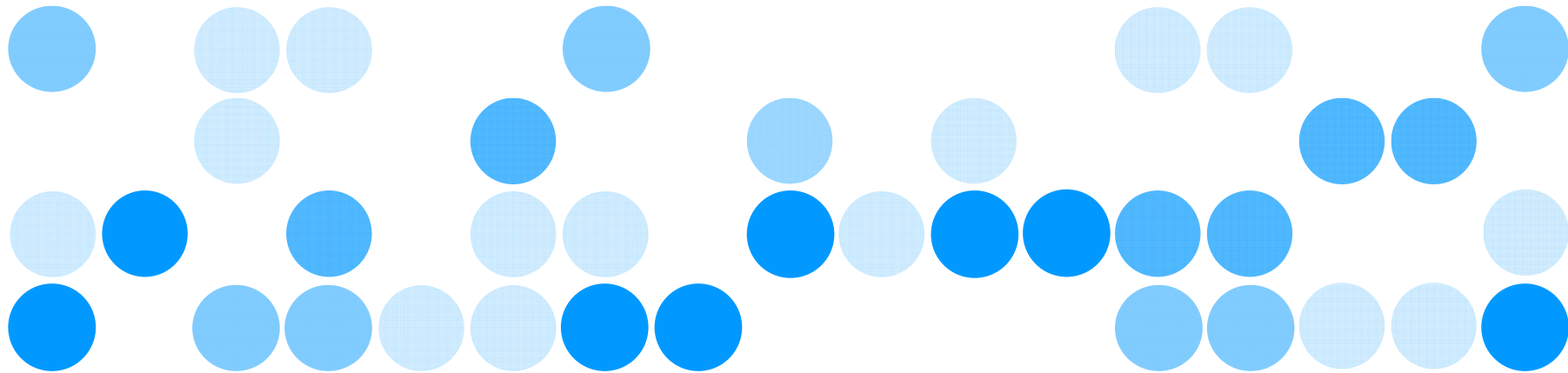




Sensing tomorrow™

Financial Results for the Second Quarter Ended September 30, 2010 (FY10)



October 28, 2010

OMRON Corporation

Executive Summary	P.3
Results for the Second Quarter Ended September 30, 2010 (FY10/Q2)	P.5
Full Year Forecast	P.28
Reference	P.34

Notes

1. The consolidated statements of Omron Corporation (the Company) are prepared in accordance with U.S. GAAP.
2. Projected results and future developments are based on information available to the Company at the current time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) economic conditions affecting the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Company to develop new technologies and products, (iv) major changes in the fundraising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock markets..

FY10 Q2 Results

- Sales are almost in line with Jul 28 forecast. Results improved dramatically YoY reflecting the recovery of economic conditions.
- Improvement in operating income owing to efficient management of fixed costs, compared with Jul 28 forecast.

<u>(Consolidated)</u>	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	YoY	FY10 Q1-Q2 Jul 28 Fcst	vs. July 28 Fcst
Net sales	¥297.9 bn	¥232.4bn	+28.2%	¥300.0 bn	-0.7%
Operating income	¥24.4 bn	-¥7.7 bn	--	¥22.0 bn	+11.1%
NIBT	¥23.5 bn	-¥9.6 bn	--	¥21.0 bn	+12.0%
Net income	¥15.0 bn	-¥6.9 bn	--	¥13.5 bn	+11.0%

(attributable to shareholders)

*FY10 Q2 exchange rates: 1 USD = ¥88.7; 1 EUR = ¥114.6 (FY09 Q2: 1 USD = ¥95.1; 1 EUR = ¥132.1)

