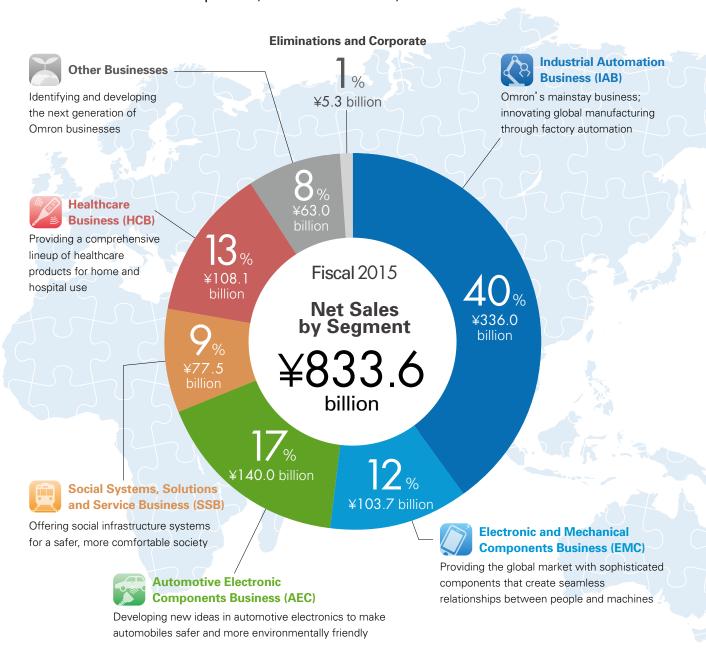
## Making the World Smaller through Sensing

Omron manufactures and sells market-leading sensing and control products in over 110 countries around the world. Our products include control equipment, electronic components, automotive electronic components, social infrastructure, and healthcare.

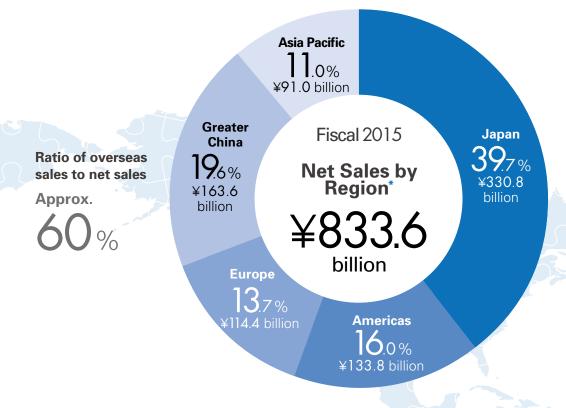


## Fiscal 2015 Earnings by Business Segment

(Billions of yen)

Business Segment	Net Sales	Operating Income	Operating Income Margin
Industrial Automation Business (IAB)	336.0	47.9	14.3%
Electronic and Mechanical Components Business (EMC)	103 <i>.7</i>	8.5	8.2%
Automotive Electronic Components Business (AEC)	140.0	7.3	5.2%
Social Systems, Solutions and Service Business (SSB)	77.5	3.2	4.1%
Healthcare Business (HCB)	108.1	7.3	6.7%
Other Businesses	63.0	(4.1)	-
Eliminations and Corporate	5.3	(7.8)	-
Total	833.6	62.3	7.5%

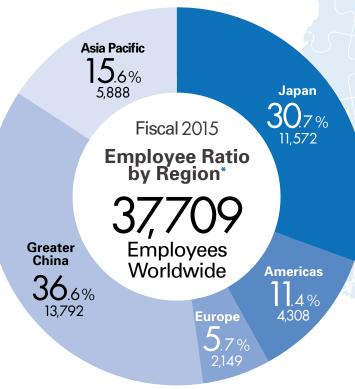
## & Control + Think Technologies



Ratio of overseas employees to total employees

Approx.

69%



\* As of March 31, 2016

Note: Regional categories are defined as follows: Americas: North America, Central America, South America Europe: Europe, Russia, Africa, Middle East Greater China: China, Taiwan, Hong Kong Asia Pacific: Southeast Asia, Korea, India, Oceania