

# Consolidated Statements of Shareholders' Equity

OMRON Corporation and Subsidiaries  
Years ended March 31, 2014, 2015 and 2016

(Millions of yen)

|  | Number of common shares issued | Common stock | Capital surplus | Legal reserve | Retained earnings | Accumulated other comprehensive income (loss) | Treasury stock | Total shareholders' equity | Noncontrolling interests | Total net assets |
|--|--------------------------------|--------------|-----------------|---------------|-------------------|---|----------------|----------------------------|--------------------------|------------------|
| <b>Balance, March 31, 2013</b>                                       | 227,121,372                    | ¥ 64,100     | ¥ 99,066        | ¥ 10,876      | ¥ 253,654         | ¥ (44,349)                                    | ¥ (16,385)     | ¥ 366,962                  | ¥ 1,801                  | ¥ 368,763        |
| Net income   |                                |              |                 |               | 46,185            |   |                | 46,185                     | 129                      | 46,314           |
| Cash dividends paid to OMRON Corporation shareholders, ¥53 per share |                                |              |                 |               | (11,666)          |   |                | (11,666)                   |                          | (11,666)         |
| Equity transaction with noncontrolling interests and other           |                                |              |                 |               |                   |   |                | —                          | 154                      | 154              |
| Transfer to legal reserve  |                                |              |                 | 320           | (320)             |   |                | —                          |                          | —                |
| Other comprehensive income (loss)                                    |                                |              |                 |               |                   | 29,187  |                | 29,187                     | 185                      | 29,372           |
| Acquisition of treasury stock  |                                |              |                 |               |                   |   | (161)          | (161)                      |                          | (161)            |
| Sale of treasury stock   |                                |              | 1               |               |                   |   | 1              | 2                          |                          | 2                |
| <b>Balance, March 31, 2014</b>                                       | 227,121,372                    | 64,100       | 99,067          | 11,196        | 287,853           | (15,162)                                      | (16,545)       | 430,509                    | 2,269                    | 432,778          |
| Net income   |                                |              |                 |               | 62,170            |   |                | 62,170                     | 262                      | 62,432           |
| Cash dividends paid to OMRON Corporation shareholders, ¥71 per share |                                |              |                 |               | (15,513)          |   |                | (15,513)                   |                          | (15,513)         |
| Cash dividends paid to noncontrolling interests                      |                                |              |                 |               |                   |   |                | —                          | (277)                    | (277)            |
| Equity transaction with noncontrolling interests and other           |                                |              |                 |               |                   |   |                | —                          | 2                        | 2                |
| Transfer to legal reserve  |                                |              |                 | 2,207         | (2,207)           |   |                | —                          |                          | —                |
| Other comprehensive income (loss)                                    |                                |              |                 |               |                   | 27,651  |                | 27,651                     | 69                       | 27,720           |
| Acquisition of treasury stock  |                                |              |                 |               |                   |   | (15,054)       | (15,054)                   |                          | (15,054)         |
| Sale of treasury stock   |                                |              | 0               |               |                   |   | 1              | 1                          |                          | 1                |
| Retirement of treasury stock   | (9,723,500)                    |              | (2)             |               | (31,129)          |   | 31,131         | —                          |                          | —                |
| Issuance of stock acquisition right                                  |                                |              | 5               |               |                   |   |                | 5                          |                          | 5                |
| <b>Balance, March 31, 2015</b>                                       | 217,397,872                    | 64,100       | 99,070          | 13,403        | 301,174           | 12,489  | (467)          | 489,769                    | 2,325                    | 492,094          |
| Net income   |                                |              |                 |               | 47,290            |   |                | 47,290                     | 392                      | 47,682           |
| Cash dividends paid to OMRON Corporation shareholders, ¥68 per share |                                |              |                 |               | (14,656)          |   |                | (14,656)                   |                          | (14,656)         |
| Cash dividends paid to noncontrolling interests                      |                                |              |                 |               |                   |   |                | —                          | (256)                    | (256)            |
| Equity transaction with noncontrolling interests and other           |                                |              |                 |               |                   |   |                | —                          | (1)                      | (1)              |
| Transfer to legal reserve  |                                |              |                 | 1,791         | (1,791)           |   |                | —                          |                          | —                |
| Other comprehensive income (loss)                                    |                                |              |                 |               |                   | (62,693)                                      |                | (62,693)                   | (144)                    | (62,837)         |
| Acquisition of treasury stock  |                                |              |                 |               |                   |   | (15,023)       | (15,023)                   |                          | (15,023)         |
| Sale of treasury stock   |                                |              | 0               |               |                   |   | 0              | 0                          |                          | 0                |
| Retirement of treasury stock   | (3,439,700)                    |              |                 |               | (14,846)          |   | 14,846         | —                          |                          | —                |
| Issuance of stock acquisition right                                  |                                |              | 31              |               |                   |   |                | 31                         |                          | 31               |
| <b>Balance, March 31, 2016</b>                                       | 213,958,172                    | ¥ 64,100     | ¥ 99,101        | ¥ 15,194      | ¥ 317,171         | ¥ (50,204)                                    | ¥ (644)        | ¥ 444,718                  | ¥ 2,316                  | ¥ 447,034        |