Consolidated Balance Sheets as of March 31, 2014 and 2013 and Consolidated Statements of Income, Comprehensive Income, Shareholders' Equity and Cash Flows for Each of the Three Years in the Period ended March 31, 2014 and Independent Auditors' Report



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#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholders of OMRON Corporation:

We have audited the accompanying consolidated financial statements of OMRON Corporation and its subsidiaries (the "Company"), which comprise the consolidated balance sheets as of March 31, 2014 and 2013, and the related consolidated statements of income, comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended March 31, 2014, and the related notes to the consolidated financial statements, all expressed in Japanese yen.

# Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of OMRON Corporation and its subsidiaries as of March 31, 2014 and 2013, and the results of their operations and their cash flows for each of the three years in the period ended March 31, 2014, in accordance with accounting principles generally accepted in the United States of America.

# Convenience Translation

Our audits also comprehended the translation of Japanese yen amounts into United States dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 2 to the consolidated financial statements. Such United States dollar amounts are presented solely for the convenience of readers outside Japan.

Deloitte Touche Tohnatsa LLC

June 25, 2014

Member of Deloitte Touche Tohmatsu Limited

# Consolidated Balance Sheets March 31, 2014 and 2013

	Million	s of Yen	Thousands of U.S. Dollars (Note 2)		Million	s of Yen	Thousands of U.S. Dollars (Note 2)
<u>ASSETS</u>	<u>2014</u>	2013	2014	LIABILITIES AND SHAREHOLDERS' EQUITY	2014	2013	2014
CURRENT ASSETS:				CURRENT LIABILITIES:			
Cash and cash equivalents (Note 1)	¥ 90,251	¥ 55,708	\$ 876,223	Short-term debt (Note 8)	¥ 488	¥ 5,570	\$ 4,738
Notes and accounts receivable - trade (Note 5)	174,216	158,911	1,691,417	Notes and accounts payable - trade	85,218	75,592	827,359
Allowance for doubtful receivables (Note 1)	(1,812)	(1,988)	(17,592)	Accrued expenses	39,897	32,818	387,350
Inventories (Note 1, 3)	97,677	91,013	948,320	Income taxes payable	6,340	3,907	61,553
Deferred income taxes (Note 1, 13)	22,688	17,611	220,272	Other current liabilities (Note 1, 10, 13, 17, 18, 20)	30,764	27,814	298,680
Other current assets (Note 4, 18, 20)	13,473	12,439	130,806	0			
				Total current liabilities	162,707	145,701	1,579,680
Total current assets	396,493	333,694	3,849,446	Total current intolities	102,707	113,701	1,377,000
	<del></del>			DEFERRED INCOME TAXES (Note 1, 13)	2,167	595	21,039
PROPERTY, PLANT AND EQUIPMENT (Note 1, 7):				DEFERRED INCOME TYMES (NOW 1, 13)	2,107	373	21,037
Land	26,344	26,591	255,767	TERMINATION AND RETIREMENT BENEFITS (Note 1, 10)	50,683	56,944	492,068
Buildings	140,495	137,821	1,364,029	TERMINATION AND RETIREMENT BENEFITS (NOW 1, 10)	50,005	30,744	472,000
Machinery and equipment	171,192	156,186	1,662,058	OTHER LONG-TERM LIABILITIES	6,369	1,634	61,835
Construction in progress	7,126	6,729	69,184	OTTER BOTTO TERM EMBERTIES	0,507	1,031	01,033
Total	345,157	327,327	3,351,038	SHAREHOLDERS' EQUITY (Note 1, 11):			
Accumulated depreciation	(209,591)	(200,492)	(2,034,864)	Common stock, no par value:			
1		/	/	Authorized: 487,000,000 shares in 2014 and 2013			
Net property, plant and equipment	135,566	126,835	1,316,174	Issued: 227,121,372 shares in 2014 and 2013	64,100	64,100	622,330
				Capital surplus	99,067	99,066	961,816
INVESTMENTS AND OTHER ASSETS:				Legal reserve	11,196	10,876	108,699
Investments in and advances to affiliates (Note 1)	21,349	17,939	207,272	Retained earnings	287,853	253,654	2,794,689
Investment securities (Note 1, 4, 20)	51,117	38,193	496,282	Accumulated other comprehensive income (loss) (Note 1, 16)	(15,162)	(44,349)	(147,204)
Leasehold deposits	6,950	6,914	67,476	Treasury stock, at cost 7,032,043 shares and 6,992,907 shares	(10,102)	(,6.5)	(117,201)
Deferred income taxes (Note 1, 13)	20,918	30,612	203,087	in 2014 and 2013, respectively	(16,545)	(16,385)	(160,631)
Other assets (Note 1, 6, 7)	22,311	19,450	216,613	· · · · · · · · · · · · · · · ·			
0 32200 2000 (0 1000 2, 0, 1)				Total shareholders' equity	430,509	366,962	4,179,699
Total investments and other assets	122,645	113,108	1,190,730	Total shaloholders equity	150,507	200,202	1,177,077
1000 111 000000	122,010	110,100	1,120,700	NONCONTROLLING INTERESTS	2,269	1,801	22,029
				TOTAL OF THE PERIOD IN TEREBRIS	2,20)	1,001	22,02>
				Total net assets	432,778	368,763	4,201,728
				TOTAL	¥ 654,704	¥ 573,637	\$ 6,356,350
TOTAL	¥ 654,704	¥ 573,637	\$ 6,356,350	=		2 2 . 3,00 !	<del>+ 0,000,000</del>

Consolidated Statements of Income Years Ended March 31, 2014, 2013 and 2012

		2014	Mil	lions of Yen 2013	<u> </u>	2012		nousands of J.S. Dollars (Note 2) 2014
NET SALES (Note 1)	¥	772,966	¥	650,461	¥	619,461	\$	7,504,524
Costs and expenses (Note 9):  Cost of sales		475,758		408,954		391,574		4,619,011
Selling, general and administrative expenses		475,750		400,734		371,374		4,017,011
(Note 1)		181,225		152,676		145,662		1,759,466
Research and development expenses		47,928		43,488		42,089		465,320
Other expenses, net (Note 12)		6,048	_	4,106	_	6,589		58,717
Total		710,959	_	609,224		585,914	_	6,902,514
INCOME BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF AFFILIATES		62,007		41,237		33,547		602,010
INCOME TAXES (Note 1, 13)		19,475		14,096		17,826		189,078
EQUITY IN LOSS (EARNINGS) OF AFFILIATES	_	(3,782)		(2,976)		(631)	_	(36,718)
NET INCOME		46,314		30,117		16,352		449,650
NET INCOME (LOSS) ATTRIBUTABLE TO NONCONTROLLING INTERESTS		129	_	(86)	_	(37)		1,252
NET INCOME ATTRIBUTABLE TO SHAREHOLDERS	\$ <u>¥</u>	46,185	¥	30,203	¥	16,389	\$	448,398
				Yen			U	J.S. Dollars (Note 2)
		2014		2013		2012		2014
PER SHARE DATA (Note 14): Net income attributable to shareholders: Basic		¥209.82		¥137.20		¥74.46		\$2.04
Diluted		-		137.20		74.46		-

# Consolidated Statements of Comprehensive Income Years Ended March 31, 2014, 2013 and 2012

	N	Millions of Ye	n	Thousands of U.S. Dollars (Note 2)
	2014	2013	2012	2014
NET INCOME	¥ 46,314	¥ 30,117	¥ 16,352	\$ 449,650
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX (Note 16): Foreign currency translation adjustments: Foreign currency translation adjustments arising during the year	18,946	22,523	(1,613)	183,942
Reclassification adjustment for the portion realized in net income	(1)		(892)	(10)
Net unrealized gain and loss	18,945	$\frac{(43)}{22,480}$	$\frac{(892)}{(2,505)}$	183,932
Pension liability adjustments:	10,943	22,400	(2,303)	103,932
Pension liability adjustments arising during the year Reclassification adjustment for the portion realized in	326	(21)	625	3,165
net income	1,375	(894)	(704)	13,350
Net unrealized gain and loss	1,701	(915)	$\frac{(79)}{(79)}$	16,515
Unrealized gains (losses) on available-for-sale securities: Unrealized holding gains (losses) arising during the		()10)	(//	10,515
year	10,002	2,317	460	97,107
Reclassification adjustment for losses on impairment realized in net income	-	693	227	-
Reclassification adjustment for net gains on sale				
realized in net income	(1,116)	(425)	(188)	(10,835)
Reclassification adjustment for net gains on share			(7.4)	
exchange in net income	-		(74)	
Net unrealized gain and loss	8,886	2,585	425	86,272
Net gains (losses) on derivative instruments:  Unrealized holding gains (losses) arising during the year	(1,409)	(455)	3	(13,679)
Reclassification adjustment for net gains (losses)		, ,		, , ,
realized in net income	1,249	549	(57)	12,126
Net unrealized gain and loss	(160)	94	(54)	(1,553)
OTHER COMPREHENSIVE INCOME (LOSS)	29,372	24,244	(2,213)	285,166
COMPREHENSIVE INCOME	75,686	54,361	14,139	734,816
COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO NONCONTROLLING INTERESTS	314	74	(44)	3,049
COMPREHENSIVE INCOME ATTRIBUTABLE TO SHAREHOLDERS (Note 1)	¥ 75,372	¥ 54,287	¥ 14,183	\$ 731,767

# Consolidated Statements of Shareholders' Equity Years Ended March 31, 2014, 2013 and 2012

	Millions of Yen									
	Number of Common Shares Issued	Common Stock	Capital Surplus	Legal Reserve	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Shareholders' Equity	Noncontrolling Interests	Total Net Assets
BALANCE, MARCH 31, 2011	239,121,372	¥ 64,100	¥ 99,081	¥ 9,574	¥ 250,824	¥ (66,227)	¥ (44,599)	¥ 312,753	¥ 899	¥ 313,652
Net income Cash dividends paid to OMRON Corporation shareholders, ¥28					16,389			16,389	(37)	16,352
per share Cash dividends paid to noncontrolling interests					(6,164)			(6,164)	(15)	(6,164) (15)
Transfer to legal reserve Other comprehensive income (loss) Acquisition of treasury stock				460	(460)	(2,206)	(10)	(2,206) (10)	(7)	(2,213) (10)
Sale of treasury stock			(3)		(32)		113			
BALANCE, MARCH 31, 2012	239,121,372	64,100	99,078	10,034	260,557	(68,433)	(44,496)	320,840	840	321,680
Net income Cash dividends paid to OMRON Corporation shareholders, ¥37					30,203			30,203	(86)	30,117
per share  Cash dividends paid to noncontrolling interests					(8,145)			(8,145)	(2)	(8,145) (2)
Equity transaction with noncontrolling interests and other Transfer to legal reserve			(12)	842	(842)			(12)	889	877 -
Other comprehensive income (loss) Acquisition of treasury stock						24,084	(9)	24,084 (9)	160	24,244 (9)
Sale of treasury stock Retirement of treasury stock	(12,000,000)				(0) (28,119)		28,119	1 		1 
BALANCE, MARCH 31, 2013	227,121,372	64,100	99,066	10,876	253,654	(44,349)	(16,385)	366,962	1,801	368,763
Net income Cash dividends paid to OMRON Corporation shareholders, ¥53					46,185			46,185	129	46,314
per share Equity transaction with noncontrolling interests and other					(11,666)			(11,666)	154	(11,666) 154
Transfer to legal reserve Other comprehensive income (loss) Acquisition of treasury stock Sale of treasury stock			1	320	(320)	29,187	(161) 1	29,187 (161) 2	185	29,372 (161) 2
BALANCE, MARCH 31, 2014	227,121,372	¥ 64,100	¥ 99,067	¥ 11,196	¥ 287,853	¥ (15,162)	¥ (16,545)	¥ 430,509	¥ 2,269	¥ 432,778

(Continued)

# Consolidated Statements of Shareholders' Equity Years Ended March 31, 2014, 2013 and 2012

		Thousands of U.S. Dollars (Note 2)								
	Number of Common Shares Issued	Common Stock	Capital Surplus	Legal Reserve	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Shareholders' Equity	Noncontrolling Interests	Total Net Assets
BALANCE, MARCH 31, 2013	227,121,372	\$ 622,330	\$ 961,806	\$ 105,592	\$ 2,462,660	\$ (430,573)	\$ (159,077)	\$ 3,562,738	\$ 17,485	\$ 3,580,223
Net income Cash dividends paid to OMRON Corporation shareholders,					448,398			448,398	1,252	449,650
\$0.51 per share Equity transaction with noncontrolling interests and other					(113,262)			(113,262)	1,495	(113,262) 1,495
Transfer to legal reserve				3,107	(3,107)			-	-,.,-	-, ., .
Other comprehensive income (loss) Acquisition of treasury stock Sale of treasury stock			10			283,369	(1,563)	283,369 (1,563) 19	1,797	285,166 (1,563)
BALANCE, MARCH 31, 2014	227,121,372	\$ 622,330	\$ 961,816	\$ 108,699	\$ 2,794,689	\$ (147,204)	\$ (160,631)	\$ 4,179,699	\$ 22,029	\$ 4,201,728

See notes to consolidated financial statements.