FY10 Forecast

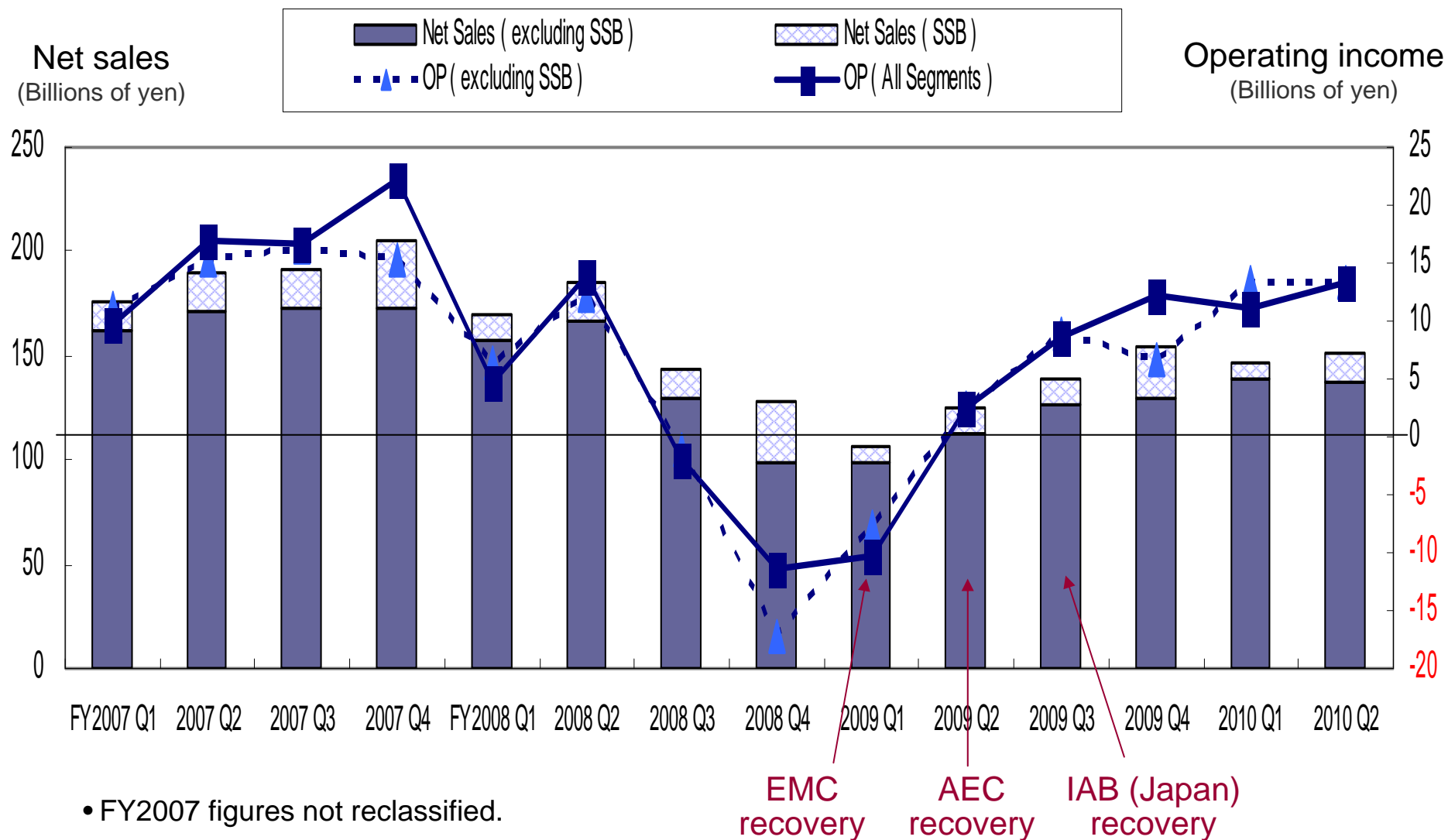
- Full year forecast has not been changed, considering material costs up and FOREX change during Q3-Q4.

<u>(Consolidated)</u>	FY10 Full Year Fcst	FY09 Full Year Actual	YoY
Net sales	¥615.0 bn	¥524.7 bn	+17.2%
Operating income	¥46.0 bn	¥13.1 bn	+251.8%
NIBT	¥44.5 bn	¥10.2 bn	+336.5%
Net income	¥29.5 bn	¥3.5 bn	+738.5%

(attributable to shareholders)

*Assumed exchange rates for FY10 Q3-Q4: 1 USD = ¥82; 1 EUR = ¥113 (as of July 28 : 1 USD = ¥85; 1 EUR = ¥110)

Quarterly Business Results (All Segments)



Executive Summary P.3

**Results for the Second Quarter
Ended September 30, 2010 (FY10/Q2) P.5**

Full Year Forecast P.28

Reference P.34

Consolidated P/L

- Sales were almost in line with Jul 28 forecast. Results improved dramatically YoY reflecting the recovery of economic conditions.
- Improvement in operating income owing to efficient management of fixed costs and delay of spending SG&A, compared with Jul 28 forecast.

P/L	(Billions of yen)				
	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	vs. Jul 28 Forecast
Net Sales	297.9	232.4	300.0	+28.2%	-0.7%
Gross Profit	112.9	75.6	113.0	+49.3%	-0.1%
SG&A	69.3	65.7	71.5	+5.4%	-3.1%
R&D	19.2	17.6	19.5	+9.1%	-1.7%
Operating Income (loss)	24.4	-7.7	22.0	-	+11.1%
Non-operating Income (loss), net	0.9	1.9	1.0	-52.0%	-7.3%
NIBT	23.5	-9.6	21.0	-	+12.0%
Net income (loss) attributable to shareholders	15.0	-6.9	13.5	-	+11.0%
<Exchange Rates>				Difference (YoY)	Difference (vs.fcst)
USD	88.7	95.1	88.7	-6.4	+0.0
EUR	114.6	132.1	113.9	-17.5	+0.7

Consolidated Sales by Segment

- Results are almost in line with Jul 28 forecast in all segments.
- Notable recovery YoY in 3 main control-based businesses (IAB, EMC, AEC).

