

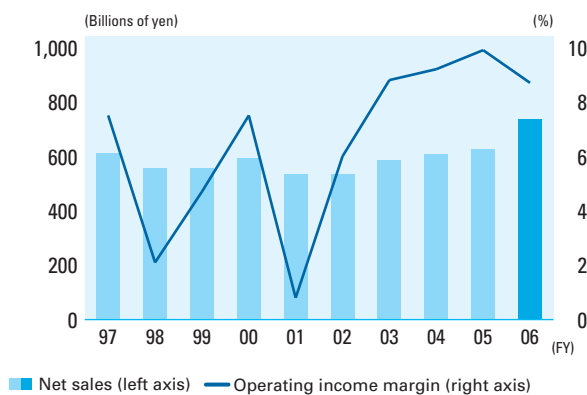
TEN-YEAR FINANCIAL HIGHLIGHTS

OMRON Corporation and Subsidiaries

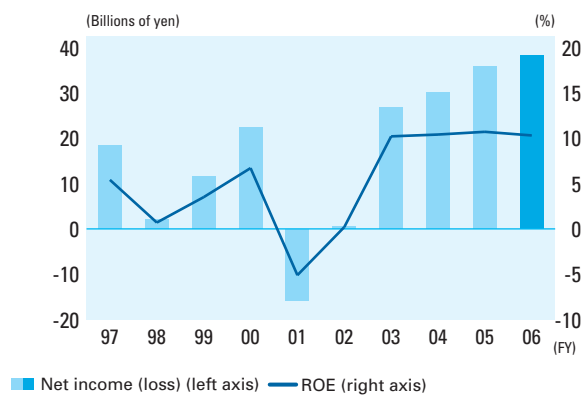
Millions of yen

	FY2006	FY2005	FY2004	FY2003
Operating Results (for the year):				
Net sales	¥ 736,651	¥ 626,782	¥ 608,588	¥ 584,889
Gross profit	284,199	253,389	249,771	240,054
Selling, general and administrative expenses (excluding research and development expenses)	168,135	152,675	144,219	142,157
Research and development expenses	52,028	50,501	49,441	46,494
Operating income	64,036	62,128	56,111	51,403
EBITDA (note 3)	97,959	92,953	84,753	79,065
Net income (loss)	38,280	35,763	30,176	26,811
Cash Flows (for the year):				
Net cash provided by operating activities	40,539	51,699	61,076	80,687
Net cash used in investing activities	(47,075)	(43,020)	(36,050)	(34,484)
Free cash flow (note 4)	(6,536)	8,679	25,026	46,203
Net cash used in financing activities	(4,697)	(38,320)	(40,684)	(28,119)
Financial Position (at year-end):				
Total assets	630,337	589,061	585,429	592,273
Total interest-bearing liabilities	21,813	3,813	24,759	56,687
Total shareholders' equity	382,822	362,937	305,810	274,710
Per Share Data:				
	Yen			
Net income (basic)	165.0	151.1	126.5	110.7
Shareholders' equity	1,660.7	1,548.1	1,284.8	1,148.3
Cash dividends (note 5)	34.0	30.0	24.0	20.0
Ratios:				
Gross profit margin	38.6%	40.4%	41.0%	41.0%
Operating income margin	8.7%	9.9%	9.2%	8.8%
EBITDA margin	13.3%	14.8%	13.9%	13.5%
Return on shareholders' equity (ROE)	10.3%	10.7%	10.4%	10.2%
Ratio of shareholders' equity to total assets	60.7%	61.6%	52.2%	46.4%

Net Sales and Operating Income Margin



Net Income (Loss) and ROE



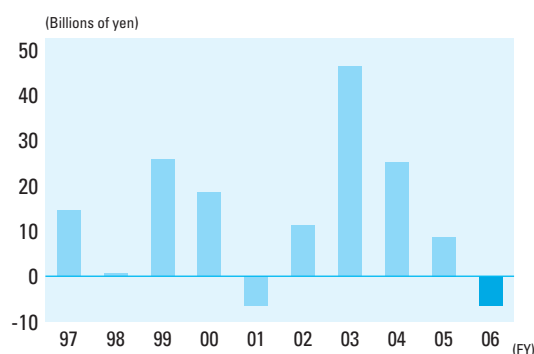
Notes: 1. The U.S. dollar amounts represent translations of Japanese yen at the approximate exchange rate on March 31, 2007, of ¥118=\$1.