(Concluded)

# Consolidated Statements of Cash Flows Years Ended March 31, 2014, 2013 and 2012

		NCIII CAY		Thousands of U.S. Dollars
		Millions of Yen		(Note 2)
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2014</u>
OPERATING ACTIVITIES:				
Net income	¥ 46,314	¥ 30,117	¥ 16,352	\$ 449,650
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization	25,089	22,452	22,617	243,582
Net loss on sales and disposals of property, plant and equipment	1,146	578	861	11,126
Loss on impairment of long-lived assets	804	3,265	671	7,806
Net gain on sale of investment securities	(1,714)	(677)	(307)	(16,641)
Loss on impairment of investment securities	501	1,086	391	4,864
Loss on impairment of goodwill	-	153	2,009	-
Termination and retirement benefits	(4,417)	(4,433)	(5,669)	(42,883)
Deferred income taxes	2,170	3,762	9,981	21,068
Equity in loss (earnings) of affiliates	(3,782)	(2,976)	(631)	(36,718)
Changes in assets and liabilities:				
Increase in notes and accounts receivable - trade	(6,613)	(5,827)	(6,838)	(64,204)
Decrease (increase) in inventories	(325)	8,641	(6,538)	(3,155)
Decrease (increase) in other assets	(32)	21	(483)	(311)
Increase (decrease) in notes and accounts payable - trade	5,824	(5,927)	682	56,544
Increase (decrease) in income taxes payable	2,277	3,121	(1,562)	22,107
Increase in accrued expenses and other current liabilities	10,883	1,519	388	105,660
Other, net	919	(1,817)	22	8,922
Total adjustments	32,730	22,941	15,594	317,767
Net cash provided by operating activities	79,044	53,058	31,946	767,417
INVESTING ACTIVITIES:				
Proceeds from sale or maturities of investment securities	2,840	1,658	693	27,573
Purchase of investment securities	(2,179)	(0)	(911)	(21,155)
Capital expenditures	(32,218)	(30,383)	(27,502)	(312,796)
Decrease (increase) in leasehold deposits, net	75	457	(101)	728
Proceeds from sale of property, plant and equipment	794	836	2,307	7,709
Decrease (increase) in investment in and loans to affiliates	209	(1,884)	(480)	2,029
Sale of business, net of cash acquired	26	90	-	252
Acquisition of business, net of cash acquired	(672)	141	(1,012)	(6,524)
Purchase of noncontrolling interests	-	(10)	-	-
Other, net		624	520	
Net cash used in investing activities	(31,125)	(28,471)	(26,486)	(302,184)
EDIANGING A CONTINUES				
FINANCING ACTIVITIES:	(5.125)	(12.072)	(26.744)	(40.054)
Net repayments of short-term debt	(5,135)	(13,273)	(26,744)	(49,854)
Dividends paid by the Company	(10,566)	(6,164)	(6,604)	(102,583)
Dividends paid to noncontrolling interests	-	(2)	(15)	21.4
Proceeds from equity transactions with noncontrolling interests	22	819	(120)	214
Other, net	(619)	70	(129)	(6,010)
Net cash used in financing activities	(16,298)	(18,550)	(33,492)	(158,233)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	2,922	4,414	(1,446)	28,369
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	34,543	10,451	(29,478)	335,369
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	55,708	45,257	74,735	540,854
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	¥ 90,251	¥ 55,708	¥ 45,257	\$ 876,223

#### **Notes to Consolidated Financial Statements**

#### 1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Nature of Operations

OMRON Corporation (the "Company") is a multinational manufacturer of automation components, equipment and systems with advanced computer, communications, and control technologies. The Company conducts business in more than 30 countries around the world and strategically manages its worldwide operations through four regional management centers in the United States, the Netherlands, China and Singapore. Products, classified by type and market, are organized into business segments as described below.

*Industrial Automation Business* (IAB) manufactures and sells control components and systems, including programmable logic controllers, sensors, and switches used in automatic systems in industry. Industrial automation business targets a wide range of customers in major manufacturing industries worldwide to provide manufacturing support using sensing and control technology that stays ahead of customer needs.

*Electronic and Mechanical Components Business* (EMC) manufactures and sells electric and electronic components, such as those found in relays, switches, connectors, amusement components and units, sensors for consumers, components for mobile equipment, and face recognition software. Electronic and mechanical components business also provides built-in control components for commercial and customer devices, automotive devices, environmental and energy devices, industrial equipment, and built-in components for mobile devices such as mobile phones.

Automotive Electronic Components Business (AEC) develops and produces automotive electronic components and other components for automobiles and automotive electronic components manufacturers throughout the world. Automotive electronic components business also offers many services, such as those involving passive entry devices, power window switches, and electric power steering.

Social Systems Solution and Service Business (SSB) encompasses the sale of card authorization terminals mainly for the domestic markets. Passing gates, automated ticket machines, electronic panels, terminal displays, railway infrastructure systems, traffic control, road control systems, security systems, and payment systems for traffic information and monitoring purposes are also supplied for the domestic market.

Healthcare Business (HCB) sells digital blood pressure monitors, digital thermometers, body composition monitors, pedometers and activity meters, walking posture meters, electric toothbrushes, sleep time monitors, sleep monitors, blood glucose monitors, biometric monitors, spot check monitors, inpatient blood pressure monitoring devices, nebulizers, ECGs, vascular screening devices, visceral fat monitors, WellnessLINK services, and Medical Link services.

*Other* handles the search, cultivation and enhancement of new businesses that are not part of the above five business segments. The group provides products, such as solar power conditioner equipment, computer peripheral equipment, microelectrical-mechanical system (MEMS) microphone chips, and liquid crystal display (LCD) backlights.

# Basis of Financial Statements

The accompanying consolidated financial statements are stated in Japanese yen. Based upon requirements for depositary receipts issued in Europe, they are presented in accordance with accounting principles generally accepted in the United States of America. Certain reclassifications have been made to amounts previously reported in order to conform to classifications as of and for the year ended March 31, 2014.

### Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries (collectively, the "Companies"). All significant intercompany accounts and transactions have been eliminated in consolidation.

Investments, in which the Companies have a 20% to 50% interest (affiliates), are accounted for using the equity method.

The consolidated financial statements include all the Company's subsidiaries (156 companies at March 31, 2014 and 153 companies at March 31, 2013).

# Application of Equity Method

Investments in the Company's affiliated companies are accounted for using the equity method.

Affiliated companies recorded using the equity method:

Hitachi-Omron Terminal Solutions, Corp. and others. Total: 10 companies and 12 companies as of March 31, 2014 and 2013, respectively.

#### Differing Fiscal Year-Ends

Certain subsidiaries have different fiscal year-ends from that of the Company and the respective fiscal year-end financial statements of those subsidiaries were used for the purpose of the Company's consolidation. For the years ended March 31, 2014, 2013 and 2012, the difference in fiscal year-ends between certain subsidiaries and the Company did not have a material effect on the Company's consolidated financial statements.

#### Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## Cash and Cash Equivalents

Cash equivalents consist of highly liquid investments with original maturities of three months or less, including time deposits, commercial paper, and securities purchased with resale agreements and money market instruments.

# Allowance for Doubtful Receivables

An allowance for doubtful receivables is established in amounts considered to be appropriate based primarily upon the Companies' past credit loss experience and an evaluation of potential losses within the outstanding receivables.

#### Marketable Securities and Investments

The Companies classify all of their marketable equity and debt securities as available for sale. Available-for-sale securities are carried at market value with the corresponding recognition of net unrealized holding gains and losses as a separate component of accumulated other comprehensive income (loss), net of related taxes, until recognized. If necessary, individual securities classified as available for sale are reduced to fair value by a charge to income in the period in which the decline is deemed to be other than temporary. Available-for-sale securities are reviewed for other-than-temporary declines in the carrying amount based on criteria that include the length of time and the extent to which the market value has been less than cost, the financial condition, and near-term prospects of the issuer and the Company's intent and ability to retain the investment for a period of time sufficient to allow for any anticipated recovery in market value.

Other investments are evaluated at the lower of cost and tested for impairment periodically. The cost of securities sold is determined on the average cost basis.

#### **Inventories**

Domestic inventories are mainly stated at the lower of cost, determined by the first-in, first-out method, or market value. Also, overseas inventories are mainly stated at the lower of cost, determined by the moving-average method, or market value.

# Property, Plant, and Equipment

Property, plant, and equipment are stated at cost. Depreciation of property, plant, and equipment has been computed principally by the declining-balance method based upon the estimated useful lives of the assets. However, certain of the Company's subsidiaries located outside Japan have computed depreciation using the straight-line method based upon the estimated useful lives of the assets.

The estimated useful lives primarily range from 3 to 50 years for buildings and from 2 to 15 years for machinery and equipment. Depreciation expense was \(\xi\)20,979 million (\\$203,680 thousand), \(\xi\)19,101 million, and \(\xi\)19,165 million for the years ended March 31, 2014, 2013 and 2012, respectively.

# Goodwill and Other Intangible Assets

The Companies account for their goodwill and other intangible assets in accordance with the Financial Accounting Standards Board (FASB) issued Accounting Standards Codification (ASC) No. 350, "Intangibles - Goodwill and Other", which requires that goodwill no longer be amortized, but instead tested for impairment at least annually. ASC No. 350 also requires recognized intangible assets be amortized over their respective estimated useful lives and reviewed for impairment. Any recognized intangible asset determined to have an indefinite useful life is not to be amortized, but instead tested for impairment at least annually.

# Long-Lived Assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset might be unrecoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to undiscounted cash flows expected to be generated by the asset. If such assets are considered to be potentially impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value. Assets to be disposed of other than by sale are considered held and used until disposed. Assets to be disposed of by sale are reported at the lower of the carrying amount or fair value, less selling costs.

#### Advertising Costs

Advertising costs are charged to earnings as incurred and included in selling, general and administrative expenses. Advertising expense was ¥9,413 million (\$91,388 thousand), ¥7,825 million, and ¥5,908 million for the years ended March 31, 2014, 2013 and 2012, respectively.

## Shipping and Handling Charges

Shipping and handling charges are included in selling, general, and administrative expenses. Shipping and handling charges were \mathbb{\xi}8,791 million (\mathbb{\xi}85,350 thousand), \mathbb{\xi}7,507 million, and \mathbb{\xi}7,066 million for the years ended March 31, 2014, 2013 and 2012, respectively.

## Termination and Retirement Benefits

Termination and retirement benefits are accounted for and are disclosed in accordance with ASC No. 715, "Compensation-Retirement Benefits", based on the fiscal year end fair value of plan assets and the projected benefit obligations of employees. The provision for termination and retirement benefits includes amounts for directors and corporate auditors of the Companies.

#### **Income Taxes**

Deferred income taxes reflect the tax consequences on future years of differences between the tax bases of assets and liabilities and their financial reporting amounts, operating loss carryforwards, and tax credit carryforwards. Future tax benefits, such as net operating loss carryforwards and tax credit carryforwards, are recognized to the extent that such benefits are more likely than not to be realized. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

The Companies have adopted ASC No. 740, "Accounting for Uncertainty in Income Taxes". In evaluating the tax benefits based on available information at the reporting date, the Company records a tax benefit using a more likely than not threshold.

The Company and certain domestic subsidiaries compute current income taxes based on consolidated taxable income as permitted by Japanese tax regulations.

# Consumption Taxes and Other Value-Added Taxes

Consumption taxes and other value-added taxes have been excluded from sales.

## **Product Warranties**

Liability for estimated warranty-related cost is established at the time revenue is recognized and is included in other current liabilities. The liability is established using historical information, including the nature, frequency, and average cost of past warranty claims.

#### **Derivatives**

Derivative instruments and hedging activities are accounted for in accordance with ASC No. 815, "Derivatives and Hedging". This standard establishes accounting and reporting standards for derivative instruments and for hedging activities and requires that an entity recognize all derivatives as either assets or liabilities in the consolidated balance sheets and measure those instruments at fair value.