(Billions of yen)

Business	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28 FY10 Forecast	YoY	Vs. Jul 28 Forecast
Industrial Automation (IAB)	138.7	90.9	138.5	+52.6%	+0.1%
Electronic and Mechanical Components (EMC)	40.2	33.1	40.5	+21.4%	-0.7%
Automotive (AEC)	42.6	31.7	42.0	+34.3%	+1.5%
Social Systems (SSB)	22.5	20.7	22.5	+8.5%	-0.4%
Healthcare (HCB)	29.1	29.7	30.0	-2.0%	-2.9%
Other	21.9	21.9	23.5	+0.1%	-6.8%
Elimination & Corporate	2.9	4.4	3.0	-33.0%	-1.8%
Total	297.9	232.4	300.0	+28.2%	-0.7%

Consolidated Operating Income by Segment

➤ Favorable in three main control-based businesses (IAB, EMC, AEC), and operating income improved vs. Jul 28 forecast.

(Billions of yen)

Business	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28 FY10 Forecast	YoY	Vs. Jul 28 Forecast	Before management guidance fee change
Industrial Automation (IAB)	21.9	-0.3	21.5	-	+2.0%	23.6
Electronic and Mechanical Components (EMC)	6.6	0.5	6.0	+1263.4%	+9.8%	7.2
Automotive (AEC)	2.6	-0.3	2.0	-	+28.0%	2.9
Social Systems (SSB)	-2.3	-2.6	-3.0	-	-	-1.6
Healthcare (HCB)	2.3	4.1	2.5	-43.5%	-8.0%	2.8
Other	-3.8	-3.8	-3.5	-	-	-3.5
Elimination & Corporate	-2.8	-5.2	-3.5	-	-	-7.0
Total	24.4	-7.7	22.0	-	+11.1%	24.4

* Group management policy change: The management guidance fees etc. received from affiliates and internal companies have been revised in the current fiscal year with the aim of funneling capital to the corporate headquarters in order to better facilitate strategic corporate resource allocation and to bolster the 'selection and focusing' strategy.

Consolidated Sales and Operating Income by Area

- In Japan, saw dramatic YoY improvement in sales and operating income.
- Overseas, sales and operating income recovered.

(Billions of yen)

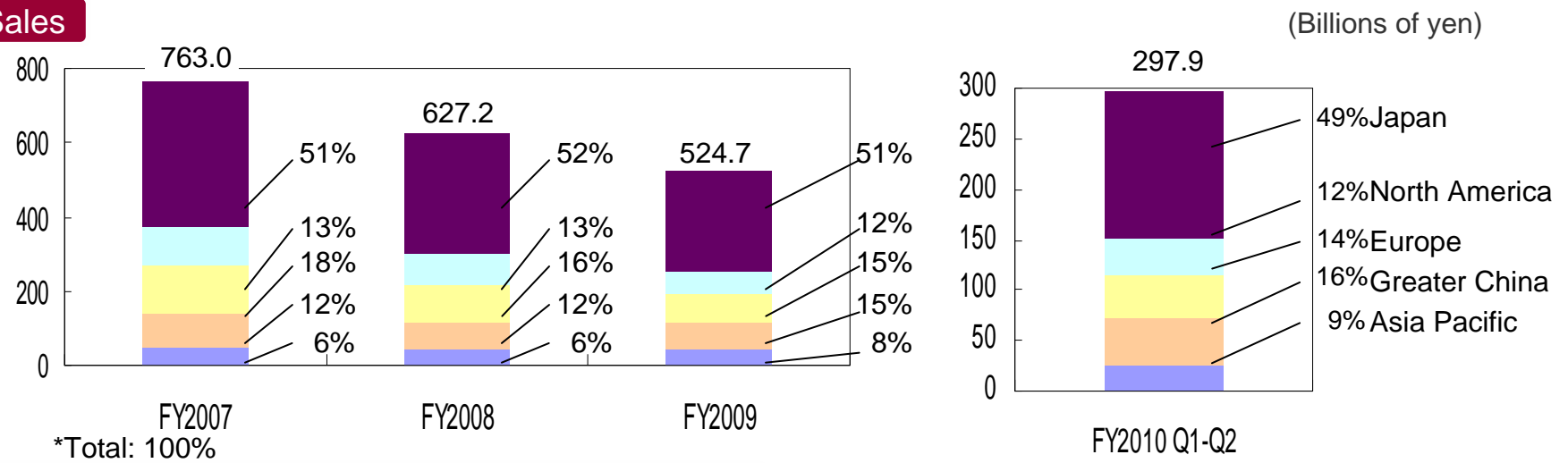
Areas	Sales			Operating Income		
	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	YoY	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	YoY
Japan	146.5	115.2	+27.1%	14.0	-7.3	-
North America	37.1	27.9	+33.2%	1.3	-0.7	-
Europe	40.7	35.8	+13.8%	1.7	0.4	+332.8%
Greater China	48.6	36.3	+34.2%	6.6	2.8	+131.5%
Asia Pacific	25.0	17.2	+44.8%	3.3	1.6	+109.7%
Eliminations & Corporate	-	-	-	-2.4	-4.5	-
Total	297.9	232.4	+28.2%	24.4	-7.7	-

