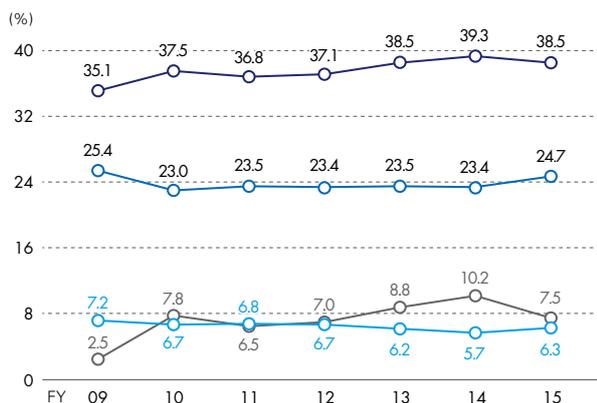


Financial Highlights

Gross Profit Margin

- Gross profit margin
- Selling, general and administrative expenses ratio (excluding R&D expenses)
- R&D expenses ratio
- Operating income margin

38.5%



Lower profitability due to downturns in external factors. Omron will continue to invest for the future, including making increases to R&D expenses.

ROIC

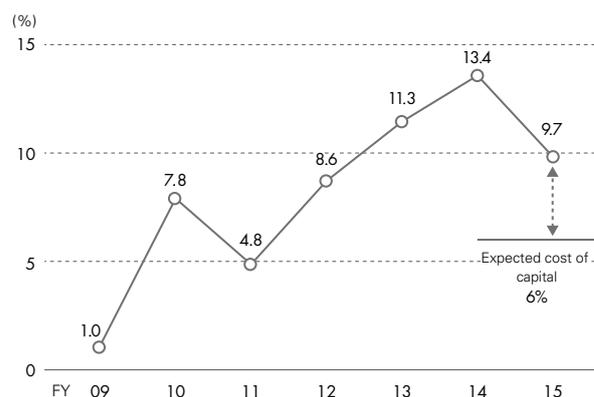
- Return on invested capital (ROIC)

$$\text{ROIC} = \frac{\text{Net Income}}{\text{Invested Capital}^*}$$

(Net Assets + Interest-Bearing Debt)

* Invested capital represents the average of prior year-end result and current year quarterly results

9.7%

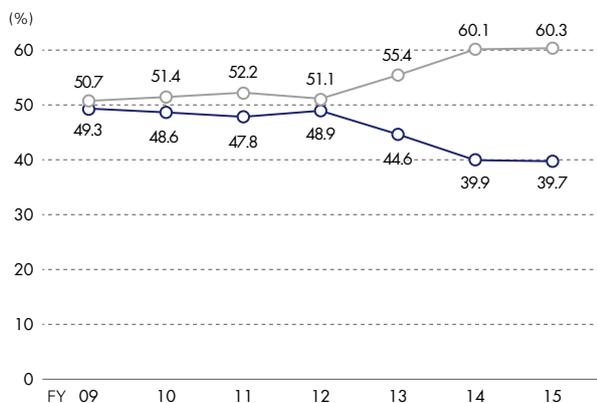


Achieved ROIC in excess of the Company's expected cost of capital of 6% under EARTH-1 STAGE.

Ratio of Overseas Sales to Total Net Sales

- Overseas total
- Japan

60.3%



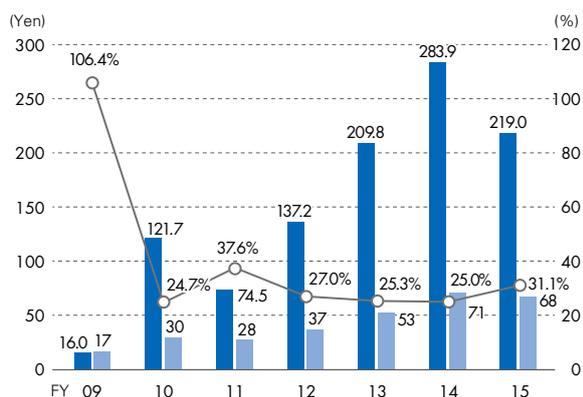
Ratio of overseas revenues continued to grow, particularly in Southeast Asia and other emerging economies.



■ EPS

- Earnings per share
- Cash dividends per share
- Dividend payout ratio

¥219.0

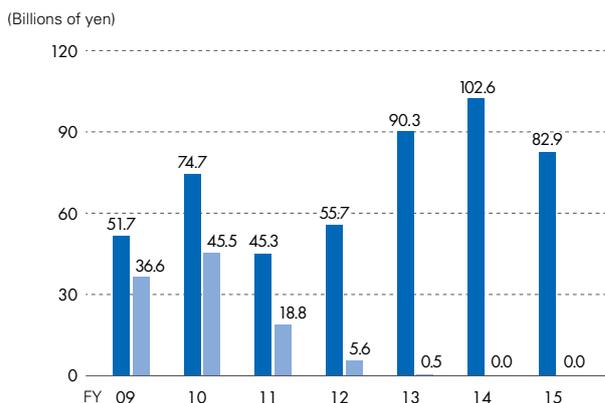


Achieved a dividend payout ratio of 31.1%, up from 25.0% in fiscal 2014; reached 30% payout ratio one year ahead of plan.

■ Cash and Cash Equivalents

- Cash and cash equivalents
- Total interest-bearing liabilities

¥82.9 billion

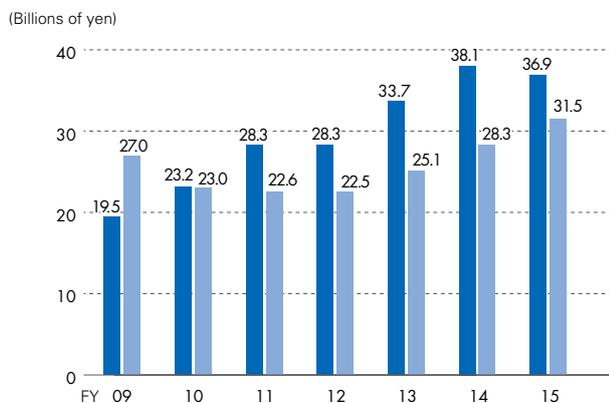


Maintained a zero balance for interest-bearing debt. The Company may use interest-bearing debt to finance future growth investments, if necessary.

■ Capital Expenditures

- Capital expenditures
- Depreciation and amortization

¥36.9 billion



The Company has continued to invest in infrastructure and productivity improvements for future growth.