For foreign exchange forward contracts, foreign currency swaps, and commodities swaps, on the date the derivative contract is entered into, the Companies designate the derivative as a hedge of a forecasted transaction or the variability of cash flows to be received or paid related to a recognized asset or liability ("cash flow" hedge). The Companies formally document all relationships between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as cash flow hedges to specific assets and liabilities in the consolidated balance sheet or to specific firm commitments or forecasted transactions. Based on the Companies' policy, all foreign exchange forward contracts, foreign currency swaps, and commodity swaps entered into must be highly effective in offsetting changes in cash flows of hedged items.

Changes in fair value of a derivative that is highly effective and that is designated and qualifies as a cash flow hedge are recorded in other comprehensive income (loss) until earnings are affected by the variability in cash flows of the designated hedged item.

#### Cash Dividends

Cash dividends are reflected in the consolidated financial statements at proposed amounts in the year to which they are applicable, even though payment is not approved by shareholders until the annual general meeting of shareholders held early in the following fiscal year. Resulting dividends payable are included in other current liabilities in the consolidated balance sheets.

#### Revenue Recognition

The Companies recognize revenue when persuasive evidence of an arrangement exists, delivery has occurred and title and risk of loss have transferred, the sales price is fixed or determinable, and collectibility is probable.

#### Stock-Based Compensation

The Companies apply ASC No. 718, "Compensation-Stock Compensation", and recognize stock-based compensation cost measured by the fair value method.

# Translation of Financial Statement Items of the Company's Subsidiaries Located Outside Japan into Japanese Yen

Consolidated financial statements of the Company's subsidiaries located outside Japan are translated based upon ASC No. 830, "Foreign Currency Matters". Assets and liabilities of the subsidiaries are translated into Japanese yen at the rates of exchange in effect at the balance sheet date. Income and expense items are translated at the average exchange rates prevailing during the year. Gains and losses resulting from translation of financial statements are reported in accumulated other comprehensive income (loss) as foreign currency translation adjustments.

#### Comprehensive Income (Loss)

The Companies apply ASC No. 220, "Comprehensive Income". Comprehensive income (loss) is composed of net income (loss) attributable to shareholders, changes in foreign currency translation adjustments, changes in pension liability adjustments, changes in unrealized gains (losses) on available-for-sale securities and changes in net gains (losses) on derivative instruments, and disclosed within the consolidated statements of comprehensive income (loss).

#### New Accounting Standards

In March 2013, the FASB issued Accounting Standards Update (ASU) No. 2013-05, "Foreign Currency Matters (Topic 830) Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity". ASU No. 2013-05 clarifies the case applying to the release of the cumulative translation adjustment into net income when a parent either sells a part or all of its investment in a foreign entity or no longer holding a controlling financial interest in a subsidiary. The Companies will adopt ASU No. 2013-05 from the quarter beginning April 1, 2014. The adoption of this standard is not expected to have a significant impact on the consolidated financial statements.

In May 2014, the FASB and International Accounting Standards Board (IASB) issued their final standard on revenue from contracts with customers. The standard, issued as ASU 2014-09, "Revenue from Contracts with Customers" by the FASB, outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes current revenue recognition guidance. The ASU requires entities to disclose both quantitative and qualitative information that enables users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The Companies will adopt ASU No. 2014-09 from the quarter beginning April 1, 2017. The Companies are currently evaluating the effect that the adoption of this guidance will have on the consolidated financial statements.

#### 2. TRANSLATION INTO U.S. DOLLARS

The consolidated financial statements are stated in Japanese yen, the currency of the country in which the Company is incorporated and operates. The translation of Japanese yen amounts into U.S. dollar amounts is included solely for convenience of the readers outside of Japan and has been made at the rate of \\$103 to \\$1, the approximate rate of exchange at March 31, 2014. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at the above or any other rate.

#### 3. INVENTORIES

Inventories at March 31, 2014 and 2013, consisted of:

	Million	s of Yen	Thousands of U.S. Dollars
	<u>2014</u>	<u>2013</u>	2014
Finished products	¥ 56,516	¥ 53,803	\$ 548,699
Work in process	13,924	12,523	135,184
Materials and supplies	27,237	24,687	264,437
Total	¥ 97,677	¥ 91,013	\$ 948,320

# 4. MARKETABLE SECURITIES AND INVESTMENTS

Cost, gross unrealized holding gains and losses, and fair value of available-for-sale and held-to-maturity securities at March 31, 2014 and 2013, were as follows:

# Available-for-sale securities

	Millions of Yen							
		201						
		Gross	Gross					
		Unrealized	Unrealized	Fair				
	Cost (*)	Gains	Losses	Value				
D. L. W.		<b>3</b> 7	17					
Debt securities	¥ 7	¥ -	¥ -	¥ 7				
Equity securities	17,417	28,800	(1)	46,216				
Total	¥ 17,424	¥ 28,800	<u>¥ (1)</u>	¥ 46,223				
		Millions	of Yen					
		.3						
		Gross	Gross					
		Unrealized	Unrealized	Fair				
	Cost (*)	Gains	Losses	Value				
Debt securities	¥ 6	¥ -	¥ -	¥ 6				
Equity securities	17,389	16,279	(8)	33,660				
Total	¥ 17,395	¥ 16,279	<u>¥ (8)</u>	¥ 33,666				
		Thousands of	U.S. Dollars					
		201	.4					
		Gross	Gross					
		Unrealized	Unrealized	Fair				
	Cost (*)	Gains	Losses	Value				
Debt securities	\$ 68	\$ -	\$ -	\$ 68				
Equity securities	169,097	279,612	<u>(10</u> )	448,699				
Total	\$ 169,165	\$ 279,612	<u>\$ (10</u> )	\$ 448,767				

<sup>(\*)</sup> Cost represents amortized cost of debt securities and cost of equity securities.

# Held-to-maturity securities

	Millions of Yen							
	2014							
	Gross	Gross	_					
Amortized	Unrealized	Unrealized	Fair					
Cost	Gains	Losses	Value					
¥100	¥ -	¥ -	¥100					
	Cost	Amortized Unrealized Cost Gains	Amortized Unrealized Unrealized Cost Gains Losses					

		Millions of Yen							
		2013							
		Gross	Gross						
	Amortized	Unrealized	Unrealized	Fair					
	Cost	Gains	Losses	Value					
Debt securities	¥125	¥ -	¥ -	¥125					
		Thousands of U.S. Dollars							
		20	14						
	-	Gross	Gross						
	Amortized	Unrealized	Unrealized	Fair					
	Cost	Gains	Losses	Value					
Debt securities	\$971	\$ -	\$ -	\$971					

Maturities of debt securities classified as available-for-sale and held-to-maturity securities at March 31, 2014 and 2013, were as follows:

		Million	s of Yen			ds of U.S. llars
	2014		20	013	2014	
	Cost	Fair Value	Cost	Fair Value	Cost	Fair Value
Due within one year Due after one year through five years	¥ 25 82	¥ 25 82	¥ 25 106	¥ 25 106	\$ 243 796	\$ 243 796
Total	¥ 107	¥ 107	¥ 131	¥ 131	\$ 1,039	\$ 1,039

Gross unrealized holding losses and fair value of certain available-for-sale equity securities, aggregated by the length of time that they have been in a continuous unrealized loss position at March 31, 2014 and 2013, were as follows:

# Less than 12 months

		Million	s of Yen			sands of Dollars
		2014 2013			-	2014
	•	Gross		Gross		Gross
		Unrealized		Unrealized		Unrealized
	Fair	Holding	Fair	Holding	Fair	Holding
	Value	Losses	Value	Losses	Value	Losses
Equity securities	¥6	¥(1)	¥443	¥(8)	\$58	\$(10)

(\*) In regards to the gross unrealized holding losses of available-for-sale securities, the related securities have been in a loss position for a relatively short period of time. Based on this fact and other relevant factors, management has determined that these investments are not considered other-than-temporarily impaired.

No losses on impairment of available-for-sale securities was recognized to reflect declines in market value considered to be other than temporary for the year ended March 31, 2014. Losses on impairment of available-for-sale securities recognized to reflect declines in market value considered to be other than temporary were \$1,083 million, and \$384 million for the years ended March 31, 2013 and 2012, respectively.

Aggregate cost of nonmarketable equity securities accounted for under the cost method totaled \(\frac{\frac{4}}{3}\),865 million (\(\frac{37}{524}\) thousand) and \(\frac{\frac{4}}{4}\),427 million at March 31, 2014 and 2013, respectively. Investments with an aggregate cost of \(\frac{\frac{4}}{3}\),832 million (\(\frac{\frac{5}}{3}\),204 thousand) and \(\frac{\frac{4}}{4}\),427 million at March 31, 2014 and 2013, respectively, were not evaluated for impairment because (a) the Companies did not estimate the fair value of those investments as it was not practicable to do so and (b) the Companies did not identify any events or changes in circumstances that might have had a significant adverse effect on the fair value of those investments.

Proceeds from sales, gross realized gains, and realized losses on sales of available-for-sale securities for the years ended March 31, 2014, 2013 and 2012, were as follows:

	Millions of Yen			Thousands of U.S. Dollars
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2014</u>
Proceeds from sales	¥ 2,635	¥ 1,584	¥ 415	\$ 25,583
Gross realized gains	1,659	809	318	16,107
Realized losses on sales	-	145	-	-

#### 5. NOTES AND ACCOUNTS RECEIVABLES

The companies have entered into different types of transactions with affiliated companies through the ordinary course of business.

The amount of accounts receivable with affiliates resulting from these transactions was ¥2,286 million (\$22,194 thousand) and ¥2,162 million for the years ended March 31, 2014 and 2013, respectively.

# 6. GOODWILL AND OTHER INTANGIBLE ASSETS

The components of acquired intangible assets, excluding goodwill, at March 31, 2014 and 2013, were as follows:

umulated
ortization
28,848
1,571
30,419
(

Aggregate amortization expense related to intangible assets was ¥4,110 million (\$39,903 thousand), ¥3,351 million, and ¥3,462 million for the years ended March 31, 2014, 2013 and 2012, respectively.

Estimated amortization expense for the next five years ending March 31 is as follows:

Years Ending March 31	Millions of Yen	Thousands of U.S. Dollars
2015	¥ 4,599	\$ 44,650
2016	3,211	31,175
2017	2,489	24,165
2018	1,650	16,019
2019	617	5,990

Intangible assets, not subject to amortization, at March 31, 2014 and 2013, were immaterial.

The carrying amounts of goodwill in each segment at March 31, 2014 and 2013, and changes in their carrying amounts for the years ended March 31, 2014 and 2013, were as follows:

				Millions of Yen			
				2014			
	Industrial Automation Business	Electronic and Mechanical Components Business	Automotive Electronic Components Business	Social Systems Solution and Service Business	Healthcare Business	Other	Total
Balance at beginning of year:							
Goodwill	¥ 10,628	¥ 478	¥ 588	¥ -	¥ 6,570	¥ 1,475	¥ 19,739
Accumulated impairment loss	(9,406)	(227)	(588)		(6,554)	(1,475)	(18,250)
Total	¥ 1,222	¥ 251	¥ -	<u>¥ -</u>	¥ 16	¥ -	¥ 1,489
Acquisition	-	-	-	-	591	-	591
Impairment	-	-	-	-	-	-	-
Sales of business entity	=	-	=	=	-	=	-
Foreign currency translation					_		
adjustments and other	84	(9)	-	-	0	-	75
Balance at end of year:	10.712	4.60	500		7.161	1 475	20.405
Goodwill	10,712	469	588	-	7,161	1,475	20,405
Accumulated impairment loss	(9,406)	(227)	(588)	<del></del>	(6,554)	(1,475)	(18,250)
Total	¥ 1,306	¥ 242	<u>¥ -</u>	¥ -	¥ 607	¥ -	¥ 2,155
				Millions of Yen			
				2013			_
	Industrial Automation Business	Electronic and Mechanical Components Business	Automotive Electronic Components Business	Social Systems Solution and Service Business	Healthcare Business	Other	Total
Balance at beginning of year:							
Goodwill	¥ 10,297	¥ 613	¥ 588	¥ -	¥ 6,554	¥ 2,009	¥ 20,061
Accumulated impairment loss	(9,406)	(265)	(588)	-	(6,554)	(2,009)	(18,822)
Total	¥ 891	¥ 348	¥ -	¥ -	¥ -	¥ -	¥ 1,239
Acquisition	205			-	16		221
Impairment	-	(153)	-	=	-	-	(153)
Sales of business entity	-	-	-	-	-	-	-
Foreign currency translation							
adjustments and other	126	56	-	-	0	-	182
Balance at end of year:	10.700	450	<b>#</b> 00		c ##0	1 455	10 500
Goodwill	10,628	478	588	-	6,570	1,475	19,739
Accumulated impairment loss	(9,406)	(227)	(588)		(6,554)	(1,475)	(18,250)
Total	¥ 1,222	¥ 251	¥ -	¥ -	¥ 16	¥ -	¥ 1,489