Figures for "Japan" includes "direct exports"

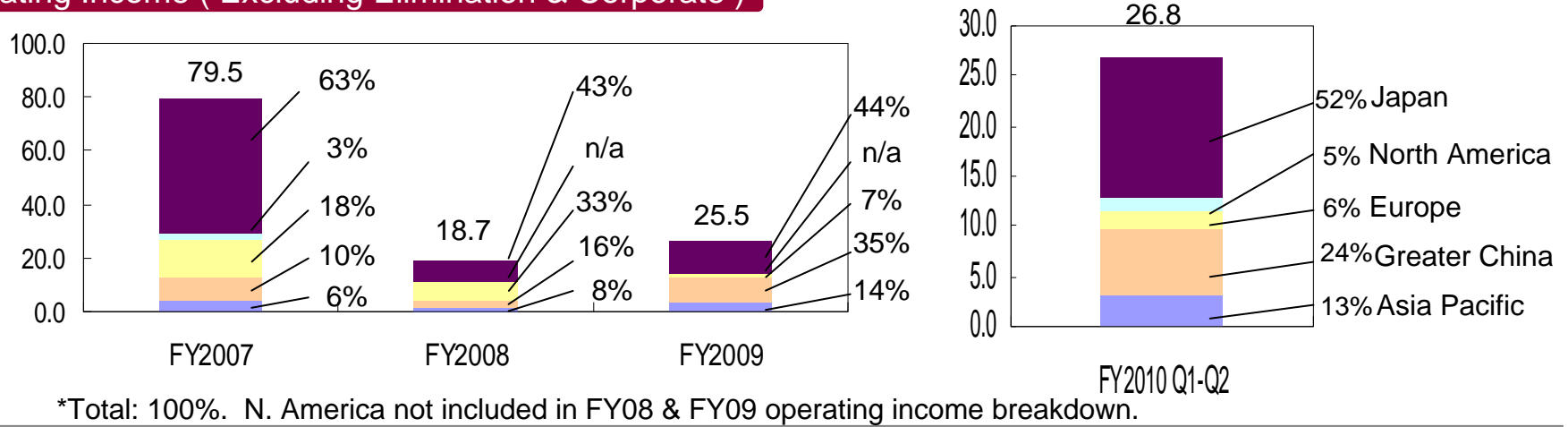
Consolidated Sales and Operating Income by Area

- Sales ratio of Greater China and Asia Pacific is on the rise.
- Operating income ratio of Japan recovered dramatically.

