

Director Appointments Effective as of June 25, 2003

Chairman and Representative Director
(succeed Nobuo Tateisi ,Executive Advisor as of June 25,2003)
Yoshio Tateisi

Representative Director and Chief Executive Officer (newly appointed)
Hisao Sakuta

Vice President and Director
Tatsuro Ichihara

Senior Managing Director
Tadao Tateisi

Director
Shozo Hashimoto - Chairman of Nomura Research Institute, Ltd.

Director (newly appointed)
Noriyuki Inoue - Chairman and CEO of Daikin Industries, Ltd.

<Director Retirements>

Nobuo Tateisi (Executive Advisor as of June 25,2003)

Norio Hirai

Akio Imaizumi

Auditor Appointments(newly appointed only) Effective as of June 25, 2003

Corporate Auditor
Yoshisaburo Mogi - Currently Managing Director of
Mitsubishi Tokyo Wealth Management Securities, Ltd.

<Corporate Auditor Retirement>

Motoki Tamura

Executive Officer Appointments Effective as of June 21, 2003

Executive President

Hisao Sakuta

Executive Vice President

Shingo Akechi Senior General Manager of Human Capital Management HQ

Executive Vice President

Fumio Tateisi President of Industrial Automation Company

Senior Managing Officer

Yoshifumi Kajiya Senior General Manager of Corporate General Affairs HQ

Senior Managing Officer

Fujio Tokita Senior General Manager of Sales and Marketing Division HQ,
Industrial Automation Company

Senior Managing Officer

Akihiko Otani President of Social Systems Solutions Business Company

Senior Managing Officer

Soichi Yukawa President of Electronic Components Company,
Senior General Manager of Electronic & Mechanical
Components Division HQ

Managing Officer

Minoru Tamura President of Advanced Modules Business Company

Managing Officer

Tsukasa Yamashita Senior General Manager of Research and Development HQ

Managing Officer

Yutaka Takigawa Senior General Manager of Business Development Group

Managing Officer

Yasuhira Minagawa President of OMCC, President of OMCP

Managing Officer

Kuniyasu Kihira President of OEZ
Industrial Automation Company

Managing Officer

Toshio Ochiai Senior General Manager of Business Process Innovation HQ

Managing Officer

Hiroki Toyama President of Automotive Electronic Components Company

Managing Officer

Kojiro Tobita President of OMCE,
Chairman of OEE Industrial Automation Company

Managing Officer

Keizo Kadono

President of OMCA,
Chairman and Chief Executive Officer of OEI
Industrial Automation Company

Managing Officer

Hiroyuki Nishimura

Senior General Manager of Financial & Retail
Solutions Division
Social Systems Solutions Business Company

Managing Officer

Kuninori Hamaguchi

Senior General Manager of Semiconductor Division HQ
Electronic Components Company

Executive Officer (newly appointed)

Yukio Kobayashi

Senior General Manager of FA Systems Division HQ
Industrial Automation Company

Executive Officer (newly appointed)

Yoshinobu Morishita

Senior General Manager of Sensing Devices & Components
Division HQ
Industrial Automation Company

Executive Officer (newly appointed)

Takuji Yamamoto

Senior General Manager of Industrial Devices & Components
Division HQ
Industrial Automation Company

Executive Officer (newly appointed)

Yoshinori Suzuki

Senior General Manager of Corporate Planning HQ

Executive Officer (newly appointed)

Akio Sakumiya

Senior General Manager of Amusement Components Division
Electronic Components Company

<Executive Officer Retirements>

Yoshio Tateisi (Currently Executive President.

Chairman and Representative Director of Omron corporation as of June 25,2003)

Soichi Koshio (Currently Executive Vice President)

Hideki Masuda (Currently Executive Vice President)

Keiichiro Akahoshi (Currently Senior Managing Officer.

President of Omron Healthcare Co.,Ltd (tentative name)
as of July 1,2003 (scheduled))

Shinya Tozawa (Currently Managing Officer)

Kazuo Nomura (Currently Managing Officer)

Hideo Kawanaka (Currently Managing Officer)

Tadahiko Otsuka (Currently Managing Officer)

Yoshio Kushihashi (Currently Managing Officer)

Susumu Yoshida (Currently Managing Officer)