	Thousands of U.S. Dollars						
	2014						
		Electronic and	Automotive	Social Systems			
	Industrial	Mechanical	Electronic	Solution and			
	Automation	Components	Components	Service	Healthcare		
	Business	Business	Business	Business	Business	Other	Total
Balance at beginning of year:							
Goodwill	\$ 103,184	\$ 4,641	\$ 5,709	\$ -	\$ 63,786	\$ 14,320	\$ 191,640
Accumulated impairment loss	(91,320)	(2,204)	(5,709)	<u> </u>	(63,631)	(14,320)	(177,184)
Total	\$ 11,864	\$ 2,437	\$ -	\$ -	\$ 155	\$ -	\$ 14,456
Acquisition		-	-	-	5,738		5,738
Impairment	-	-	-	=	-	-	-
Sales of business entity	-	-	-	-	-	-	-
Foreign currency translation adjustments							
and other	816	(87)	-	-	0	-	729
Balance at end of year:							
Goodwill	104,000	4,554	5,709	-	69,524	14,320	198,107
Accumulated impairment loss	(91,320)	(2,204)	(5,709)	<u> </u>	(63,631)	(14,320)	(177,184)
Total	\$ 12,680	\$ 2,350	<u>\$ -</u>	<u>\$ -</u>	\$ 5,893	<u>\$ -</u>	\$ 20,923

The Companies have adopted ASC No. 350, "Intangibles - Goodwill and Other". No impairment losses were recognized for the fiscal year ended March 31, 2014. The Companies recognized impairment losses for the fiscal year ended March 31, 2013 of ¥153 million among goodwill of ¥258 million in the Electronic and Mechanical Components Business. These impairment losses are due to increasing competition in the electronic components market. The Companies recognized impairment losses for the fiscal year ended March 31, 2012 of ¥2,009 million. Due to the increasing competition in the backlight business market, the fair value of the associated reporting unit decreased. The impairment losses are included in "Other expenses, net" of the consolidated financial statements of income. The fair value of the reporting unit was estimated by using the present value of expected future cash flows.

#### 7. IMPAIRMENT LOSS ON LONG-LIVED ASSETS

In accordance with ASC No. 360, "Property, Plant and Equipment,", the Companies recognized impairment losses on long-lived assets for the fiscal year ended March 31, 2014 of \$\frac{\text{\$}105\text{ million}}{100}\$ (\$\frac{\text{\$}1,019\text{ thousand}}{100}\$) for impairment of property, plant and equipment due to decreasing profitability of laser related-products in the industrial automation business. The Companies also recognized impairment losses on long-lived assets of \$\frac{\text{\$}493\text{ million}}{100}\$ (\$\frac{\text{\$}2,787\text{ thousand}}{100}\$) due to decreasing profitability of automotive related-products in the automotive electronic components business and \$\frac{\text{\$}206\text{ million}}{100}\$ (\$\frac{\text{\$}2,000\text{ thousand}}{100}\$) due to decreasing profitability in the semiconductor-related business in Other. The Companies recognized impairment on long-lived assets for the fiscal year ended March 31, 2013 of \$\frac{\text{\$}54\text{ million}}{1000}\$ for impairment losses on long-lived assets of \$\frac{\text{\$}191\text{ million}}{1000}\$ due to decreasing profitability in the semiconductor-related business in Other, and \$\frac{\text{\$}168\text{ million}}{1000}\$ for impairment of welfare facility due to its revision of future utilization policy in eliminations and others. The Companies recognized impairment losses on long-lived assets for the fiscal year ended March 31, 2012 of \$\frac{\text{\$}534\text{ million}}{1000}\$ for impairment of property, plant and equipment due to decreasing profitability in the semiconductor-related business in Other, and \$\frac{\text{\$}137\text{ million}}{1000}\$ for impairment of office building due to its uncertainty of usage since one of the subsidiaries relocated its head office. These impairment losses are included in "Other expenses, net" of consolidated statements of income. Each of the fair value of these reporting units was estimated by using each present value of expected future cash flows.

# 8. SHORT-TERM DEBT

Short-term debt at March 31, 2014 and 2013, consisted of the following:

			Thousands of	
	Millions of Yen		U.S. Dollars	
	2014	2013	2014	
Commercial paper:				
The weighted-average annual interest rates				
- % (2014) and 0.1% (2013)	¥ -	¥ 5,000	\$ -	
Unsecured debt:				
Loans from banks and other financial facilities				
The weighted-average annual interest rates				
7.1% (2014) and 2.0% (2013)	488	570	4,738	
Total	¥ 488	¥ 5,570	\$ 4,738	

Total interest cost incurred and charged to expense for the years ended March 31, 2014, 2013 and 2012, amounted to ¥298 million (\$2,893 thousand), ¥277 million, and ¥269 million, respectively.

#### 9. LEASES

The Companies do not have any material capital lease agreements.

The Companies have operating lease agreements primarily involving offices and equipment for varying periods. Generally, leases that expire are expected to be renewed or replaced by other leases. At March 31, 2014, future minimum lease payments applicable to noncancelable leases having initial or remaining noncancelable lease terms in excess of one year were as follows:

Years Ending March 31	Millions of Yen	Thousands of U.S. Dollars	
2015	¥ 4,273	\$ 41,485	
2016	3,188	30,951	
2017	1,894	18,388	
2018	1,594	15,476	
2019	1,362	13,223	
Thereafter	3,181	30,885	
Total	¥ 15,492	\$ 150,408	

Lease expense amounted to \\(\pm\)13,503 million (\\\\\\\\\\\)131,097 thousand), \\(\pm\)12,000 million, and \\(\pm\)13,207 million for the years ended March 31, 2014, 2013 and 2012, respectively.

## 10. TERMINATION AND RETIREMENT BENEFITS

The Company and its domestic subsidiaries sponsor termination and retirement benefit plans which cover substantially all domestic employees (the "funded contributory termination and retirement plan in Japan"). Benefits were based on a point-based benefits system, under which benefits are calculated mainly based on accumulated points awarded to employees each year according to their job classification and performance. If the termination is involuntary, the employee is usually entitled to greater payments than in the case of voluntary termination.

The Company and its domestic subsidiaries fund a portion of the obligation under these plans. The general funding policy is to contribute amounts computed in accordance with actuarial methods acceptable under Japanese tax law.

# **Obligations and Funded Status**

The reconciliation of beginning and ending balances of the benefit obligations and the fair value of the plan assets at March 31, 2014 and 2013, are as follows:

	Millions	Thousands of U.S. Dollars	
	<u>2014</u>	2013	<u>2014</u>
Change in benefit obligation:			
Benefit obligation at beginning of year	¥ 181,434	¥ 169,012	\$ 1,761,495
Service cost	4,824	4,395	46,835
Interest cost	3,084	3,380	29,942
Actuarial loss	2,236	11,095	21,709
Benefits paid	(6,421)	(5,790)	(62,340)
Settlement paid	(707)	(658)	(6,864)
Benefit obligation at end of year	¥ 184,450	¥ 181,434	\$ 1,790,777
Change in plan assets: Fair value of plan assets at beginning of year Actual return on plan assets Employers' contributions Benefits paid Settlement paid	¥ 120,205 6,188 10,161 (5,500) (707)	¥ 105,142 11,268 9,832 (5,379) (658)	\$ 1,167,039 60,078 98,650 (53,398) (6,864)
Fair value of plan assets at end of year	¥ 130,347	¥ 120,205	\$ 1,265,505
Fair value of assets in retirement benefit trust at beginning of year Actual return on assets in retirement benefit trust Fair value of assets in retirement benefit trust at end of year	¥ 8,312 (179) ¥ 8,133	¥ 6,607 1,705 ¥ 8,312	\$ 80,699 (1,738) \$ 78,961
Funded status at end of year	<u>¥ (45,970)</u>	¥ (52,917)	\$ (446,311)

Amounts recognized in the consolidated balance sheets at March 31, 2014 and 2013, consist of:

	Millions of Yen	Thousands of U.S. Dollars
	<u>2014</u> <u>2013</u>	<u>2014</u>
Other current liability Termination and retirement benefit		\$ (5,728) (440,583)
Total	$\underline{\underline{Y} (45,970)} \underline{\underline{Y} (52,917)}$	<u>\$ (446,311)</u>

Amounts recognized in accumulated other comprehensive income (loss) at March 31, 2014 and 2013, before tax, consist of:

	Million	Millions of Yen		
	<u>2014</u>	<u>2013</u>	<u>2014</u>	
Net actuarial loss Prior-service benefit	¥ 72,304 (8,590)	¥ 76,520 (10,443)	\$ 701,981 (83,398)	
Total	¥ 63,714	¥ 66,077	\$ 618,583	

The accumulated benefit obligation at March 31, 2014 and 2013, was as follows:

	Million	Thousands of U.S. Dollars	
	<u>2014</u>	<u>2013</u>	<u>2014</u>
Accumulated benefit obligation	¥179,706	¥176,736	\$1,744,718

### Components of Net Periodic Benefit Cost

The expense recorded for the contributory termination and retirement benefit plans for the years ended March 31, 2014, 2013 and 2012, included the following components:

	M	Thousands of U.S. Dollars		
	2014	2013	2012	<u>2014</u>
Service cost Interest cost on projected benefit obligation Expected return on plan assets Amortization	¥ 4,824 3,084 (3,557) 2,148	¥ 4,395 3,380 (3,436) 1,398	¥ 4,284 3,337 (3,482) 1,193	\$ 46,835 29,942 (34,534) 20,854
Net periodic benefit cost	¥ 6,499	¥ 5,737	¥ 5,332	\$ 63,097

The unrecognized prior-service benefit is amortized on a straight-line basis over 15 years. The unrecognized actuarial gains and losses are amortized on a straight-line basis over 15 years that exceed 10% of the larger of the projected benefit obligation or plan assets.

The estimated net actuarial loss and prior-service benefit that will be amortized from accumulated other comprehensive income (loss) into net periodic benefit cost for the year ending March 31, 2015, are summarized as follows:

	Millions of Yen	Thousands of U.S. Dollars	
Net actuarial loss	¥ 3,908	\$ 37,942	
Prior-service benefit	(1,853)	(17,990)	

# Measurement Date

The Company and certain of its domestic subsidiaries use March 31 as the measurement date for projected benefit obligation and plan assets of the termination and retirement benefits.

# Assumptions

Weighted-average assumptions used to determine benefit obligations at March 31, 2014 and 2013 are as follows:

	<u>2014</u>	<u>2013</u>
Discount rate	1.7%	1.7%
Compensation increase rate	2.0%	2.0%

Weighted-average assumptions used to determine termination and retirement benefit costs for the years ended March 31, 2014, 2013 and 2012, are as follows:

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Discount rate	1.7%	2.0%	2.0%
Compensation increase rate	2.0%	2.0%	2.0%
Expected long-term rate of return on plan assets	3.0%	3.0%	3.0%

The expected return on plan assets is determined by estimating the future rate of return on each category of plan assets considering actual historical returns and current economic trends and conditions.

#### Plan Assets

The Company's investment policies are designed to ensure that adequate plan assets are available to provide future payments of pension benefits to eligible participants. Taking into account the expected long-term rate of return on plan assets, the Company formulates a model portfolio composed of the optimal combination of equity and debt securities in order to yield a total return that will match the expected return on a mid-term to long-term basis.

The Company evaluates the gap between long-term expected return and actual return of invested plan assets to determine if such differences necessitate a revision in the formulation of the model portfolio. In the event that the Company determines the need for a revision of the model portfolio to accomplish the expected long-term rate of return on plan assets, the Company revises the model portfolio to the extent necessary.

Target allocation of plan assets is 15.5% equity securities, 64.5% debt securities and life insurance general account assets, and 20.0% other. Equity securities are mainly composed of stocks that are listed on various securities exchanges. The Company has investigated the business condition of investee companies and appropriately diversified the equity investments by type of industry, brand, and other relevant factors. Debt securities are primarily composed of government bonds, public debt instruments, and corporate bonds. The Company has investigated the quality of the debt issue, including rating, interest rate, and repayment dates and appropriately diversified the debt investments. For investments in life insurance general account assets, contracts with the insurance companies include a guaranteed interest and return of capital. Others are joint trusts mainly composed of alternative and appropriately diversified.