Net Sales

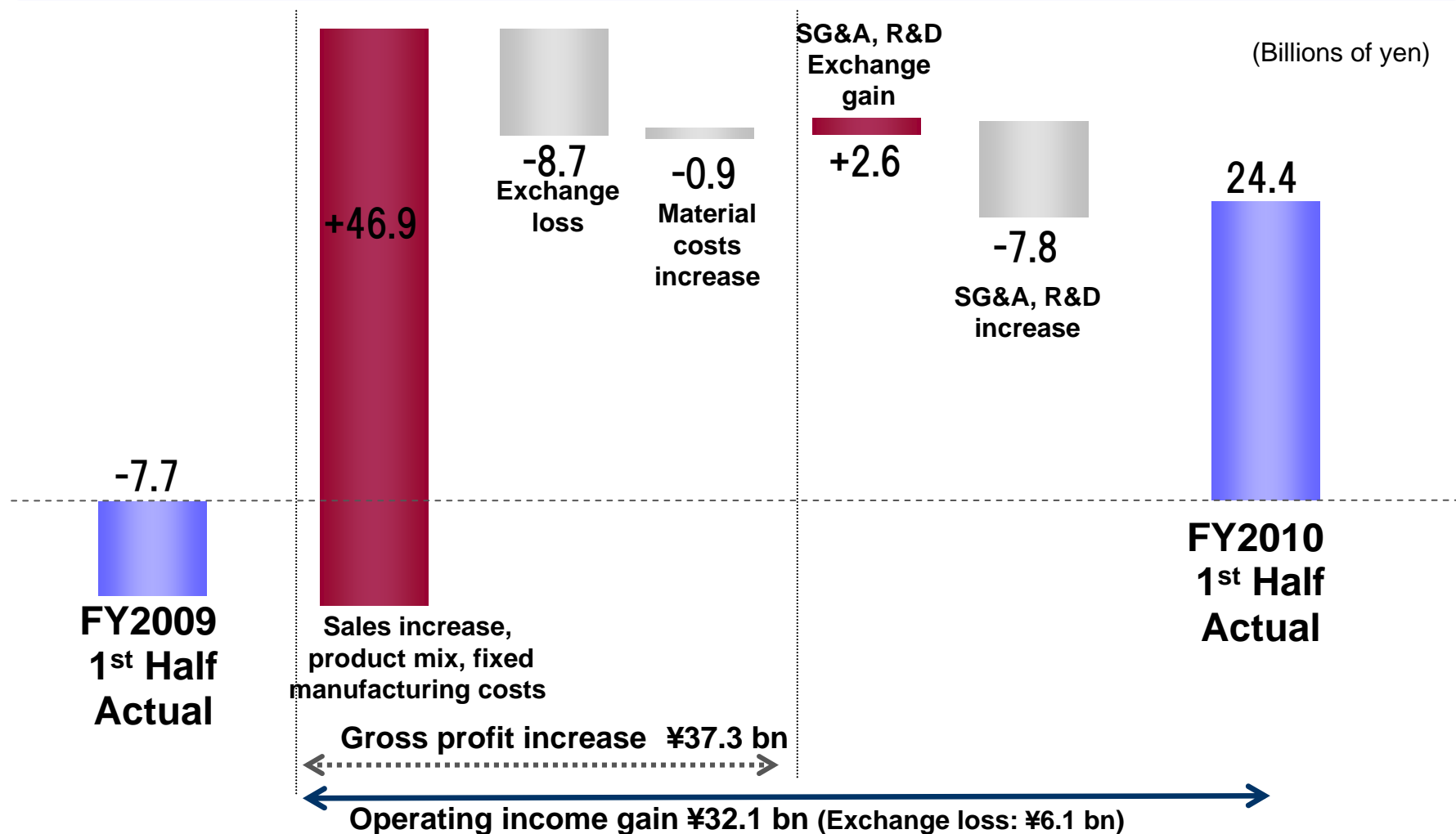


Operating Income (Excluding Elimination & Corporate)



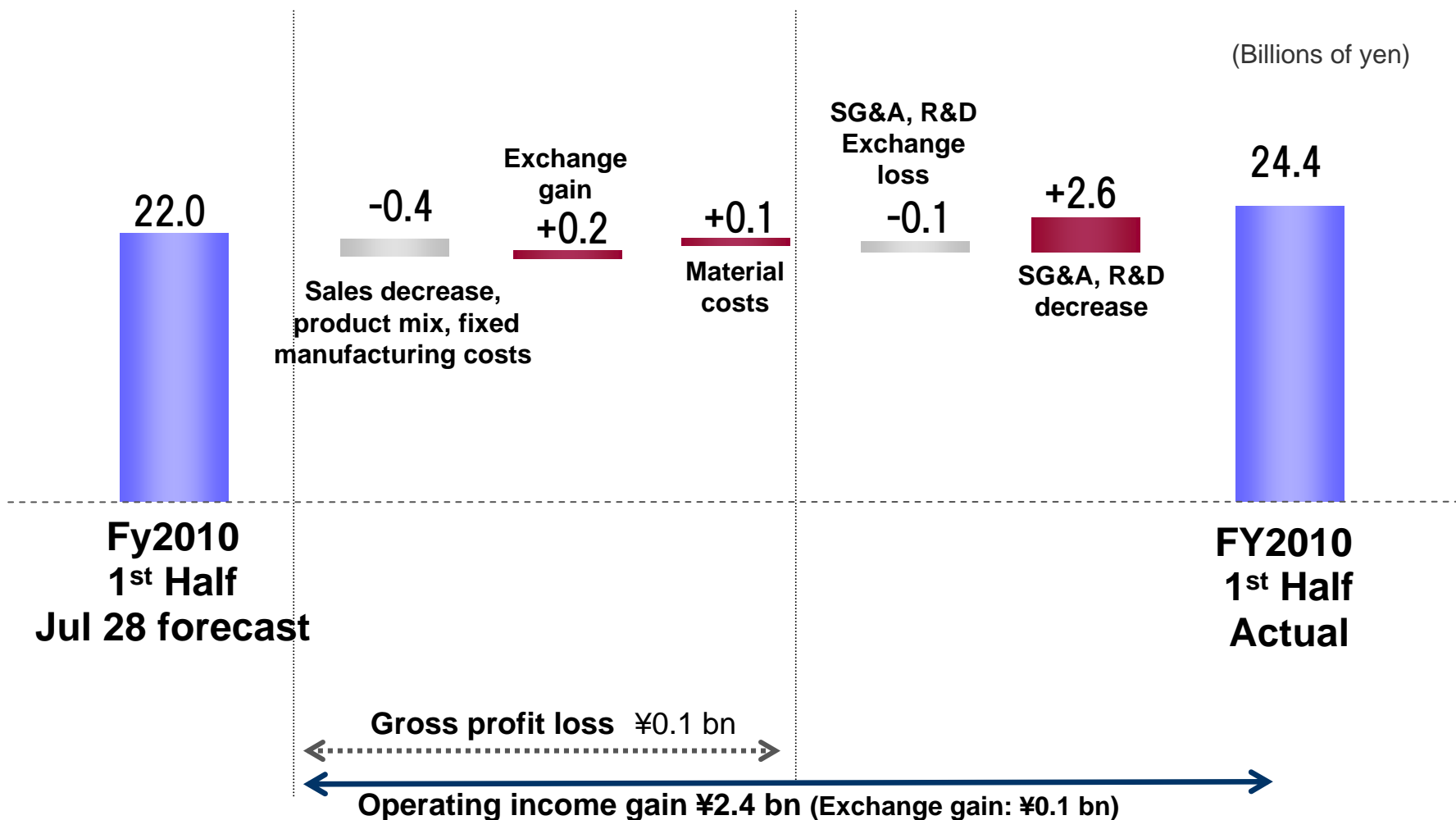
Consolidated Operating Income Analysis (YoY)