2. About the above-mentioned financial data, the profit or loss (excluding the balance of obligation settled) recognized on the transfer of employee pension fund liabilities in March 31, 2006 is not included in any of "cost of sales", "selling, general & administrative expenses" and "research and development expenses", to enable an easy comparison with previous fiscal years. It is assumed that this profit or loss is allocated in one lump sum.

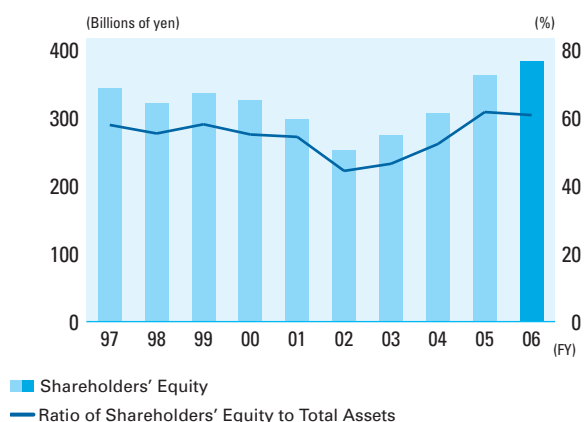
Thousands of
U.S. dollars (Note 1)

FY2002	FY2001	FY2000	FY1999	FY1998	FY1997	FY2006
¥ 535,073	¥ 533,964	¥ 594,259	¥ 555,358	¥ 555,280	¥ 611,795	\$ 6,242,805
207,660	180,535	218,065	196,447	190,966	224,350	2,408,466
135,112	134,907	131,203	133,662	136,734	138,404	1,424,873
40,235	41,407	42,513	36,605	42,383	39,914	440,915
32,313	4,221	44,349	26,180	11,849	46,032	542,678
61,989	37,790	76,566	57,625	43,245	77,161	830,161
511	(15,773)	22,297	11,561	2,174	18,300	324,407
41,854	33,687	50,796	59,926	29,583	32,086	343,551
(30,633)	(40,121)	(32,365)	(34,180)	(29,011)	(17,631)	(398,941)
11,221	(6,434)	18,431	25,746	572	14,455	(55,390)
(1,996)	(12,056)	(24,582)	(23,785)	21,629	(23,637)	(39,805)
567,399	549,366	593,144	579,489	580,586	593,129	5,341,840
71,260	58,711	67,213	69,472	86,723	54,544	184,856
251,610	298,234	325,958	336,062	321,258	343,066	3,244,254
						U.S. dollars (Note 1)
2.1	(63.5)	87.4	45.0	8.3	71.4	1.40
1,036.0	1,201.2	1,311.1	1,308.6	1,249.5	1,308.9	14.07
10.0	13.0	13.0	13.0	13.0	13.0	0.29
38.8%	33.8%	36.7%	35.4%	34.4%	36.7%	
6.0%	0.8%	7.5%	4.7%	2.1%	7.5%	
11.6%	7.1%	12.9%	10.4%	7.8%	12.6%	
0.2%	(5.1%)	6.7%	3.5%	0.7%	5.4%	
44.3%	54.3%	55.0%	58.0%	55.3%	57.8%	

Free Cash Flow



Shareholders' Equity and Ratio of Shareholders' Equity to Total Assets



3. EBITDA = Operating income + depreciation and amortization.

4. Free cash flow = Net cash provided by operating activities – net cash used in investing activities.

5. Cash dividends per share represent the amounts applicable to the respective year, including dividends to be paid after the end of the year.