The fair values of the Company's pension plan assets by asset category as of March 31, 2014 and 2013, are as follows:

	Millions of Yen			
	2014			
	Level 1	Level 2	Level 3	Total
Equity securities:				
Domestic stocks (*1)	¥ 10,527	¥ -	¥ -	¥ 10,527
Joint trusts (*2)	-	19,029	-	19,029
Debt securities:				
Joint trusts (*3)	-	65,598	-	65,598
Other assets:				
Life insurance general account assets	-	16,696	-	16,696
Joint trusts	-	21,310	3,561	24,871
Others	1,759			1,759
Total	¥ 12,286	¥ 122,633	¥ 3,561	¥ 138,480

	Millions of Yen			
	T11		13	Tr. 4 - 1
	Level 1	Level 2	Level 3	Total
Equity securities:				
Domestic stocks (*1)	¥ 10,440	¥ -	¥ -	¥ 10,440
Overseas stocks	2,086	-	-	2,086
Joint trusts (*2)	-	22,189	-	22,189
Debt securities:				
Joint trusts (*3)	-	68,371	-	68,371
Other assets:				
Life insurance general account assets	-	14,467	-	14,467
Joint trusts	_	8,088	2,066	10,154
Others	810	<u> </u>	<u> </u>	810
Total	¥ 13,336	¥ 113,115	¥ 2,066	¥ 128,517
		Thousands of	U.S. Dollars	
		20	14	
	Level 1	Level 2	Level 3	Total
Equity securities:				
Domestic stocks (*1)	\$ 102,204	\$ -	\$ -	\$ 102,204
Joint trusts (*2)	_	184,748	_	184,748
Debt securities:				
Joint trusts (*3)	_	636,874	_	636,874
Other assets:		,		,
Life insurance general account assets	_	162,097	_	162,097
Joint trusts	_	206,893	34,573	241,466
Others	17,077			17,077
Total	\$ 119,281	\$ 1,190,612	\$ 34,573	\$ 1,344,466

- (\*) 1 No common stock of the Company is included in Domestic stocks for the year ended March 31, 2014. Domestic stocks of equity securities include ¥2 million of common stock of the Company for the year ended March 31, 2013.
  - 2 Joint trusts of equity securities invest in listed equity securities all consisting of foreign companies for the year ended March 31, 2014, 10% Japanese companies and 90% foreign companies for the year ended March 31, 2013.
  - 3 Joint trusts of debt securities invest in approximately 60% Japanese government bonds and 40% foreign government bonds for the years ended March 31, 2014 and 2013, respectively.

Level 1 assets are composed principally of equity securities which are valued using unadjusted quoted market prices in active markets with sufficient volume and frequency of transactions.

Level 2 assets are composed principally of joint trusts and life insurance general account assets that invest in equity, debt securities and other assets. These joint trusts and insurance general account assets are valued at their net asset values.

Level 3 assets are composed of private equities and real estate funds, which are valued at net asset value.

The Company's pension plan assets classified as Level 3 as of March 31, 2014 and 2013, are as follows:

	Millions of Yen		
		2014	_
	Private	Real Estate	
	Equity	Fund	Total
Balance at beginning of year Total gain and loss (realized or unrealized):	¥ 15	¥ 2,051	¥ 2,066
Current period holding	(13)	104	91
Current period sales	17	-	17
Purchase, issuance, and settlement	533	<u>854</u>	1,387
Balance at end of year	¥ 552	¥ 3,009	¥ 3,561
		Millions of Yen	
		2013	
	Private	Real Estate	
	Equity	Fund	Total
Balance at beginning of year Total gain and loss (realized or unrealized):	¥ 380	¥ 1,043	¥ 1,423
Current period holding	(1)	9	8
Current period sales	-	-	-
Purchase, issuance, and settlement	(364)	999	635
Balance at end of year	¥ 15	¥ 2,051	¥ 2,066
	Thou	sands of U.S. Dol	llars
		2014	
	Private	Real Estate	
	Equity	Fund	Total
Balance at beginning of year Total gain and loss (realized or unrealized):	\$ 146	\$ 19,913	\$ 20,059
Current period holding	(126)	1,010	884
Current period sales	164	-	164
Purchase, issuance, and settlement	5,175	8,291	13,466
Balance at end of year	\$ 5,359	\$ 29,214	\$ 34,573

# Cash Flows

# Contributions

The Companies expect to contribute  $\$10,\!361$  million ( $\$100,\!592$  thousand) to their domestic termination and retirement benefit plans in the year ending March 31, 2015.

#### Benefit payments

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

Years Ending March 31	Millions of Yen	Thousands of U.S. Dollars	
2015	¥ 6,956	\$ 67,534	
2016	7,316	71,029	
2017	7,432	72,155	
2018	7,309	70,961	
2019	7,628	74,058	
2020 - 2024	43,067	418,126	

Certain employees of European subsidiaries are covered by a defined benefit pension plan. The projected benefit obligation for the plan and related fair value of plan assets were \(\frac{\pm}{7}\),601 million (\(\frac{\pm}{5}\)3,796 thousand) and \(\frac{\pm}{5}\),815 million (\(\frac{\pm}{5}\)6,456 thousand), respectively, at March 31, 2014, and \(\frac{\pm}{6}\),228 million and \(\frac{\pm}{4}\)4,743 million, respectively, at March 31, 2013.

The Companies also have unfunded noncontributory termination plans administered by the Companies. These plans provide lump-sum termination benefits which are paid at the earlier of the employee's termination or mandatory retirement age, except for payments to directors and corporate auditors which require approval by the shareholders before payment. The Companies record provisions for termination benefits sufficient to state the liability equal to the plans' vested benefits, which exceed the plans' projected benefit obligations.

The aggregate liability for the termination plans, excluding the funded contributory termination and retirement plan in Japan, as of March 31, 2014 and 2013, was ¥5,339 million (\$51,835 thousand) and ¥4,691 million, respectively. The aggregate net periodic benefit cost for such plans for the years ended March 31, 2014, 2013 and 2012, was ¥846 million (\$8,214 thousand), ¥1,043 million, and ¥574 million, respectively.

# 11. SHAREHOLDERS' EQUITY

Japanese companies are subject to the Companies Act of Japan (the "Companies Act").

The Companies Act requires that all shares of common stock be issued with no par value and at least 50% of the issue price of new shares is required to be recorded as common stock while the remaining net proceeds are required to be presented as additional paid-in capital, which is included in capital surplus. The Companies Act permits Japanese companies, upon approval of the board of directors, to issue shares to existing shareholders without consideration by way of a stock split. Such issuance of shares generally does not give rise to changes within the shareholders' equity.

The Companies Act also requires that an amount equal to 10% of dividends must be appropriated as a legal reserve or as additional paid-in capital (a component of capital surplus) depending on the equity account charged upon the payment of such dividends until the total of aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation of such threshold. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus, and retained earnings can be transferred among the accounts under certain conditions upon resolution of the shareholders.

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the board of directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by a specific formula.

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. For companies that meet certain criteria, such as: (1) having a board of directors; (2) having independent auditors; (3) having a Board of Corporate Auditors; and (4) the term of service of the directors is prescribed as one year rather than two years of normal term by its articles of incorporation, the board of directors may declare dividends (except for dividends in kind) if the company has prescribed so in its articles of incorporation. The Company meets all the above criteria.

The Companies Act permits companies to distribute dividends in kind (noncash assets) to shareholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution of the board of directors if it is stipulated by the articles of incorporation of the company. Under the Companies Act, certain limitations were imposed on the amount of capital surplus and retained earnings available for dividends. The Companies Act also provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than \(\frac{1}{2}\)3 million. Such amount available for the dividends under the Companies Act was \(\frac{1}{2}\)4,806 million (\(\frac{1}{2}\)629,184 thousand) at March 31, 2014, based on the amount recorded in the Company's general book of accounts.

#### Stock Options

The Company has authorized and granted options to purchase common stock of the Company to certain directors and executive officers of the Company under a fixed stock option plan.

Under the above-mentioned plan, the exercise price of each option exceeded the market price of the Company's common stock on the date of grant and the options expire five years after the date of the grant. Generally, options become fully vested and exercisable after two years. A summary of the Company's fixed stock option plan activity and related information is as follows, and all fixed stock options the Companies issued were expired on June 30, 2012. There were no granted fixed stock options for the year ended March 31, 2014.

		Yen			
Fixed Options	Shares (Number)	Weighted-Average Exercise Price	Weighted-Average Fair Value of Options Granted During the Year		
Options outstanding at March 31, 2011 Granted	454,000	¥3,240	¥ -		
Exercised Expired	(217,000)	3,031	1		
Options outstanding at March 31, 2012 Granted Exercised	237,000	¥3,432	¥ -		
Expired  Options outstanding at March 31, 2013	(237,000)	3,432			

The Black-Scholes option-pricing model used by the Company was developed for use in estimating the fair value of fully tradable options, which have no vesting restrictions and are fully transferable. Additionally, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. It is management's opinion that the Company's stock options have characteristics significantly different from those of traded options and because changes in the subjective input assumptions can materially affect the fair value estimate, the existing models do not necessarily provide a reliable single measure of the fair value of its stock options.

There was no compensation cost recognized on fixed stock options and no cash received from exercise of options under the plan for the years ended March 31, 2014, 2013 and 2012. When options are exercised, the Company plans to grant treasury stock that the Company holds.

# 12. OTHER EXPENSES, NET

Other expenses, net, for the years ended March 31, 2014, 2013 and 2012, consisted of the following:

				Thousands of
	M	U.S. Dollars		
	2014	2013	2012	2014
Net loss on sales and disposals of property,				
plant, and equipment	¥ 1,146	¥ 578	¥ 861	\$ 11,126
Loss on impairment of goodwill	-	153	2,009	-
Loss on impairment of property, plant, and				
equipment	804	3,265	671	7,806
Cost for quality control	494	196	330	4,796
Cost for environmental remediation	1,377	172	567	13,369
Loss on impairment of investment securities and				
other assets	501	1,086	391	4,864
Net gain on sales of investment securities	(1,714)	(677)	(307)	(16,641)
Interest income (interest expense), net	(410)	(329)	(204)	(3,981)
Foreign exchange loss (gain), net	2,647	(196)	1,195	25,699
Dividend income	(756)	(546)	(545)	(7,340)
Other, net	1,959	404	1,621	19,019
Total	¥ 6,048	¥ 4,106	¥ 6,589	\$ 58,717

# 13. INCOME TAXES

The provision for income taxes for the years ended March 31, 2014, 2013 and 2012, consisted of the following:

				Thousands of
	N	Millions of Ye	<u>n</u>	U.S. Dollars
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2014</u>
Current income tax expense Deferred income tax expenses, exclusive of the	¥ 17,305	¥ 10,334	¥ 7,845	\$ 168,010
following	1,856	3,879	4,802	18,019
Change in the valuation allowance	(460)	(117)	(167)	(4,466)
Change in the effective statutory tax rates	774		5,346	7,515
Total	¥ 19,475	¥ 14,096	¥ 17,826	\$ 189,078

With the abolishment of the Special Corporation Tax for Reconstruction enacted into law on March 31, 2014, a statutory tax rate of 36% is applied to the computation of domestic deferred tax assets and liabilities as of March 31, 2014. The effect of the change in the statutory tax rate as of March 31, 2014 is \mathbb{Y}774 million (\mathbb{S}7,\mathbb{S}15 thousand) due to the reversal of partial deferred tax assets as a result of the abolishment of the Special Corporation Tax for Reconstruction.

Total amount of income taxes for the years ended March 31, 2014, 2013 and 2012, respectively, are allocated to the following items:

				Thousands of
		Millions of Ye	U.S. Dollars	
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2014</u>
W				
"Income taxes" in consolidated statements of				
income	¥ 19,475	¥ 14,096	¥ 17,826	\$ 189,078
Accumulated other comprehensive income (loss):				
Foreign currency translation adjustments	183	303	(257)	1,777
Pension liability adjustments	891	(582)	(1,377)	8,650
Unrealized gains (losses) on available-for-				
sale securities	4,497	1,525	(106)	43,660
Net gains (losses) on derivative instruments	(91	)58	(32)	(883)
Total	¥ 24,955	¥ 15,400	¥ 16,054	\$ 242,282

The Company and its domestic subsidiaries are subject to a number of taxes based on income. As a result of amendments to the Japanese tax regulations which were enacted into law on November 30, 2011, the statutory effective tax rate is reduced to 38.0% for the fiscal years ended March 31, 2014 and 2013 from the 41.0% for the fiscal year ended March 31, 2012.