➤ Negative effects of exchange rates and material costs were canceled out by an increase in sales.



Consolidated Operating Income Analysis (vs. Jul 28 forecast)

➤ Results exceeded Jul 28 forecast due to efficient management of fixed costs.



IAB (Industrial Automation Business)

- **Japan:** Sales were strong YoY as capital investment demand continued to increase in the electronic components, automotive and semiconductor industries.
- **Overseas:** Sales were strong YoY, mainly in greater China and Asia Pacific.
- In particular, profitability of core business areas has improved due to the dramatic sales increase, reflecting the measure to strengthen sales channels in Japan.

(Billions of yen)

IAB	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	64.8	39.3	64.0	+64.6%	+1.2%
Overseas	73.9	51.6	74.5	+43.4%	-0.8%
North America	12.8	9.4	12.0	+35.7%	+6.7%
Europe	27.6	24.1	27.5	+14.7%	+0.5%
Asia Pacific	12.6	6.7	12.5	+88.4%	+1.1%
Greater China	20.5	11.2	22.0	+83.7%	-6.8%
Export	0.4	0.1	0.5	+153.5%	-27.0%
Total	138.7	90.9	138.5	+52.6%	+0.1%
				Difference (YoY)	Difference (vs.fcst)
Operating income	21.9	-0.3	21.5	—	+2.0%
OP margin	15.8%	—	15.5%	—	+0.3P



