



**Summary of Consolidated Financial Results for the Third Quarter
of the Fiscal Year Ending March 31, 2016 (U.S. GAAP)**

January 28, 2016

OMRON Corporation (6645)

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Filing of Quarterly Securities Report (<i>Shihanki hokokusho</i>) (scheduled):	February 12, 2016
Start of Distribution of Dividends (scheduled):	—
Preparation of Supplementary Materials for the Quarterly Financial Results:	Yes
Holding of Presentation of Quarterly Financial Results:	Yes (for investors)

Note: This document has been translated from the Japanese original as a guide to non-Japanese investors and contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Note: All amounts are rounded to the nearest million yen.

**1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2016
(April 1, 2015 – December 31, 2015)**

(1) Sales and Income (cumulative)

(Percentages represent changes compared with the same period of the previous fiscal year.)

	Millions of yen - except per share data and percentages			
	Nine months ended December 31, 2015		Nine months ended December 31, 2014	
		Change (%)		Change (%)
Net sales	614,013	(0.0)	614,269	11.2
Operating income	44,170	(29.9)	62,997	30.3
Income before income taxes	44,689	(31.8)	65,546	41.2
Net income attributable to shareholders	33,869	(31.3)	49,301	45.2
Net income attributable to shareholders per share, basic (JPY)	156.34		224.59	
Net income attributable to shareholders per share, diluted (JPY)	156.34		224.59	

Note: Comprehensive income (loss): Nine months ended December 31, 2015: JPY 24,533 million (-69.7% change);
Nine months ended December 31, 2014: JPY 81,067 million (+23.2% change)

(2) Consolidated Financial Position

	Millions of yen - except per share data and percentages	
	As of December 31, 2015	As of March 31, 2015
Total assets.....	683,612	711,011
Net assets	494,034	492,094
Shareholders' equity.....	491,577	489,769
Shareholders' equity ratio (%)	71.9	68.9

2. Dividends

		Year ended March 31, 2015	Year ending March 31, 2016	Year ending March 31, 2016 (projected)
Dividends per share	1st quarter dividend (JPY)	—	—	
	2nd quarter dividend (JPY)	31.00	34.00	
	3rd quarter dividend (JPY)	—	—	
	Year-end dividend (JPY)	40.00		34.00
	Total dividends for the year (JPY)	71.00		68.00

Note: Revisions since the most recently announced dividend forecast: Yes

For details, see “OMRON Announces Revisions to Fiscal 2015 Performance and Dividend Forecasts,” released today (January 28, 2016).

3. Projected Results for the Fiscal Year Ending March 31, 2016 (April 1, 2015 – March 31, 2016)

(Percentages represent changes compared with the previous fiscal year.)

	Millions of yen	
	Year ending March 31, 2016	Change (%)
Net sales	835,000	(1.4)
Operating income	62,000	(28.4)
Income before income taxes	65,500	(25.0)
Net income attributable to shareholders	47,500	(23.6)
Net income per share attributable to shareholders (JPY)	219.92	

Note: Revisions since the most recently announced performance forecast: Yes

For details, see “OMRON Announces Revisions to Fiscal 2015 Performance and Dividend Forecasts,” released today (January 28, 2016).

Other

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries due to changes in the scope of consolidation): Yes
New: 1 company (Adept Technology, Inc.) Excluded: – companies (–)
Note: For details, see “2. Items Related to Summary Information (Notes), (1) Changes in significant subsidiaries during the period” on page 6 of the attached materials.
- (2) Application of simplified accounting methods and/or special accounting methods: No
- (3) Changes in accounting policy
 - (a) Changes in accounting policy accompanying revision of accounting standards, etc.: No
 - (b) Changes in accounting policy other than (a) above: No
- (4) Number of shares issued and outstanding (common stock)
 - (a) Number of shares at end of period (including treasury stock): December 31, 2015: 217,397,872 shares; March 31, 2015: 217,397,872 shares
 - (b) Treasury stock at end of period: December 31, 2015: 3,588,387 shares; March 31, 2015: 144,467 shares
 - (c) Average number of shares during the period (cumulative quarterly period): Nine months ended December 31, 2015: 216,638,556 shares; Nine months ended December 31, 2014: 219,518,539 shares

Items Regarding the Implementation of Quarterly Review Procedures

This summary of quarterly consolidated results is exempt from the quarterly review procedures based on the Financial Instruments and Exchange Act. Review procedures for the quarterly financial statements based on the Financial Instruments and Exchange Act had not been completed at the time of disclosure of this summary of quarterly consolidated results.