The effective income tax rates of the Companies differ from the normal Japanese statutory effective tax rates for the years ended March 31, 2014, 2013 and 2012, as follows:

	<u>2014</u>	<u>2013</u>	<u>2012</u>
Japanese statutory effective tax rates	38.0%	38.0%	41.0%
Increase in taxes resulting from permanently nondeductible			
items	1.5	0.7	1.1
Tax credit for research and development expenses	(3.5)	(2.0)	(0.6)
Losses of subsidiaries for which no tax benefit was provided	3.0	2.0	1.5
Difference in subsidiaries' tax rates	(5.5)	(6.3)	(11.5)
Change in the valuation allowance	(0.7)	(0.3)	(0.5)
Impairment of goodwill	-	0.2	2.5
Realization of previously unrecognized deferred tax effects	(4.7)	-	-
Change in the effective statutory tax rates	1.2	-	15.9
Other, net	2.1	1.9	3.7
Income taxes burden rates after the application of tax effect			
accounting	31.4%	34.2%	53.1 %

The approximate effect of temporary differences and tax credit and loss carryforwards that gave rise to deferred tax balances at March 31, 2014 and 2013, were as follows:

	Millions of Yen					
	20	14	2013			
		Deferred		Deferred		
	Deferred	Tax	Deferred	Tax		
	Tax Assets	Liabilities	Tax Assets	Liabilities		
Inventory valuation	¥ 6,415	¥ -	¥ 5,955	¥ -		
Accrued bonuses and vacations	6,448	_	5,569	-		
Termination and retirement benefits	19,917	-	22,876	-		
Marketable securities	-	9,283	-	5,590		
Property, plant, and equipment	1,456	-	1,826	-		
Other temporary differences	16,071	1,011	14,805	1,406		
Tax credit carryforwards	175	-	1,184	-		
Net operating loss carryforwards	8,878	<u> </u>	10,902	<u>-</u> _		
Subtotal	¥ 59,360	¥ 10,294	¥ 63,117	¥ 6,996		
Valuation allowance	(7,694)		(8,563)			
Total	¥ 51,666	¥ 10,294	¥ 54,554	¥ 6,996		
	U.S. Γ					
	20	_				
	Deferred	Deferred				
	Tax	Tax				
	Assets	Liabilities				
Inventory valuation	\$ 62,282	\$ -				
Accrued bonuses and vacations	62,602	-				
Termination and retirement benefits	193,369	-				
Marketable securities	-	90,126				
Property, plant, and equipment	14,136	-				
Other temporary differences	156,029	9,816				
Tax credit carryforwards	1,699	-				
Net operating loss carryforwards	86,194					
Subtotal	576,311	99,942				
Valuation allowance	(74,699)					
Total	\$ 501,612	\$ 99,942				

The total valuation allowance decreased by ¥869 million (\$8,437 thousand) and ¥239 million in 2014 and 2013, respectively.

As of March 31, 2014 and 2013, the Companies had net operating loss carryforwards for corporate tax approximating ¥11,396 million (\$110,641 thousand) and ¥13,736 million, respectively, and for local tax approximating ¥7,388 million (\$71,728 thousand) and ¥11,030 million, respectively, available for reduction of future taxable income, the majority of which would expire by 2021.

The Company has not provided deferred tax liabilities on unremitted earnings of certain foreign subsidiaries to the extent that they are believed to be indefinitely reinvested. The accumulated unremitted earnings of the foreign subsidiaries for which the Company has not recognized deferred tax liabilities were \mathbb{\center}86,702 million (\\$841,767 thousand) and \mathbb{\center}87,715 million at March 31, 2014 and 2013, respectively. Dividends received from domestic subsidiaries are expected to be substantially free of tax.

The Companies have adopted ASC No. 740, "Income Taxes". The Companies believe that the total amount of unrecognized tax benefits as of March 31, 2014 and 2013 is not material to its result of operations, financial condition, or cash flows.

The Companies recognize interest and penalties accrued related to unrecognized tax benefits in income taxes in the consolidated statements of income.

The Companies file income tax returns in Japan and foreign jurisdictions. With few exceptions, tax examinations in Japan, for years on or prior to March 31, 2012, have been completed. With few exceptions, tax examinations in foreign countries, for years on or prior to March 31, 2007, have been completed.

#### 14. PER SHARE DATA

The Company accounts for its net income per share in accordance with ASC No. 260, "Earnings per share". Basic net income per share has been computed by dividing net income available to common shareholders by the weighted-average number of common shares outstanding during each year.

Diluted net income per share reflects the potential dilution of stock options and has been computed by the treasury stock method. Stock options did not have dilutive effects for the years ended March 31, 2014, 2013 and 2012.

All fixed stock options the Companies issued expired on June 30, 2012.

A reconciliation of the numerators and denominators of the basic and diluted net income per share computations as of March 31, 2014, 2013 and 2012, was as follows:

#### **Numerator**

	M	Thousands of U.S. Dollars		
	2014	2013	2012	<u>2014</u>
Net income attributable to shareholders Diluted net income attributable to shareholders	¥46,185	¥30,203 30,203	¥16,389 16,389	\$448,398 -
<u>Denominator</u>				
	<u>2014</u>		<u>2013</u>	<u>2012</u>
Weighted-average common shares outstanding Dilutive effect of:	220,118,	721 2	220,129,917	220,093,275
Stock options Diluted common shares outstanding		- 2	- 220,129,917	220,093,275

# 15. SUPPLEMENTAL INFORMATION FOR CASH FLOWS

Supplemental cash flow information for the years ended March 31, 2014, 2013 and 2012, was as follows:

			Thousands of
	N	U.S. Dollars	
	<u>2014</u>	<u>2013</u> <u>2012</u>	<u>2014</u>
Interest paid	¥ 298	¥ 276 ¥ 269	\$ 2,893
Income taxes paid	14,261	7,200 9,409	138,456
Noncash investing and financing activities:			
Liabilities assumed in connection with			
capital expenditures	1,243	583 2,682	12,068
Decrease of retained earnings in			
connection with retirement of treasury stock	_	28.119 -	_

# 16. OTHER COMPREHENSIVE INCOME (LOSS)

The change in each component of accumulated other comprehensive income (loss) for the year ended March 31, 2014 was as follows:

	Millions of Yen									
		2014								
			Unrealized		Total					
	Foreign Currency Translation Adjustments	Pension Liability Adjustments	Gains (Losses) on Available- for-Sale Securities	Net Gains (Losses) on Derivative Instruments	Accumulated Other Comprehensive Income (Loss)					
Beginning balance	¥ (14,224)	¥ (39,730)	¥ 9,580	¥ 25	¥ (44,349)					
Other comprehensive income (loss) before reclassification	18,761	326	10,002	(1,409)	27,680					
Amounts reclassified from accumulated other comprehensive income (loss)	(1)	1,375	(1,116)	1,249	1,507					
()	(-)	-,- / -	(-,)	-,,	-,					
Net change	18,760	1,701	8,886	(160)	29,187					
Ending balance	¥ 4,536	¥ (38,029)	¥ 18,466	¥ (135)	¥ (15,162)					

Thousands	of	U.S.	Dollars
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		2014							
			Unrealized		Total				
	Foreign		Gains (Losses)	Net Gains	Accumulated				
	Currency	Pension	on Available-	(Losses) on	Other				
	Translation	Liability	for-Sale	Derivative	Comprehensive				
	Adjustments	Adjustments	Securities	Instruments	Income (Loss)				
Beginning balance	\$ (138,097)	\$ (385,729)	\$ 93,010	\$ 242	\$ (430,574)				
Other comprehensive income (loss) before reclassification	182,146	3,165	97,107	(13,679)	268,739				
Amounts reclassified from accumulated other comprehensive income (loss)	(10)	13,350	(10,835)	12,126	14,631				
	( - /	- ,	( - , ,	,	,				
Net change	182,136	16,515	86,272	(1,553)	283,370				
Ending balance	\$ 44,039	\$ (369,214)	\$ 179,282	<u>\$ (1,311)</u>	<u>\$ (147,204)</u>				

<sup>(\*)</sup> Amounts are Net-of-Tax and after deducting attribution to noncontrolling interest.

The change in each component of accumulated other comprehensive income (loss) for the years ended March 31, 2013 and 2012, was as follows:

	Millions of Yen		
	2013	<u>2012</u>	
Foreign currency translation adjustments:			
Beginning balance	¥ (36,544)	¥ (34,046)	
Change for the year			
Ending balance	(14,224)	$\frac{(2,498)}{(36,544)}$	
Pension liability adjustments:	,	` , , ,	
Beginning balance	(38,815)	(38,736)	
Change for the year	(915)	(79)	
Ending balance	(39,730)	(38,815)	
Unrealized gains (losses) on available-for-sale securities:			
Beginning balance	6,995	6,570	
Change for the year	2,585	425	
Ending balance	9,580	6,995	
Net gains (losses) on derivative instruments:			
Beginning balance	(69)	(15)	
Change for the year	94	(54)	
Ending balance	25	(69)	
Total accumulated other comprehensive loss:			
Beginning balance	(68,433)	(66,227)	
Change for the year	24,084	(2,206)	
Ending balance	¥ (44,349)	¥ (68,433)	

The amount reclassified from accumulated other comprehensive income (loss) for the years ended March 31, 2014 was as follows:

	Accumu	classified From lated Other ve Income (Loss)	Affected Line Items In Consolidated Statements of Income
	Millions of Yen	Thousands of U.S. Dollar	
Foreign currency translation adjustments:	¥ (1) (1)	\$ (10) 	Other expenses (income), net Income taxes Net (*1)
Pension liability adjustments:	2,148 773 1,375	20,854 7,504 13,350	(*2) Income taxes Net (*3)
Unrealized gains (losses) on available-for-sale securities:	(1,660) (544) (1,116)	(16,117) (5,282) (10,835)	Other expenses (income), net Income taxes Net (*1)
Net gains (losses) on derivative instruments:	2,032 783 1,249	19,728 7,602 12,126	Cost of sales and other expenses, net Income taxes Net (*3)
Total amounts reclassified:	¥ 1,507	\$ 14,631	

<sup>(\*1)</sup> Decrease of net indicates the increase of net loss attributable to shareholders

<sup>(\*2)</sup> Included in retirement benefit costs

<sup>(\*3)</sup> Increase of net indicates the decrease of net income attributable to shareholders

Tax effects allocated to each component of other comprehensive income (loss), including other comprehensive income (loss) attributable to noncontrolling interests and reclassification adjustments for the years ended March 31, 2014, 2013 and 2012, were as follows:

	Millions of Yen					Thousands of U.S. Dollars						
		2014			2013			2012			2014	
		Tax	_		Tax	_		Tax	_		Tax	
	Before-Tax	(Expense)	Net-of-Tax	Before-Tax	(Expense)	Net-of-Tax	Before-Tax	(Expense)	Net-of-Tax	Before-Tax	(Expense)	Net-of-Tax
	Amount	Benefit	Amount	Amount	Benefit	Amount	Amount	Benefit	Amount	Amount	Benefit	Amount
Foreign currency translation adjustments:												
Foreign currency translation adjustments arising during												
the year	¥ 19,129	¥ (183)	¥ 18,946	¥ 22,826	¥ (303)	¥ 22,523	¥ (1,870)	¥ 257	¥ (1,613)	\$ 185,719	\$ (1,777)	\$ 183,942
Reclassification adjustment for the portion realized in net							(00.5)		(0.0.5.)	(4.0)		(4.0)
income	(1)	<del></del>	(1)	(43)	<del></del> _	(43)	(892)	<del></del>	(892)	(10)	<del></del> _	(10)
Net unrealized gain and loss	19,128	(183)	18,945	22,783	(303)	22,480	(2,762)	257	(2,505)	185,709	(1,777)	183,932
75 - 12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1												
Pension liability adjustments:	4.4.4	(110)	226	(00)	70	(21)	(262)	000	(25	4 21 1	(1.146)	2.165
Pension liability adjustments arising during the year Reclassification adjustment for the portion realized in net	444	(118)	326	(99)	78	(21)	(263)	888	625	4,311	(1,146)	3,165
income	2,148	(773)	1,375	(1,398)	504	(894)	(1,193)	489	(704)	20,854	(7,504)	13,350
Net unrealized gain and loss	2,592	(891)	1,701	$\frac{(1,398)}{(1,497)}$	582	(915)	(1,456)	1,377	(79)	25,165	$\frac{(7,504)}{(8,650)}$	16,515
Net unrealized gain and loss	2,392	(691)	1,701	(1,497)		(913)	(1,430)		<u>(19</u> )	25,105	(8,030)	10,515
Unrealized gains (losses) on available-for-sale securities:												
Unrealized holding gains (losses) arising during the year	15,043	(5,041)	10,002	3,691	(1,374)	2,317	379	81	460	146,049	(48,942)	97,107
Reclassification adjustment for losses on impairment in	,	(=,=:=)	,	2,02	(=,=, -,	_,				- 10,012	(10,51-)	.,,
net income	-	-	-	1,083	(390)	693	384	(157)	227	-	-	-
Reclassification adjustment for net gains on sales in net					. ,			, ,				
income	(1,660)	544	(1,116)	(664)	239	(425)	(318)	130	(188)	(16,117)	5,282	(10,835)
Reclassification adjustment for net gains on share												
exchange in net income							(126)	52	(74)			
Net unrealized gain and loss	13,383	(4,497)	8,886	4,110	(1,525)	2,585	319	106	425	129,932	(43,660)	86,272
Net gains (losses) on derivative instruments:	( <b>-</b> )	0=4	(4.400)					(0)	_			/4.a=0\
Unrealized holding gains (losses) arising during the year	(2,283)	874	(1,409)	(734)	279	(455)	11	(8)	3	(22,164)	8,485	(13,679)
Reclassification adjustment for net gains (losses) realized	2.022	(702)	1.240	007	(227)	<b>7.40</b>	(07)	40	/5 <b>7</b> \	10.720	(7. (00)	10.106
in net income	2,032	<u>(783)</u>	1,249	886	(337)	549	<u>(97)</u>	40	(57)	19,728	(7,602)	12,126
Net unrealized gain and loss	(251)	91	(160)	152	(58)	94	(86)	32	(54)	(2,436)	883	(1,553)
Other comprehensive income (loss)	¥ 34,852	¥ (5,480)	¥ 29,372	¥ 25,548	¥ (1,304)	¥ 24,244	¥ (3,985)	¥ 1,772	¥ (2,213)	\$ 338,370	\$ (53,204)	\$ 285,166