Safety components

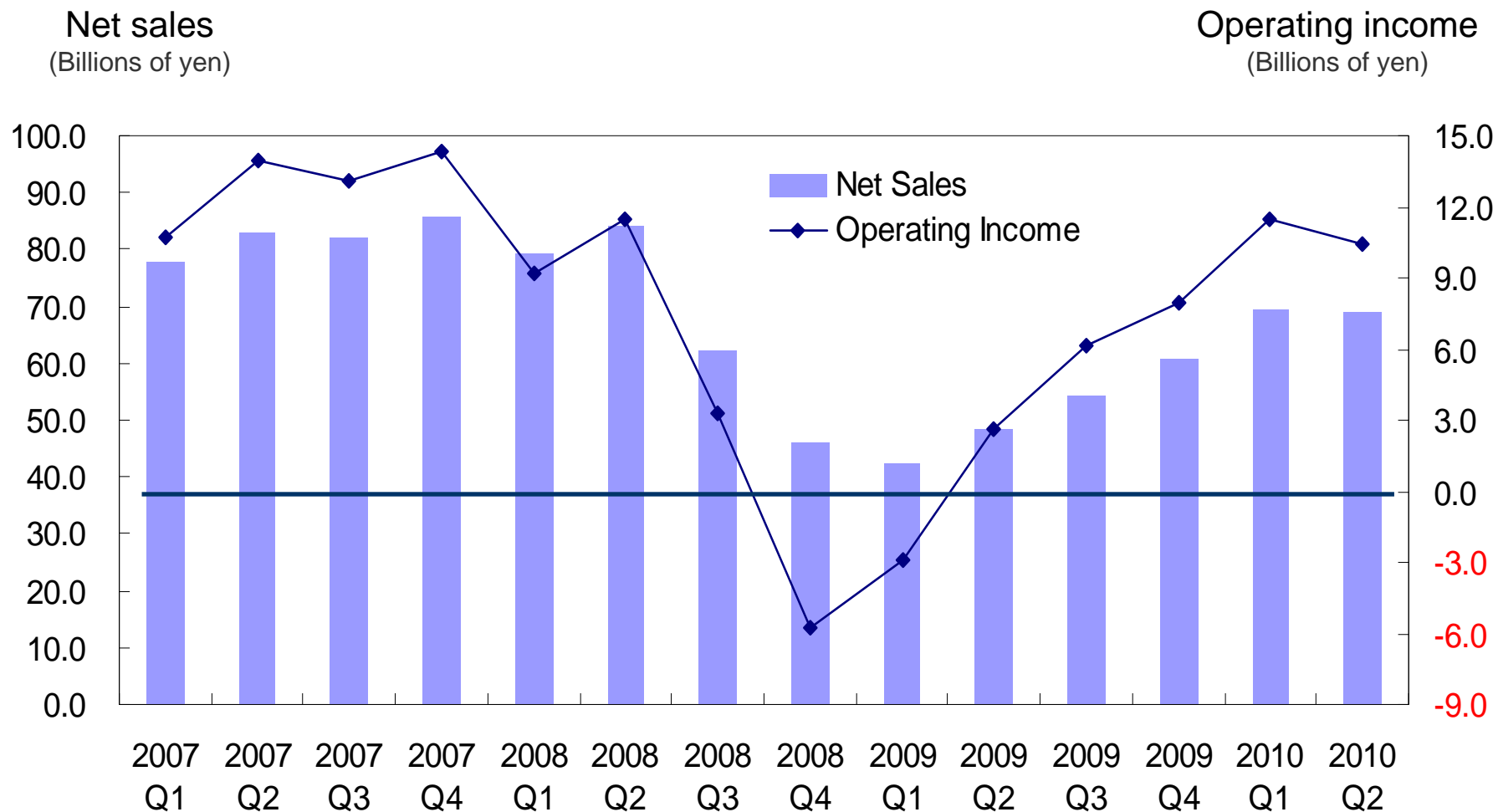


Programmable
logic controllers



Vision sensors

Quarterly Business Results (IAB)



* The figures for FY2007 have not been changed to reflect organizational restructuring

EMC (Electronic and Mechanical Components Business)

- Sales were solid YoY both in Japan and overseas, reflecting a recovery of demand for relays and switches for home electronics.
- In Japan, North America and Europe, demand for relays and switches for cars recovered YoY.
- Profitability has been improved due to production restructuring and establishment of the Switch Business Company.

(Billions of yen)

EMC	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	* 11.9	10.4	11.5	+15.0%	+3.9%
Overseas	28.3	22.7	29.0	+24.3%	-2.6%
North America	* 6.9	3.1	6.5	+118.9%	+5.8%
Europe	6.3	5.6	6.5	+12.7%	-3.7%
Asia Pacific	4.4	3.5	4.5	+24.2%	-3.3%
Greater China	10.0	9.5	10.5	+5.3%	-5.1%
Export	0.8	1.1	1.0	-24.7%	-19.4%
Total	40.2	33.1	40.5	+21.4%	-0.7%
				Difference (YoY)	Difference (vs.fcst)
Operating income	6.6	0.5	6.0	+1263.4%	+9.7%
OP margin	16.4%	1.5%	14.8%	+14.9P	+1.6P

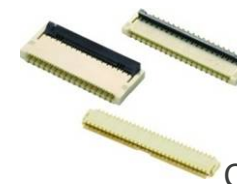
* AEC's American and Japanese relay business were transferred to EMC