Notes Regarding Appropriate Use of Projections of Results and Other Matters

1. Projections of results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks, uncertainties or other factors could cause actual results to differ materially from these projections. For the assumptions that form the basis of the projected results, see “1. Qualitative Information on Quarterly Financial Results, (3) Description of Information on Outlook, Including Consolidated Performance Forecast” on page 6.
2. The Company applies the single step method for presentation of its Consolidated Financial Statements based on U.S. GAAP. However, to facilitate comparison with other companies, operating income on the Consolidated Statements of Income is presented by subtracting selling, general and administrative expenses and research and development expenses from gross profit.
3. The Company plans to hold a presentation for investors on Thursday, January 28, 2016. The Company also plans to post an overview and the (voice) content of its explanations, together with financial materials used at the presentation, promptly on its website.

Note: The following abbreviations of business segment names are used in the attached materials.

IAB: Industrial Automation Business

EMC: Electronic and Mechanical Components Business

AEC: Automotive Electronic Components Business

SSB: Social Systems, Solutions and Service Business

HCB: Healthcare Business

Other: Environmental Solutions Business, Electronic Systems & Equipments Division, Micro Devices, Backlight and others (Businesses under direct control of Headquarters)

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1. Qualitative Information on Quarterly Financial Results

(1) Description of Results of Operations

General Overview

In the first nine months of fiscal 2015 (April-December 2015), sales of the Omron Group were flat and profits decreased compared with the same period of the previous fiscal year. Despite increases in IAB (Industrial Automation Business), EMC (Electronic and Mechanical Components Business), AEC (Automotive Electronic Components Business) and HCB (Healthcare Business), sales were flat compared with the same period of the previous fiscal year due to weak performance by the Other segment (businesses under direct control of Headquarters). Operating income decreased compared with the same period of the previous fiscal year due to factors including the weak performance in the Other segment (businesses under direct control of Headquarters) and expansion of investment for growth.

The Omron Group's perception of the economic environment in the first nine months of fiscal 2015 is as follows.

Economic and Market Conditions by Region

Japan:	Capital investment and employment conditions continued to recover moderately.
Americas:	Conditions were firm in the United States as improvement in the employment and income environment resulted in growth in personal consumption and corporate activity.
Europe:	Moderate recovery continued.
Greater China:	The Chinese economy slowed further due to a decline in the rate of growth of fixed asset investment and other factors.
Asia:	Although business conditions in South Korea were on a recovery track, a sense of uncertainty continued in Thailand, Indonesia and elsewhere.

Conditions in the Omron Group's Primary Related Markets

Automotive-related:	Demand for components was weak in Japan due to a decrease in sales of <i>keijidosha</i> (a class of small automobiles defined by Japanese standards), but was firm in the United States.
Semiconductor-related:	Demand for smartphones and other products decreased and capital investment demand was weak.
Machine tool-related:	Capital investment demand decreased in Japan and overseas.
Home appliance and electronic component-related:	Capital investment demand was firm, while demand for components was slack in China.
Healthcare equipment-related:	Conditions were weak in Russia and Eastern Europe due to the downturn in business conditions, and firm in other emerging markets.

Consolidated results for the first nine months of fiscal 2015 were as follows.

Millions of yen, except exchange rate data and percentages			
	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Net sales	614,269	614,013	-0.0%
Operating income	62,997	44,170	-29.9%
Income before income taxes	65,546	44,689	-31.8%
Net income attributable to shareholders	49,301	33,869	-31.3%
Average USD exchange rate (JPY)	107.2 JPY	121.5 JPY	+14.3 JPY
Average EUR exchange rate (JPY)	140.5 JPY	133.5 JPY	-7.0 JPY

Results by Business Segment

IAB (Industrial Automation Business)

Millions of yen, except percentages

		Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	Japan	92,920	95,378	+2.6%
	Overseas	151,685	156,208	+3.0%
	Total	244,605	251,586	+2.9%
Segment profit		40,287	36,759	-8.8%

Sales in Japan

Capital investment demand was firm in automotive, electronic component-related and other industries, and sales in Japan for the period increased compared with the same period of the previous fiscal year.

Overseas Sales

In the Americas, demand declined, mainly from oil and gas-related businesses, and performance was weak. In Europe, demand was firm, based on a moderate recovery trend. In Greater China, overall demand was weak due to the impact of stagnant business conditions. In Asia, although demand was weak due to the impact of a slowdown in market conditions and weaker currencies in ASEAN and other emerging markets, demand was firm in electronic component-related industries in South Korea. With the addition of the impact of currency translation to these results, overseas sales for the period increased compared with the same period of the previous fiscal year.