# 17. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

# Fair Value of Financial Instruments

The carrying amounts and estimated fair values as of March 31, 2014 and 2013, of the Companies' financial instruments are as follows:

	Millions of Yen						
	20	2013					
	Carrying Amount	Fair Value	Carrying Amount	Fair Value			
(Derivatives)							
Forward exchange contracts:							
Other current assets	¥ 1,376	¥ 1,376	¥ 2,197	¥ 2,197			
Other current liabilities	(1,524)	(1,524)	(2,233)	(2,233)			
Foreign currency swaps: Other current liabilities	-	-	(22)	(22)			

	Thousands of U.S. Dollars		
	2014		
(5.1.1.)	Carrying Amount	Fair Value	
(Derivatives)			
Forward exchange contracts:			
Other current assets	\$ 13,359	\$ 13,359	
Other current liabilities	(14,796)	(14,796)	

The following methods and assumptions were used to estimate the fair values of each class of financial instrument for which it is practicable to estimate its value:

## **Nonderivatives**

(1) Cash and cash equivalents, notes and accounts receivable, leasehold deposits, short-term debt, and notes and accounts payable:

The carrying amounts approximate fair values.

(2) Investment securities (see Note 4):

The fair values are estimated based on quoted market prices or dealer quotes for marketable securities or similar instruments. Certain equity securities included in investments have no readily determinable public market value and it is not practicable to estimate their fair values.

#### **Derivatives**

The fair value of derivatives generally reflects the estimated amounts that the Companies would receive or pay to terminate the contracts at the reporting date, thereby taking into account the current unrealized gains or losses of open contracts. Dealer quotes are available for most of the Companies' derivatives. For the rest of the Companies' derivatives, valuation models are applied to current market information to estimate fair value. The Companies do not use derivatives for trading purposes.

#### 18. DERIVATIVES AND HEDGING ACTIVITIES

The Companies enter into foreign exchange forward contracts and combined purchased and written foreign currency swaps to hedge changes in foreign currency rates (primarily the U.S. dollar and the Euro). The Companies enter into commodities swaps to hedge changes in prices of commodities, including copper and silver used in the manufacturing of various products. The Companies do not use derivatives for trading purposes. The Companies are exposed to credit risk in the event of nonperformance by counterparties to derivatives, but management considers the exposure to such risk to be minimal since the counterparties maintain good credit ratings.

Changes in the fair value of foreign exchange forward contracts, foreign currency swaps, and commodity swaps designated and qualifying as cash flow hedges are reported in accumulated other comprehensive income (loss). Foreign exchange forward contracts, and foreign currency swaps are subsequently reclassified into other expenses, net, and commodity swaps are subsequently reclassified into cost of sales, net, in the same period as and when the hedged items affect earnings. Substantially all of the accumulated other comprehensive income (loss) in relation to derivatives at March 31, 2014, is expected to be reclassified into earnings within 12 months.

The notional amounts of outstanding contracts to exchange foreign currencies at March 31, 2014 and 2013, were as follows:

	Million	s of Yen	Thousands of U.S. Dollars
	2014	<u>2013</u>	2014
Forward exchange contracts	¥ 88,738	¥ 84,498	\$ 861,534
Foreign currency swaps	-	1,200	-

The fair values of derivatives at March 31, 2014 and 2013, were as follows:

# Derivatives designated as hedges

Assets

				Thousands of
		Millions	of Yen	U.S. Dollars
	Account	2014	<u>2013</u>	<u>2014</u>
Forward exchange contracts	Other current assets	¥1,376	¥2,197	\$13,359
Liabilities				
				Thousands of
		Millions	of Yen	U.S. Dollars
	Account	2014	2013	2014
Forward exchange contracts	Other current liabilities	¥ (1,524)	¥ (2,233)	\$ (14,796)
Foreign currency swaps	Other current liabilities	-	(22)	-

The effects on consolidated statements of operations for the years ended March 31, 2014, 2013 and 2012, were as follows:

# Derivatives designated as hedges

Cash flow hedge

	Profit an	Profit and Loss of Other Comprehensive					Transfer from Other Comprehensive			
		Inco	me (Los	s)	Income	Income (Loss) to Profit and Loss (Hedge				
	(]	(Hedge Effective Portion)					Effective Portion)			
				Thousands of				Thousands of		
	Millio	ons of Ye	en	U.S. Dollars	Milli	ions of Y	en	U.S. Dollars		
	<u>2014</u>	2013	2012	<u>2014</u>	<u>2014</u>	2013	2012	<u>2014</u>		
Forward exchange contracts Foreign currency	¥ (1,588)	¥ (472)	¥ 6	\$ (15,417)	¥ 1,404	¥ 584	¥ 89	\$ 13,631		
swaps Commodities swaps	0 179	(5) 22	8 (11)	0 1,738	(17) (138)		0 (146)	(165) (1,340)		

The amount of hedge ineffectiveness was not material.

# 19. COMMITMENTS AND CONTINGENT LIABILITIES

# Commitment

The Companies have non-cancelable contracts with outside service providers to receive certain information technology related services. The amount of outstanding contracts is ¥1,542 million (\$14,971 thousand) as of March 31, 2014.

#### Concentration of Credit Risk

Financial instruments that potentially subject the Companies to concentrations of credit risk consist principally of short-term cash investments and trade receivables. The Companies place their short-term cash investments with high credit quality financial institutions. Concentrations of credit risk with respect to trade receivables, as approximately 45% of total sales are concentrated in Japan, are limited due to the large number of well-established customers and their dispersion across many industries. The Company normally requires customers to deposit funds to serve as security for ongoing credit sales.

#### Guarantees

The Company provides guarantees for bank loans of an unrelated company. The guarantees are provided to this company to ensure that it operates with suitable finance costs. The maximum payment in the event of default at March 31, 2014 and 2013 is ¥67 million (\$650 thousand) and ¥121 million, respectively. The carrying amount of the liability recognized under those guarantees at March 31, 2013 is immaterial.

#### Cost for Environmental Remediation

The Companies record an environmental remediation accrual when it is probable that a liability had been incurred and the amount can reasonably be estimated. The environmental remediation accrual as of March 31, 2014 and 2013, is \frac{\pmathbf{Y}}{1,456} million (\frac{\pmathbf{S}}{14,136} thousand) and \frac{\pmathbf{Y}}{50} million, respectively.

#### **Product Warranties**

The Companies issue contractual product warranties under which they generally guarantee the performance of products delivered and services rendered for a certain period or term. Changes in accrued product warranty cost for the years ended March 31, 2014 and 2013, are summarized as follows:

	Millions	Millions of Yen		
	2014	<u>2013</u>	2014	
Balance at beginning of year Additions Utilizations	¥ 1,976 1,706 (1,555)	¥ 2,932 1,379 (2,335)	\$ 19,184 16,563 (15,097)	
Balance at end of year	¥ 2,127	¥ 1,976	\$ 20,650	

The Company and certain of its subsidiaries are facing several petitions and lawsuits arising from the normal course of business. However, based upon the information currently available to both the Company and its legal counsel, management of the Company believes that damages from such lawsuits, if any, would not have a material effect on the consolidated financial statements.

#### 20. FAIR VALUE MEASUREMENTS

ASC No. 820, "Fair Value Measurements and Disclosures", defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC No. 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value as follows:

- Level 1 Inputs are quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs are quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable, and inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Inputs are significant to measure fair value of assets or liabilities and unobservable.

# Assets and Liabilities Measured at Fair Value on a Recurring Basis

The assets and liabilities that are measured at fair value on a recurring basis at March 31, 2014 and 2013 are as follows:

	Amount of Fair Value Measurements						
		Millions	s of Yen				
		14					
	Level 1	Level 2	Level 3	Total			
Assets							
Investment securities:							
Debt securities		¥ -	¥ -	¥ 7			
Equity securities	46,216	-	-	46,216			
Derivative:							
Foreign exchange forward contracts	-	1,376	-	1,376			
<u>Liabilities</u>							
Derivative:							
Foreign exchange forward contracts	¥ -	¥1,524	¥ -	¥1,524			
	Amou	nt of Fair Va	ılue Measur	ements			
		Millions	s of Yen				
		20	13				
	Level 1	Level 2	Level 3	Total			
Assets			· <u> </u>				
Investment securities:							
Debt securities	¥ 6	¥ -	¥ -	¥ 6			
Equity securities	33,660	-	-	36,660			
Derivative:							
Foreign exchange forward contracts	-	2,197	-	2,197			
<u>Liabilities</u>							
Derivative:							
Foreign exchange forward contracts	¥ -	¥2,233	¥ -	¥2,233			
Foreign currency swaps	-	22	-	22			

	Amount of Fair Value Measurements						
	·		Thousa	ands of	U.S. Dollars	3	
				20	14		
	Level		Leve	el 2	Level 3		Total
Assets							
Investment securities:							
Debt securities	\$	58	\$	-	\$ -	\$	68
Equity securities	448,6	99		-	-		448,699
Derivative:							
Foreign exchange forward contracts		-	13,	359	-		13,359
<u>Liabilities</u>							
Derivative:							
Foreign exchange forward contracts	9	S -	\$14,	796	\$ -		\$14,796

# **Investment Securities**

Investment securities mainly consist of publicly listed stocks. Since fair value of the investment securities is valued using a quoted market price in active markets for identical assets and can be observed, these are classified as Level 1.

#### **Derivatives**

Derivatives consist of foreign exchange forward contracts and foreign currency swaps. Since fair value of derivatives is determined using the observable market data, such as foreign exchange rates or interest rates, these are classified as Level 2.

# Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

The assets and liabilities that are measured at fair value on a nonrecurring basis at March 31, 2014 and 2013, are as follows:

	Amount of Fair Value Measurements								
		Million	s of Yen						
		20	)14						
	Total Amount of								
	Gain (Loss)	Level 1	Level 2	Level 3	Total				
Assets									
Investment securities	¥ (501)	¥ -	¥ -	¥ 33	¥ 33				
Long-lived assets	(804)	-	-	277	277				
	Amount of Fair Value Measurements								
	_	Million	s of Yen						
		20	013						
	Total Amount of								
	Gain (Loss)	Level 1	Level 2	Level 3	Total				
Assets									
Investment securities	¥ (3)	¥ -	¥ -	¥ 0	¥ 0				
Long-lived assets	(3,265)	-	-	251	251				
Goodwill	(153)	-	-	105	105				

	Amount of Fair Value Measurements								
	Thousands of U.S. Dollars								
	2014								
	Total Amount of Gain (Loss)	Level 1	Level 2	Level 3	Total				
Assets									
Investment securities	\$ (4,864)	\$ -	\$ -	\$ 320	\$ 320				
Long-lived assets	(7,806)	-	-	2,689	2,689				

During the years ended March 31, 2014 and 2013, the Company classified most of the assets described above as Level 3 as the Company used unobservable inputs to value these assets when recognizing impairment losses related to the assets. The fair value for the major assets was measured through discounted future cash flows.

