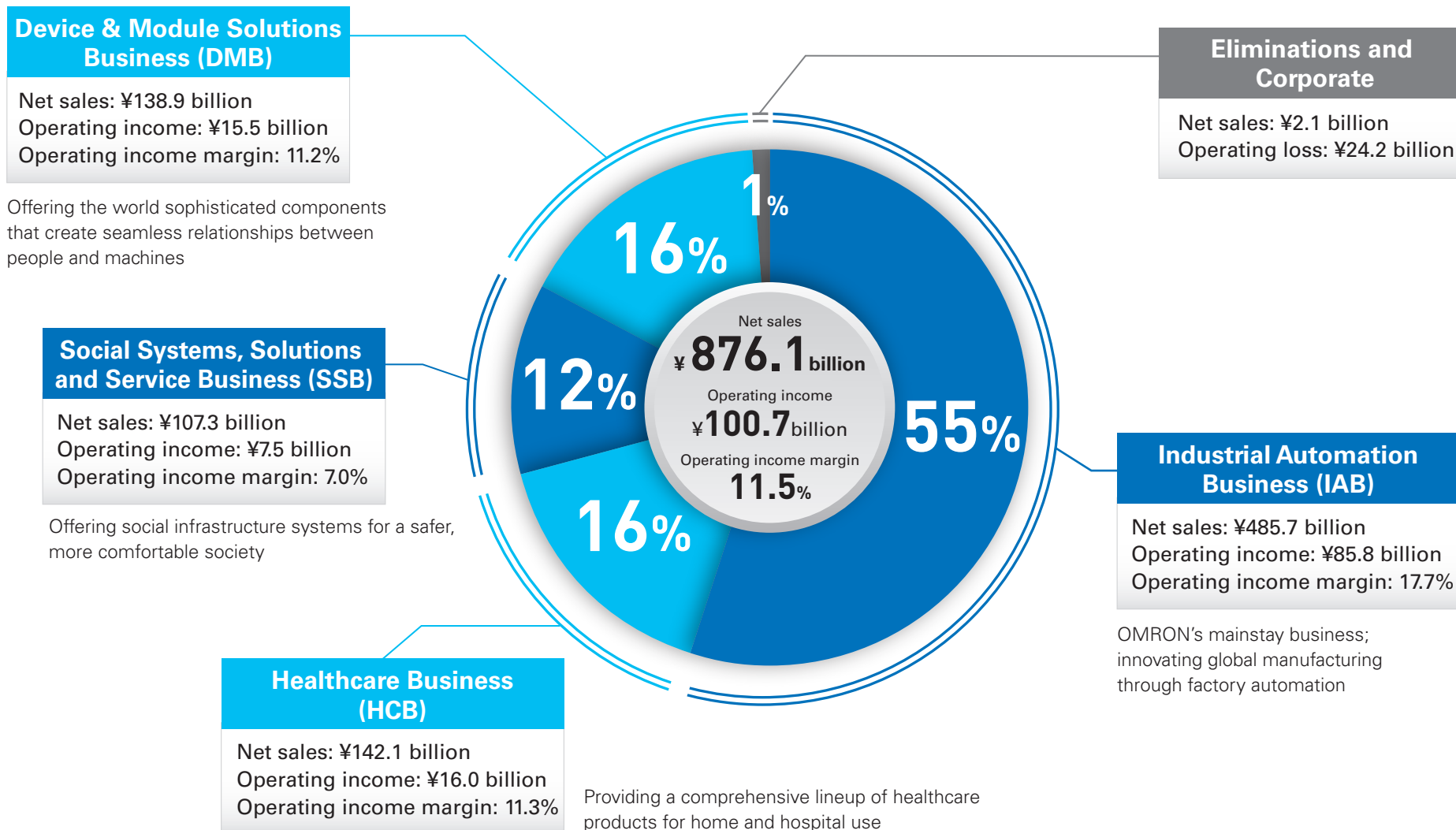


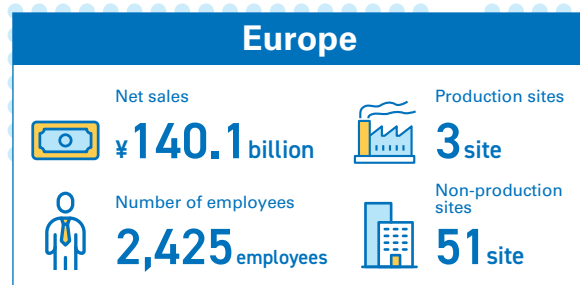
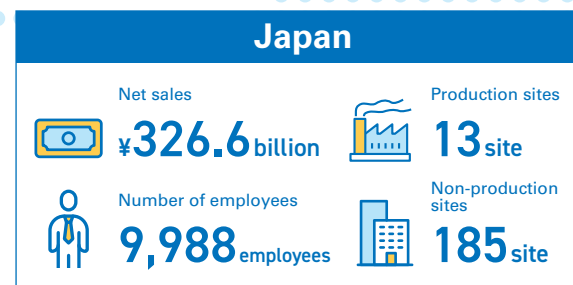
OMRON's Business and Fiscal 2022 Results