Segment Profit

Although sales increased, segment profit decreased compared with the same period of the previous fiscal year due to expanded investment for growth and other factors.

EMC (Electronic and Mechanical Components Business)

Millions of yen, except percentages

		Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	Japan	17,753	17,780	+0.2%
	Overseas	57,857	60,938	+5.3%
	Total	75,610	78,718	+4.1%
Segment profit		7,020	6,565	-6.5%

Sales in Japan

Demand in automotive-related industries was weak due to the impact of an increase in the tax rate for *keijidosha*. Demand in consumer and commercial products industries was strong. As a result, sales in Japan for the period were flat compared with the same period of the previous fiscal year.

Overseas Sales

In the Americas, demand in automotive-related industries was strong. In Europe, demand in consumer and commercial products industries was firm. On the other hand, in Greater China, demand was weak in consumer and commercial products industries and automotive-related industries due to a slowdown in business conditions. With the addition of the impact of currency translation to these results, overseas sales for the period increased compared with the same period of the previous fiscal year.

Segment Profit

Although sales increased, segment profit decreased compared with the same period of the previous fiscal year due to increased investment to raise productivity and other factors.

AEC (Automotive Electronic Components Business)

Millions of yen, except percentages

		Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	Japan	18,769	15,565	-17.1%
	Overseas	82,156	88,433	+7.6%
	Total	100,925	103,998	+3.0%
Segment profit		7,054	5,241	-25.7%

Sales in Japan

As a result of factors including a decrease in the number of automobiles sold due to the increase in the tax rate for *keijidosha*, sales in Japan for the period decreased compared with the same period of the previous fiscal year.

Overseas Sales

In the Americas, demand expanded substantially against the backdrop of a strong economy in the United States. In Greater China, demand decreased due to inventory adjustments by customers. With the addition of the impact of currency translation to these results, overseas sales for the period increased compared with the same period of the previous fiscal year.

Segment Profit

Segment profit decreased compared with the same period of the previous fiscal year due to factors including the decrease in sales in Japan and an increase in research and development expenses.

SSB (Social Systems, Solutions and Service Business)

Millions of yen, except percentages

	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	47,985	44,865	-6.5%
Segment profit (loss)	(964)	(2,662)	—

Public Transportation Systems Business Sales

Demand for renewal of station equipment was firm, and sales for the period increased compared with the same period of the previous fiscal year.

Traffic and Road Management Systems Business Sales

Security and safety-related demand from expressway businesses was firm, and sales for the period increased compared with the same period of the previous fiscal year.

Environmental Solutions Business Sales

Demand was weak in the solar power generation-related market, and sales for the period decreased substantially compared with the same period of the previous fiscal year.

Segment Profit

Segment loss increased compared with the same period of the previous fiscal year due to factors including the decrease in sales.

HCB (Healthcare Business)

Millions of yen, except percentages

		Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	Japan	23,269	23,047	-1.0%
	Overseas	50,218	57,981	+15.5%
	Total	73,487	81,028	+10.3%
Segment profit		5,843	6,326	+8.3%

Sales in Japan

For healthcare equipment for household use, demand for products from tourists visiting Japan was firm in cities. Demand for equipment for medical institutions was weak due to a decline in capital investment. As a result, sales in Japan for the period were flat compared with the same period of the previous fiscal year.

Overseas Sales

In Europe, demand was weak as sluggish business conditions continued in Russia and surrounding countries. In China, although a slowdown in business conditions was apparent, performance was firm due in part to the effectiveness of sales policies and other measures. Demand was strong for blood pressure monitors in the Americas and for nebulizers in Central and South America. In India and other emerging markets in the Asian region, health consciousness continued to rise and demand was strong. With the addition of the impact of currency translation to these results, overseas sales for the period increased compared with the same period of the previous fiscal year.

Segment Profit

Segment profit increased compared with the same period of the previous fiscal year due to the increase in sales.

Other (Businesses under Direct Control of Headquarters)

Millions of yen, except percentages

	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Change
Sales to external customers	67,778	50,109	-26.1%
Segment profit (loss)	8,354	(1,906)	—

Businesses in the “Other” segment are primarily responsible for exploring and nurturing new business fields and nurturing/reinforcing businesses not handled by other internal companies but under the direct control of Headquarters.

