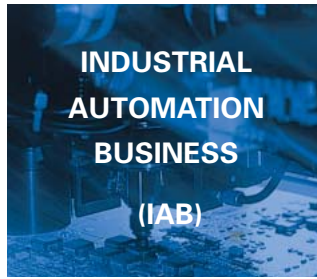
% of Net Sales / Operating Income by Segment



Segment

Net Sales (Billions of yen)

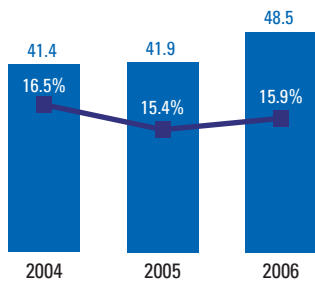
(FY)



Operating Income\* (Billions of yen)  
Operating Income Margin (%) (FY)

Overview and Market Position

Main Products and Services



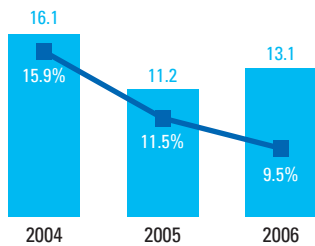
### Top market share for high-precision sensors in Japan

IAB is Japan's largest\* manufacturer of control devices for factory automation (FA), and contributes to production in all manner of industries. Recently, IAB has not just provided equipment and systems, but is focusing on its solutions business for management themes such as quality improvement, work safety, and environmental friendliness-needs which are rapidly increasing at production facilities.

\* Market share data obtained from the Nippon Electric Control Equipment Industries Association (NECA). Domestic market share is roughly 40%.

### Manufacturing and sales of control systems and equipment for factory automation and production machinery

Sensing devices (photoelectric/proximity sensors, automated optical inspection systems, etc.), control devices (programmable logic controllers, temperature controllers, relays, timers, etc.), safety devices (safety sensors, safety switches, etc.)

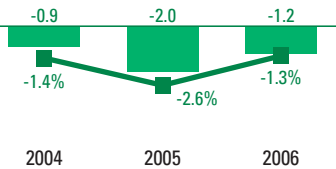


### Aiming to be top in the LCD backlight business

ECB manufactures and sells semiconductor sensors using micromachining technology and electronic components for amusement equipment, among other things, centering on relays, switches and connectors for home electronics, communications, and industrial equipment. In the business for liquid crystal backlights used in displays for mobile phones and in flat panel displays, ECB holds top global share for small-sized backlights, and has product offerings in all size ranges, from small to mid and large-sized backlights.

### Manufacturing and sales of electronic components for home appliances, communications, mobile phones, amusement equipment, office automation equipment

Relays, switches, connectors, sensors, micro lens arrays, customized ICs, IC coins, optical communications devices, etc.

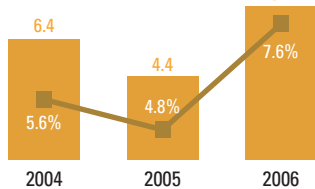


### Focusing on development of leading-edge products

AEC manufactures and sells a variety of components for automobiles such as controllers, sensors, switches and relays. In the rapidly advancing market for car electronics, it is focusing on the development of next-generation, key components for which safety, security, and environment are keywords, and is already producing leading-edge products such as laser radars (sensors for measuring the distance between cars).

### Manufacturing and sales of automotive electronic components

Automotive relays, sensors, laser radars, power window switches, keyless entry systems, electronic control units, etc.



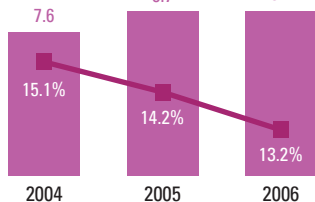
### Top market share for automated gates at stations in Japan

SSB provides a variety of systems which support social infrastructure, including systems for railways such as automated ticket gates and automated ticket machines, and traffic control systems for road networks. Recently, as social needs related to safety and security have been rising quickly, the security business has been focusing on the provision of solutions related to room access control and information access control.

\* The ATM business was transferred to Hitachi-Omron Terminal Solutions, Corp. (Hitachi: 55%, Omron: 45%) on October 1, 2004.

### Manufacturing and sales of equipment/modules, and provision of solutions and services for the fields of public transportation and traffic/road management

Public transportation : passenger gates, ticket vending machines, fare adjustment machines, etc. traffic/road management, traffic signal controllers, road management systems, etc.

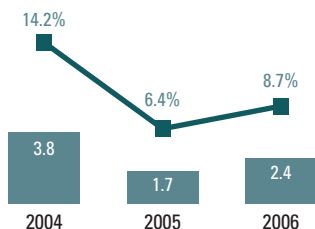


### Top market share for digital home blood pressure monitors in Japan

HCB provides a wide range of health care equipment including blood pressure monitors, digital thermometers and pedometers. In particular, Omron's digital home blood pressure monitors, which are a core product, boast 50% of the domestic market (according to a survey by a private research institute), and Omron is becoming the top brand in the global market. Furthermore, along with developing new equipment for medical institutions, through our health care equipment we are focusing on home medical care, which ties together home care and professional medical care.

### Manufacturing and sales of home and professional healthcare equipment

Digital blood pressure monitors, digital thermometers, nebulizers, pedometers, body composition analyzers (body-fat analyzers), electronic pulse massagers, vital signs monitors, inpatient blood pressure monitoring devices, exhaled gas monitors, central monitors, vascular screening devices, etc.



### Exploration and development of new businesses

Other businesses include new businesses being explored and developed by the Business Development Group and other businesses not part of the above-described segments. Currently, the Business Development Group is carrying out part of the Omron Group's growth strategy, and is focusing in particular on the RFID business and the service business for the remote monitoring of electricity.

### Business Development

#### Development/Promotion of new businesses for achieving the Group growth strategy

Personal computer peripherals (modems, broadband routers, back-up power supplies, etc.), wireless sensing business (remote monitoring equipment, etc.), RFID business (IC tags, reader/writers, antennae, etc.)

\* Operating income indicates income including internal income prior to the deduction of amounts such as inter-segment transactions and headquarters expenses that are not apportionable.