FY2022 Consolidated Sales by Business Segment



OMRON Carries Out Business in Over 130 Countries

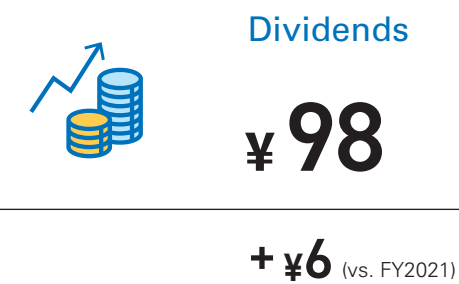
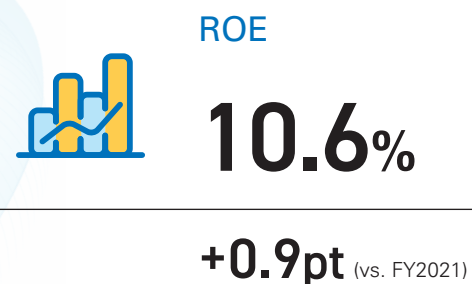
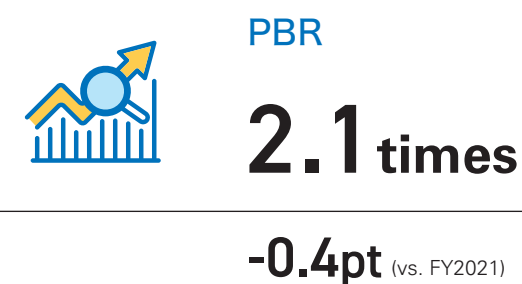
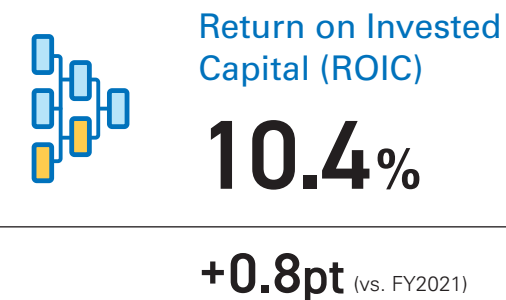
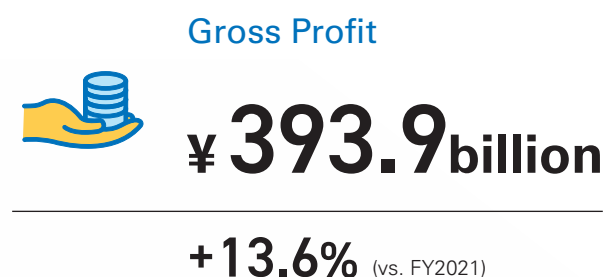
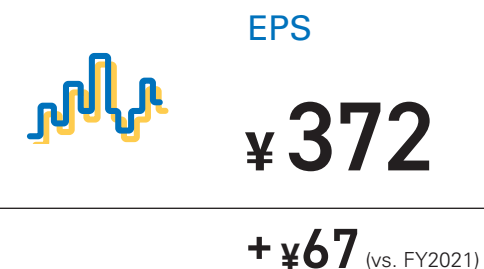
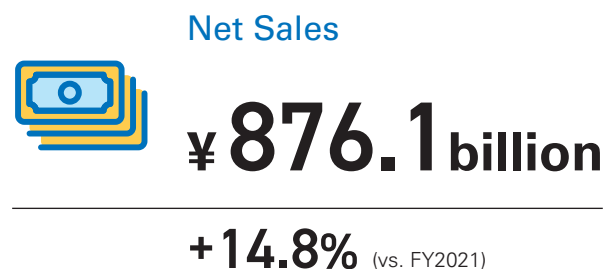
FY2022 Net Sales, Number of Employees, Number of Production Sites, Number of Non-production Sites in Each Region



* Regional categories are defined as follows:
 Americas: U.S., Canada, Brazil Europe: Netherlands, U.K., Germany, France, Italy, Spain Greater China: China, Hong Kong, Taiwan Asia Pacific: Singapore, Korea, India, Australia
 * As of March 31, 2023



Financial Highlights



Non-Financial Highlights



Sustainability Sales

¥ **417.8 billion**

+28% (vs. FY2021)



Number of Overseas Sites
Employing Employees
with Disabilities

27 sites

±0 (vs. FY2021)



Reduction in GHG
Emissions in Scope 1
and 2 (vs. FY2016)

62% reduction

+12pt (vs. FY2021)



New Businesses
Created

**37 candidates
created**

(calculation started in FY2022)



Ratio of Women in
Managerial Roles
(OMRON Group worldwide)

16.6%

-0.3pt (vs. FY2021)



Number of Carbon Zero
Sites in Japan

10 sites

+5 sites (vs. FY2021)



Ratio of Non-Japanese
in Key Managerial
Positions Overseas★

80% maintained

±0 (vs. FY2021)



Employee Engagement
Score

**76 points
maintained**

±0 (vs. FY2020)



Reduction of Paper
Consumption
(vs. FY2019)

44% reduction

+8pt (vs. FY2021)

★ Indicates assurance performed by KPMG AZSA Sustainability Co., Ltd.