Environmental Business Sales

Demand was weak in the solar power generation-related market, and sales for the period decreased substantially compared with the same period of the previous fiscal year.

Electronic Systems & Equipments Division Sales

Demand was strong for uninterruptible power supplies, industrial embedded computers and contract services for development and production of electronic devices, and sales for the period increased compared with the same period of the previous fiscal year.

Micro Devices Business Sales

Sales for the period increased compared with the same period of the previous fiscal year due to an increase in demand for microphones for smartphones.

Backlight Business Sales

Sales for the period decreased substantially compared with the same period of the previous fiscal year due to a decrease in demand in the smartphone market in Greater China.

Segment Profit

Segment profit decreased substantially compared with the same period of the previous fiscal year due to factors including the decrease in sales.

(2) Description of Financial Condition

Total assets as of December 31, 2015 decreased JPY 27,399 million compared with the end of the previous fiscal year to JPY 683,612 million due to a decrease in cash and cash equivalents and other factors. Total liabilities decreased JPY 29,339 million compared with the end of the previous fiscal year to JPY 189,578 million due to a decrease in notes and accounts payable — trade and other factors. Net assets increased JPY 1,940 million from the end of the previous fiscal year to JPY 494,034 million as a result of posting net income attributable to shareholders, despite decreases due to acquisition of treasury stock, changes in accumulated other comprehensive income and other factors. The shareholders' equity ratio was 71.9 percent, compared with 68.9 percent at the end of the previous fiscal year.

Net cash provided by operating activities in the nine months ended December 31, 2015 was JPY 47,635 million (an increase of JPY 5,009 million compared with the same period of the previous fiscal year) due to collection of receivables, among other factors. Net cash used in investing activities was JPY 58,057 million (an increase in cash used of JPY 30,183 million compared with the same period of the previous fiscal year) as the Omron Group conducted proactive investments that included investment in production and other facilities and acquisitions of a development, production and sales company for motion controllers and a U.S. manufacturer of industrial robots. Net cash used in financing activities was JPY 31,583 million (an increase in cash used of JPY 2,712 million compared with the same period of the previous fiscal year) due to dividends paid, acquisition of treasury stock and other factors. As a result, the balance of cash and cash equivalents at December 31, 2015 was JPY 58,591 million, a decrease of JPY 44,031 million from the end of the previous fiscal year.

(3) Description of Information on Outlook, Including Consolidated Performance Forecast

As in the nine months ended December 31, 2015, the performance of the Other segment is expected to be weak in the fourth quarter. In addition, a downturn in the Chinese economy is expected to affect all businesses. Based on this understanding of conditions, the Omron Group revises its consolidated performance forecast as shown below. The assumed exchange rates for the fourth quarter in the performance forecasts are USD 1 = JPY 117 and EUR 1 = JPY 127.

The performance forecast and other forward-looking statements are based on information available to the Company at the present time, and on certain assumptions judged by the Company to be reasonable. Due to a variety of factors, actual results may differ materially from the forecast.

Revision of Performance Forecast Figures for the Fiscal Year

(Millions of yen, except per share data)

	Net sales	Operating income	Income before income taxes	Net income attributable to shareholders	Net income per share attributable to shareholders (JPY)
Previous forecast (A)	860,000	70,000	71,000	53,500	247.84
New forecast (B)	835,000	62,000	65,500	47,500	219.92
Change (B-A)	-25,000	-8,000	-5,500	-6,000	—
Change (%)	-2.9%	-11.4%	-7.7%	-11.2%	—
(Reference) Actual results for the previous fiscal year (ended March 31, 2015)	847,252	86,591	87,388	62,170	283.89

2. Items Related to Summary Information (Notes)

(1) Changes in significant subsidiaries during the period

Adept Technology, Inc. ("Adept") has newly become a specified subsidiary.

Please note that in this change, Adept became a subsidiary as a result of a tender offer through a U.S. subsidiary of the Company and a subsequent second-step merger with the U.S. subsidiary. Adept's capital is greater than one-tenth of the Company's capital, thus making it a specified subsidiary.