#### 21. SEGMENT INFORMATION

# **Operating Segment Information**

ASC No. 280, "Segment Reporting" establishes the disclosure of information about operating segments in financial statements. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company discloses five operating segments: "Industrial Automation Business", "Electronic and Mechanical Components Business", "Automotive Electronic Components Business", "Social Systems Solution and Service Business", and "Healthcare Business". These segments are mainly separated based on the Companies' consideration of their lines of business and size within the consolidation. The Company presents operating segments other than the above five segments in "Other".

The primary products included in each segment are as follows:

- (1) Industrial Automation Business (IAB): Programmable controllers, motion controllers, sensing devices, inspection systems, safety devices, precision laser processing equipment, and control devices.
- (2) Electronic and Mechanical Components Business (EMC): Relays, switches, connectors, amusement components and units, sensors for consumers, and face recognition software.
- (3) Automotive Electronic Components Business (AEC): Automotive body electronics controllers, electric power steering controllers, passive entry and push engine start systems, keyless entry systems and other wireless devices, multi-function controllers, power window switches, and various automotive switches.
- (4) Social Systems Solution and Service Business (SSB): Railway station service systems, traffic and road management systems, card payment services, security and safety solutions, environment solutions, and related maintenance business.
- (5) Healthcare Business (HCB): Digital blood pressure monitors, digital thermometers, body composition monitors, pedometers and activity meters, walking posture meters, electric toothbrushes, sleep time monitors, sleep monitors, blood glucose monitors, biometric monitors, spot check monitors, inpatient blood pressure monitoring devices, nebulizers, ECGs, vascular screening devices, visceral fat monitors, WellnessLINK services, and Medical Link services.

(6) Other: Solar power conditioners, electrical power measuring and energy saving and management devices, power protection devices, uninterruptible power supplies, embedded computers for manufacturing industries, OEM development and manufacturing of electronic equipment, MEMS microphones, flow sensors, thermal sensors, pressure sensors, analog ICs, contract chip manufacturing services, and LED backlight units for small and medium-sized LCD modules.

The segment information is presented in accordance with accounting principles generally accepted in the United States of America. Revenues and expenses directly associated with specific segments are disclosed in the figures of each segment's operating results. Based on the Company's allocation method used by management to evaluate results of each segment, revenues and expenses not directly associated with specific segments are allocated to each segment or included in "Eliminations and Others". Segment profit (loss) is presented by subtracting cost of sales, selling general and administrative expenses, and research and development expenses from net sales.

Operating segment information as of and for the years ended March 31, 2014, 2013 and 2012, was as follows:

				M	illions of Yen					
		Electronic and	Automotive	Social Systems						
	Industrial	Mechanical	Electronic	Solution and	II 1/1			Elimina di ana		
2014	Automation Business	Components Business	Components Business	Service Business	Healthcare Business	Other	Total	Eliminations and Others	Consolidated	
2014	Dusiness	Dusiness	Dusiness	Dusiness	Dusiness	Other	Total	and Others	Consolidated	
I. Sales and segment profit (loss)										
1. Sales to external customers	¥ 291,739	¥ 97,699	¥ 126,620	¥ 82,695	¥ 89,275	¥ 78,949	¥ 766,977	¥ 5,989	¥ 772,966	
2. Intersegment sales	7,540	48,972	195	4,598	127	27,089	88,521	(88,521)		
Total	¥ 299,279	¥ 146,671	¥ 126,815	¥ 87,293	¥ 89,402	¥ 106,038	¥ 855,498	¥ (82,532)	¥ 772,966	
Segment profit (loss)	¥38,755	¥8,655	¥9,084	¥5,552	¥7,545	¥8,676	¥78,267	¥(10,212)	¥68,055	
II. Assets, depreciation, and capital expenditures										
Assets	¥261,779	¥120,128	¥68,485	¥72,877	¥61,157	¥46,141	¥630,567	¥24,137	¥654,704	
Depreciation and amortization	3,558	7,838	3,362	1,226	2,328	1,968	20,280	4,809	25,089	
Capital expenditures	3,324	10,943	6,695	1,469	3,945	4,042	30,418	3,235	33,653	
	Millions of Yen									
		Electronic and	Automotive	Social Systems						
	Industrial	Mechanical	Electronic	Solution and						
	Automation	Components	Components	Service	Healthcare			Eliminations		
<u>2013</u>	Business	Business	Business	Business	Business	Other	Total	and Others	Consolidated	
I. Sales and segment profit (loss)										
1. Sales to external customers	¥ 262,983	¥ 84,107	¥ 97,643	¥ 68,754	¥ 71,520	¥ 59,240	¥ 644,247	¥ 6,214	¥ 650,461	
2. Intersegment sales	5,566	44,502	228	3,849	106	18,995	73,246	(73,246)		
Total	¥ 268,549	¥ 128,609	¥ 97,871	¥ 72,603	¥ 71,626	¥ 78,235	¥ 717,493	¥ (67,032)	¥ 650,461	
Segment profit (loss)	¥31,349	¥4,351	¥5,009	¥2,915	¥4,407	¥2,526	¥50,557	¥(5,214)	¥45,343	
II. Assets, depreciation, and capital expenditures										
Assets	¥232,021	¥110,125	¥58,858	¥64,703	¥51,091	¥44,326	¥561,124	¥12,513	¥573,637	
Depreciation and amortization	3,452	7,433	2,418	1,061	1,884	1,406	17,654	4,798	22,452	
Capital expenditures	2,761	8,915	5,521	1,491	3,100	2,532	24,320	3,965	28,285	

					illions of Yen				
	T 1 1	Electronic and	Automotive	Social Systems					
	Industrial Automation	Mechanical	Electronic	Solution and Service	Healthcare			Eliminations	
2012	Business	Components Business	Components Business	Business	Business	Other	Total	and Others	Consolidated
<u>2012</u>	Dusiness	Dusiness	Dusiness	Business	<u> </u>	Other	Total	una Others	Consolitated
I. Sales and segment profit (loss)									
1. Sales to external customers	¥ 270,835	¥ 83,002	¥ 85,027	¥ 57,200	¥ 62,446	¥ 53,535	¥ 612,045	¥ 7,416	¥ 619,461
2. Intersegment sales	6,054	47,120	296	3,980	69	15,417	72,936	(72,936)	<u> </u>
Total	¥ 276,889	¥ 130,122	¥ 85,323	¥ 61,180	¥ 62,515	¥ 68,952	¥ 684,981	¥ (65,520)	¥ 619,461
Segment profit (loss)	¥35,454	¥5,114	¥2,691	¥98	¥2,918	Y(3,553)	¥42,722	Y(2,586)	¥40,136
II. Assets, depreciation, and capital expenditures									
Assets	¥211,356	¥106,011	¥55,452	¥57,423	¥46,436	¥38,756	¥515,434	¥21,889	¥537,323
Depreciation and amortization	4,186	7,169	2,105	1,125	1,533	939	17,057	5,560	22,617
Capital expenditures	3,758	9,908	5,196	856	3,752	2,096	25,566	2,775	28,341
		Electronic and	A	Social Systems	nds of U.S. Doll	ars			
	Industrial	Mechanical	Automotive Electronic	Social Systems Solution and					
	Automation	Components	Components	Service	Healthcare			Eliminations	
<u>2014</u>	Business	Business	Business	Business	Business	Other	Total	and Others	Consolidated
<del></del>									
I. Sales and segment profit (loss)									
1. Sales to external customers	\$ 2,832,417	\$ 948,534	\$ 1,229,320	\$ 802,864	\$ 866,748	\$ 766,495	\$ 7,446,378	\$ 58,146	\$ 7,504,524
2. Intersegment sales	73,204	475,456	1,893	44,641	1,233	263,000	859,427	(859,427)	<del></del>
Total	\$ 2,905,621	\$ 1,423,990	\$ 1,231,213	\$ 847,505	\$ 867,981	\$ 1,029,495	\$ 8,305,805	<u>\$ (801,281)</u>	\$ 7,504,524
G C (I	Ф27.6.2.62	<b>404.020</b>	<b>#00.104</b>	Φ <b>52</b> 002	Φ <b>7</b> 2.252	Φ04.222	Φ <b>7.5</b> 0.0 <b>7.2</b>	Φ(00.14 <i>c</i> )	Φ.C.C.O. <b>7.2.7</b>
Segment profit (loss)	\$376,262	\$84,029	\$88,194	\$53,903	\$73,252	\$84,233	\$759,873	\$(99,146)	\$660,727
II. Assets, depreciation, and capital expenditures									
Assets	\$2,541,544	\$1,166,291	\$664,903	\$707,544	\$593,757	\$447,971	\$6,122,010	\$234,340	\$6,356,350
Depreciation and amortization	34,544	76,097	32,641	11,903	22,602	19,107	196,894	46,689	243,583
Capital expenditures	32,272	106,243	65,000	14,262	38,301	39,243	295,321	31,408	326,729

# Annotations about the above segment information:

- Intersegment sales are recorded at the same prices used in transactions with third parties.
- Eliminations and Others include unclassifiable expenses and eliminations of intersegment transactions.
- Depreciation and amortization and capital expenditures include expenses and expenditures arising from intangible assets.
- According to a revised structure of internal organization in 2014, a portion of the Electronic and Mechanical Components Business was moved to the Industrial Automation Business. Accordingly, the segment information figures as of March 31, 2013 and 2012 have been restated to conform with the current year presentation.

Reconciliation between segment profit (loss) and income before income taxes and equity in loss (earnings) of affiliates for the years ended March 31, 2014, 2013 and 2012, is as follows:

		N	Iillions of Yei	1	Thousands of U.S. Dollars
		<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2014</u>
Total amount of segment profit Other expenses, net Eliminations and others	¥	78,267 6,048 (10,212)	¥ 50,557 4,106 (5,214)	¥ 42,722 6,589 (2,586)	\$ 759,874 58,718 (99,146)
Income before income taxes and equity in loss (earnings) of affiliates	¥	62,007	¥ 41,237	¥ 33,547	\$ 602,010

# Geographic Information

Information of the Companies' sales to external customers and property, plant, and equipment by major geographic area as of and for the years ended March 31, 2014, 2013 and 2012, is as follows:

	Millions of Yen 2014										
	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Consolidated					
Sales to external customers Property, plant, and	¥356,342	¥100,992	¥100,929	¥142,444	¥72,259	¥772,966					
equipment	71,083	8,295	4,895	38,828	12,465	135,566					
		Millions of Yen									
	2013										
	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Consolidated					
	заран	7 HHOHEUS	Lurope		Others	Componidated					
Sales to external customers	¥328,470	¥80,427	¥80,453	¥106,283	¥54,828	¥650,461					
Property, plant, and equipment	73,295	6,553	4,303	32,133	10,551	126,835					
			Milli	ions of Yen							
				2012							
				Greater	Southeast Asia and						
	Japan	Americas	Europe	China	Others	Consolidated					
Sales to external customers	¥307,649	¥74,820	¥83,561	¥101,074	¥52,357	¥619,461					
Property, plant, and equipment	79,548	4,166	4,290	24,572	8,130	120,706					

Thousands of U.S. Dollars

				2014		_
	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Consolidated
Sales to external customers Property, plant, and	\$3,459,631	\$980,505	\$979,893	\$1,382,951	\$701,544	\$7,504,524
equipment	690,126	80,534	47,524	376,971	121,020	1,316,175

Annotations about the above geographic information:

- Classification of country or area is based upon physical geographic proximity.
- Major countries or areas belonging to segments other than Japan are as follows:
  - (1) Americas: United States of America, Canada and Brazil
  - (2) Europe: Netherlands, Great Britain, Germany, France, Italy and Spain
  - (3) Greater China: China, Hong Kong and Taiwan
  - (4) Southeast Asia and Others: Singapore, Republic of Korea, India and Australia
- For sales and property, plant, and equipment, there were no material amounts specific to a particular country, except for Japan, that will have required separate disclosure as of and for the years ended March 31, 2014, 2013 and 2012.
- For sales to external customers, there were no amounts specific to particular customers that will have required separate disclosure for the years ended March 31, 2014, 2013, and 2012.

# 22. ACQUISITION

There have not been any significant acquisitions for the years ended 2014, 2013 and 2012.

## 23. SUBSEQUENT EVENTS

The Companies have evaluated subsequent events in accordance with ASC No. 855, "Subsequent Events".

No significant event took place from March 31, 2014 through June 25, 2014, the date when the Yukashouken-Houkokusho (Annual Securities Report filed under the Financial Instruments and Exchange Act of Japan) for the year ended March 31, 2014 was available to be issued.

\* \* \* \* \* \*