(2) Application of simplified accounting methods and/or specific accounting methods

None applicable

(3) Changes in accounting policy

None applicable

3. Quarterly Consolidated Financial Statements
(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of		As of	
	March 31, 2015		December 31, 2015	
ASSETS				
Current assets:	434,096	61.1%	378,364	55.3%
Cash and cash equivalents	102,622		58,591	
Notes and accounts receivable — trade	178,775		155,557	
Allowance for doubtful receivables	(1,624)		(1,628)	
Inventories	116,020		128,435	
Deferred income taxes	19,941		19,395	
Other current assets	18,362		18,014	
Property, plant and equipment:	151,452	21.3	150,950	22.1
Land	26,721		26,884	
Buildings	147,120		150,480	
Machinery and equipment	202,149		207,698	
Construction in progress	6,619		6,900	
Accumulated depreciation	(231,157)		(241,012)	
Investments and other assets:	125,463	17.6	154,298	22.6
Goodwill	8,776		32,380	
Investments in and advances to associates	24,318		25,804	
Investment securities	57,106		54,543	
Leasehold deposits	6,971		6,845	
Deferred income taxes	6,366		8,059	
Other	21,926		26,667	
Total assets	711,011	100.0%	683,612	100.0%

(Millions of yen)

	As of		As of	
	March 31, 2015		December 31, 2015	
LIABILITIES				
Current liabilities:	176,762	24.9%	146,009	21.4%
Notes and accounts payable — trade	92,702		80,066	
Accrued expenses	41,942		33,562	
Income taxes payable	3,680		2,509	
Other current liabilities	38,438		29,872	
Deferred income taxes	697	0.1	2,815	0.4
Termination and retirement benefits	30,393	4.3	30,353	4.4
Other long-term liabilities	11,065	1.5	10,401	1.5
Total liabilities	218,917	30.8	189,578	27.7
NET ASSETS				
Shareholders' equity	489,769	68.9	491,577	71.9
Common stock	64,100	9.0	64,100	9.4
Capital surplus	99,070	13.9	99,101	14.5
Legal reserve	13,403	1.9	15,200	2.2
Retained earnings	301,174	42.4	325,860	47.7
Accumulated other comprehensive income (loss)	12,489	1.8	2,804	0.4
Foreign currency translation adjustments	26,313		17,063	
Pension liability adjustments	(36,486)		(35,639)	
Net unrealized gains (losses) on available-for-sale securities	22,478		21,305	
Net gains (losses) on derivative instruments	184		75	
Treasury stock	(467)	(0.1)	(15,488)	(2.3)
Noncontrolling interests	2,325	0.3	2,457	0.4
Total net assets	492,094	69.2	494,034	72.3
Total liabilities and net assets	711,011	100.0%	683,612	100.0%

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income
(Quarterly Consolidated Statements of Income)
(Nine months ended December 31, 2015)

(Millions of yen)

	Nine months ended December 31, 2014		Nine months ended December 31, 2015	
Net sales	614,269	100.0%	614,013	100.0%
Cost of sales	370,390	60.3	376,654	61.3
Gross profit	243,879	39.7	237,359	38.7
Selling, general and administrative expenses	145,122	23.6	153,876	25.1
Research and development expenses	35,760	5.8	39,313	6.4
Operating income	62,997	10.3	44,170	7.2
Other expenses (income), net	(2,549)	(0.4)	(519)	(0.1)
Income before income taxes	65,546	10.7	44,689	7.3
Income taxes	19,664	3.2	12,513	2.0
Equity in loss (earnings) of affiliates	(3,724)	(0.6)	(2,084)	(0.3)
Net income	49,606	8.1	34,260	5.6
Net income attributable to noncontrolling interests	305	0.1	391	0.1
Net income attributable to shareholders	49,301	8.0	33,869	5.5

(Quarterly Consolidated Statements of Comprehensive Income)
(Nine months ended December 31, 2015)

(Millions of yen)

	Nine months ended December 31, 2014	Nine months ended December 31, 2015
Net income	49,606	34,260
Other comprehensive income (loss), net of tax		
Foreign currency translation adjustments	31,467	(9,292)
Pension liability adjustments	949	847
Net unrealized gains (losses) on available-for-sale securities	(666)	(1,173)
Net gains (losses) on derivative instruments	(289)	(109)
Other comprehensive income (loss)	31,461	(9,727)
Comprehensive income	81,067	24,533
(Breakdown)		
Comprehensive income attributable to noncontrolling interests	515	348
Comprehensive income attributable to shareholders	80,552	24,185

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	Nine months ended December 31, 2014	Nine months ended December 31, 2015
I. Operating Activities:		
1. Net income	49,606	34,260
2. Adjustments to reconcile net income to net cash provided by operating activities:		
(1) Depreciation and amortization	20,490	23,198
(2) Net loss on sales and disposals of property, plant and equipment	3,073	(71)
(3) Net gain on sale of investment securities	(4,337)	(1,247)
(4) Loss on impairment of investment securities	138	5
(5) Termination and retirement benefits	(15,502)	1,299
(6) Deferred income taxes	5,371	439
(7) Equity in loss (earnings) of affiliates	(3,724)	(2,084)
(8) Changes in assets and liabilities:		
(i) Decrease in notes and accounts receivable — trade, net	12,666	23,384
(ii) Increase in inventories	(23,709)	(11,373)
(iii) Increase in other assets	(2,637)	(405)
(iv) Increase (decrease) in notes and accounts payable — trade	161	(11,408)
(v) Decrease in income taxes payable	(3,169)	(1,168)
(vi) Increase (decrease) in accrued expenses and other current liabilities	2,824	(8,162)
(9) Other, net	1,375	968
Total adjustments	(6,980)	13,375
Net cash provided by operating activities	42,626	47,635
II. Investing Activities:		
1. Proceeds from sale or maturities of investment securities	5,248	1,892
2. Purchase of investment securities	(25)	(29)
3. Capital expenditures	(25,572)	(27,558)
4. Decrease in leasehold deposits, net	90	85
5. Proceeds from sales of property, plant and equipment	418	1,013
6. Increase in investment in and loans to affiliates	(30)	(20)
7. Acquisition of business, net of cash acquired	(8,003)	(33,448)
8. Other, net	—	8
Net cash used in investing activities	(27,874)	(58,057)
III. Financing Activities:		
1. Net repayments of short-term debt	(502)	—
2. Dividends paid by the Company	(12,985)	(16,077)
3. Dividends paid to noncontrolling interests	(277)	(216)
4. Acquisition of treasury stock	(15,045)	(15,021)
5. Other, net	(62)	(269)
Net cash used in financing activities	(28,871)	(31,583)
IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents	7,000	(2,026)
Net Increase (Decrease) in Cash and Cash Equivalents	(7,119)	(44,031)
Cash and Cash Equivalents at Beginning of the Period	90,251	102,622
Cash and Cash Equivalents at End of the Period	83,132	58,591
Notes to cash flows from operating activities:		
1. Interest paid	145	153
2. Taxes paid	17,000	13,245
Notes to investing and financing activities not involving cash flow:		
1. Debt related to capital expenditures	1,374	989
2. Decrease in retained earnings due to retirement of treasury stock	31,130	—

(4) Notes Regarding Consolidated Financial Statements

(Notes Regarding Assumptions of Continuing Operations)

None applicable

(Notes in the Event of Significant Changes in Shareholders' Equity)

None applicable

(Segment Information)

Business Segment Information

Nine months ended December 31, 2014 (April 1, 2014 – December 31, 2014)

(Millions of yen)

	IAB	EMC	AEC	SSB	HCB	Other	Total	Eliminations and others	Consolidated
Net sales:									
(1) Sales to outside customers	244,605	75,610	100,925	47,985	73,487	67,778	610,390	3,879	614,269
(2) Intersegment sales and transfers	4,152	37,457	941	3,651	135	18,815	65,151	(65,151)	—
Total	248,757	113,067	101,866	51,636	73,622	86,593	675,541	(61,272)	614,269
Operating expenses	208,470	106,047	94,812	52,600	67,779	78,239	607,947	(56,675)	551,272
Operating income (loss)	40,287	7,020	7,054	(964)	5,843	8,354	67,594	(4,597)	62,997

Nine months ended December 31, 2015 (April 1, 2015 – December 31, 2015)

(Millions of yen)

	IAB	EMC	AEC	SSB	HCB	Other	Total	Eliminations and others	Consolidated
Net sales:									
(1) Sales to outside customers	251,586	78,718	103,998	44,865	81,028	50,109	610,304	3,709	614,013
(2) Intersegment sales and transfers	4,068	36,190	455	3,217	174	12,415	56,519	(56,519)	—
Total	255,654	114,908	104,453	48,082	81,202	62,524	666,823	(52,810)	614,013
Operating expenses	218,895	108,343	99,212	50,744	74,876	64,430	616,500	(46,657)	569,843
Operating income (loss)	36,759	6,565	5,241	(2,662)	6,326	(1,906)	50,323	(6,153)	44,170

Geographical Segment Information

Nine months ended December 31, 2014 (April 1, 2014 – December 31, 2014)

(Millions of yen)

	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Total	Eliminations & Corporate	Consolidated
Net sales:								
(1) Sales to outside customers	248,831	88,481	78,755	137,446	60,756	614,269	—	614,269
(2) Intersegment sales and transfers	131,949	2,475	1,272	67,288	17,848	220,832	(220,832)	—
Total	380,780	90,956	80,027	204,734	78,604	835,101	(220,832)	614,269
Operating expenses	343,159	89,438	76,566	187,250	71,899	768,312	(217,040)	551,272
Operating income (loss)	37,621	1,518	3,461	17,484	6,705	66,789	(3,792)	62,997

Nine months ended December 31, 2015 (April 1, 2015 – December 31, 2015)

(Millions of yen)

	Japan	Americas	Europe	Greater China	Southeast Asia and Others	Total	Eliminations & Corporate	Consolidated
Net sales:								
(1) Sales to outside customers	241,170	99,726	79,674	126,850	66,593	614,013	—	614,013
(2) Intersegment sales and transfers	138,820	4,620	1,342	75,385	21,572	241,739	(241,739)	—
Total	379,990	104,346	81,016	202,235	88,165	855,752	(241,739)	614,013
Operating expenses	358,696	103,742	76,593	189,102	81,501	809,634	(239,791)	569,843
Operating income (loss)	21,294	604	4,423	13,133	6,664	46,118	(1,948)	44,170

Note. Major countries or regions belonging to segments other than Japan are as follows:

- | | |
|-------------------------------|---|
| (1) Americas | United States of America, Canada, Brazil |
| (2) Europe | Netherlands, Great Britain, Germany, France, Italy, Spain |
| (3) Greater China | China, Hong Kong, Taiwan |
| (4) Southeast Asia and Others | Singapore, Republic of Korea, India, Australia |

Overseas Sales

Nine months ended December 31, 2014 (April 1, 2014 – December 31, 2014)

(Millions of yen)

	Americas	Europe	Greater China	Southeast Asia and Others	Total
I Overseas sales	90,818	82,928	137,953	63,908	375,607
II Consolidated net sales					614,269
III Overseas sales as a percentage of consolidated net sales (%)	14.8	13.5	22.4	10.4	61.1

Nine months ended December 31, 2015 (April 1, 2015 – December 31, 2015)

(Millions of yen)

	Americas	Europe	Greater China	Southeast Asia and Others	Total
I Overseas sales	101,731	83,321	127,795	69,417	382,264
II Consolidated net sales					614,013
III Overseas sales as a percentage of consolidated net sales (%)	16.6	13.6	20.8	11.3	62.3

Note: Major countries or regions belonging to segments other than Japan are as follows:

- | | |
|-------------------------------|---|
| (1) Americas | United States of America, Canada, Brazil |
| (2) Europe | Netherlands, Great Britain, Germany, France, Italy, Spain |
| (3) Greater China | China, Hong Kong, Taiwan |
| (4) Southeast Asia and Others | Singapore, Republic of Korea, India, Australia |

(Significant Subsequent Event)

At a meeting held on October 27, 2015, the Board of Directors of OMRON Corporation resolved to cancel treasury stock pursuant to Article 178 of the Company Law of Japan, and subsequently conducted such cancellation.

Cancellation of Treasury Stock

- | | |
|-------------------------------|---|
| 1. Type of shares cancelled | Common stock of OMRON Corporation |
| 2. Number of shares cancelled | 3,439,700 shares
(1.58% of total shares issued and outstanding (excluding treasury stock) prior to cancellation) |
| 3. Date of cancellation | January 21, 2016 |

4. Supplementary Information
(1) Summary of Consolidated Financial Results

(Millions of yen, %)

	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Year-on- year change	Year ended March 31, 2015	Year ending March 31, 2016 (projected)	Year-on- year change
Net sales	614,269	614,013	0.0%	847,252	835,000	-1.4%
Operating income [% of net sales]	62,997 [10.3%]	44,170 [7.2%]	-29.9% [-3.1P]	86,591 [10.2%]	62,000 [7.4%]	-28.4% [-2.8P]
Income before income taxes [% of net sales]	65,546 [10.7%]	44,689 [7.3%]	-31.8% [-3.4P]	87,388 [10.3%]	65,500 [7.8%]	-25.0% [-2.5P]
Net income attributable to shareholders	49,301	33,869	-31.3%	62,170	47,500	-23.6%
Net income per share attributable to shareholders (basic) (JPY)	224.59	156.34	-68.25	283.89	219.92	-63.97
Net income per share attributable to shareholders (diluted) (JPY)	224.59	156.34	-68.25	283.89		
Total assets	703,797	683,612	-2.9%	711,011		
Shareholders' equity [Shareholders' equity ratio (%)]	489,198 [69.5%]	491,577 [71.9%]	+0.5% [+2.4P]	489,769 [68.9%]		
Shareholders' equity per share (JPY)	2,251.72	2,299.14	+47.42	2,254.37		
Net cash provided by operating activities	42,626	47,635	+5,009	77,057		
Net cash used in investing activities	(27,874)	(58,057)	-30,183	(39,517)		
Net cash used in financing activities	(28,871)	(31,583)	-2,712	(29,303)		
Cash and cash equivalents at end of period	83,132	58,591	-24,541	102,622		

Note: The number of consolidated subsidiaries is 172, and the number of companies accounted for by the equity method is 16.

(2) Consolidated Net Sales by Business Segment

(Billions of yen)

		Nine months ended December 31, 2014	Nine months ended December 31, 2015	Period-on- period change (%)
IAB	Domestic	92.9	95.4	+2.6
	Overseas	151.7	156.2	+3.0
	Total	244.6	251.6	+2.9
EMC	Domestic	17.7	17.8	+0.2
	Overseas	57.9	60.9	+5.3
	Total	75.6	78.7	+4.1
AEC	Domestic	18.7	15.6	-17.1
	Overseas	82.2	88.4	+7.6
	Total	100.9	104.0	+3.0
SSB	Domestic	47.5	43.1	-9.3
	Overseas	0.5	1.8	+269.0
	Total	48.0	44.9	-6.5
HCB	Domestic	23.3	23.0	-1.0
	Overseas	50.2	58.0	+15.5
	Total	73.5	81.0	+10.3
Other	Domestic	35.0	33.2	-5.1
	Overseas	32.8	16.9	-48.5
	Total	67.8	50.1	-26.1
Eliminations and others	Domestic	3.6	3.6	0.0
	Overseas	0.3	0.1	-66.7
	Total	3.9	3.7	-4.4
Total	Domestic	238.7	231.7	-2.9
	Overseas	375.6	382.3	+1.8
	[% of total]	[61.1%]	[62.3%]	[+1.2P]
	Total	614.3	614.0	0.0

(3) Consolidated Operating Income (Loss) by Business Segment

(Billions of yen)

	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Period-on- period change (%)
IAB	40.3	36.8	-8.8
EMC	7.0	6.6	-6.5
AEC	7.1	5.2	-25.7
SSB	(1.0)	(2.7)	—
HCB	5.8	6.3	+8.3
Other	8.4	(1.9)	—
Eliminations and others	(4.6)	(6.1)	—
Total	63.0	44.2	-29.9

(4) Average Currency Exchange Rate

(One unit of currency, in yen)

	Nine months ended December 31, 2014	Nine months ended December 31, 2015	Period-on- period change
USD	107.2	121.5	+14.3
EUR	140.5	133.5	-7.0

(5) Projected Consolidated Net Sales by Business Segment

(Billions of yen)

	Year ended March 31, 2015	Year ending March 31, 2016 (est.)	Year-on-year change (%)
IAB	331.8	338.0	+1.9
EMC	103.9	104.0	+0.1
AEC	137.9	140.0	+1.5
SSB	80.4	77.5	-3.6
HCB	100.6	107.0	+6.3
Other	87.4	64.0	-26.8
Eliminations and others	5.3	4.5	-13.1
Total	847.3	835.0	-1.4

(6) Projected Consolidated Operating Income by Business Segment

(Billions of yen)

	Year ended March 31, 2015	Year ending March 31, 2016 (est.)	Year-on-year change (%)
IAB	54.6	50.0	-8.5
EMC	10.2	8.0	-21.3
AEC	9.2	7.5	-18.7
SSB	5.0	3.2	-35.9
HCB	6.5	7.0	+7.5
Other	8.4	(4.5)	—
Eliminations and others	(7.3)	(9.2)	—
Total	86.6	62.0	-28.4

(7) Projected Average Currency Exchange Rate

(One unit of currency, in yen)

	Year ended March 31, 2015	Year ending March 31, 2016 (est.)	Year-on- year change
USD	110.0	120.5	+10.5
EUR	138.7	132.0	-6.7

Note: Assumed currency exchange rates for the fourth quarter of the year ending March 31, 2016 and thereafter for performance forecast:

USD 1 = JPY 117, EUR 1 = JPY 127