Relays



Micro switches

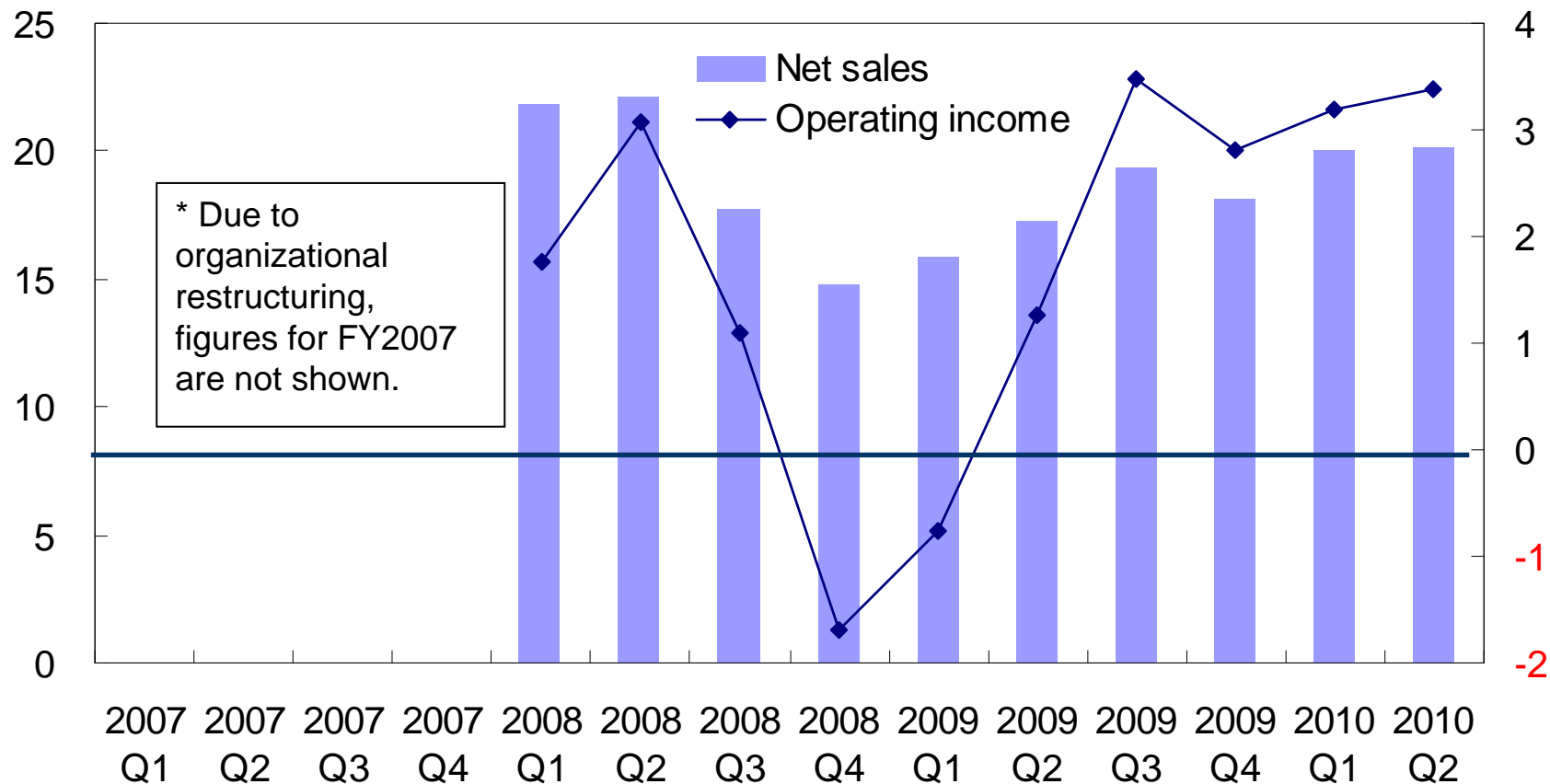


FPC
Connectors

Quarterly Business Results (EMC)

Net sales
(Billions of yen)

Operating income
(Billions of yen)



AEC (Automotive Electronic Components Business)

- **Japan: Sales favorable YoY, due to a market recovery because of the eco-car tax and other programs to support new car purchases.**
- **Overseas: Strong sales due to the increase in demand for new cars in emerging economies.**
- **Profitability has stabilized due to efficient management of fixed costs, production system restructuring and spinning off measures. OP exceeded the previous forecast.**

(Billions of yen)

AEC	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	* 14.7	9.6	14.0	+52.5%	+4.8%
Overseas	27.9	22.1	28.0	+26.4%	-0.2%
North America	* 12.4	10.2	12.0	+21.2%	+3.1%
Europe	1.2	0.9	1.5	+37.0%	-18.1%
Asia Pacific	6.9	5.9	7.0	+16.0%	-1.5%
Greater China	4.1	2.7	4.0	+53.4%	+2.8%
Export	3.3	2.4	3.5	+40.3%	-4.4%
Total	42.6	31.7	42.0	+34.3%	+1.5%
				Difference (YoY)	Difference (vs.fcst)
Operating income	2.6	-0.3	2.0	—	+28.0%
OP margin	6.0%	—	4.8%	—	+1.2P

* AEC's Japanese and American relay business was transferred to EMC

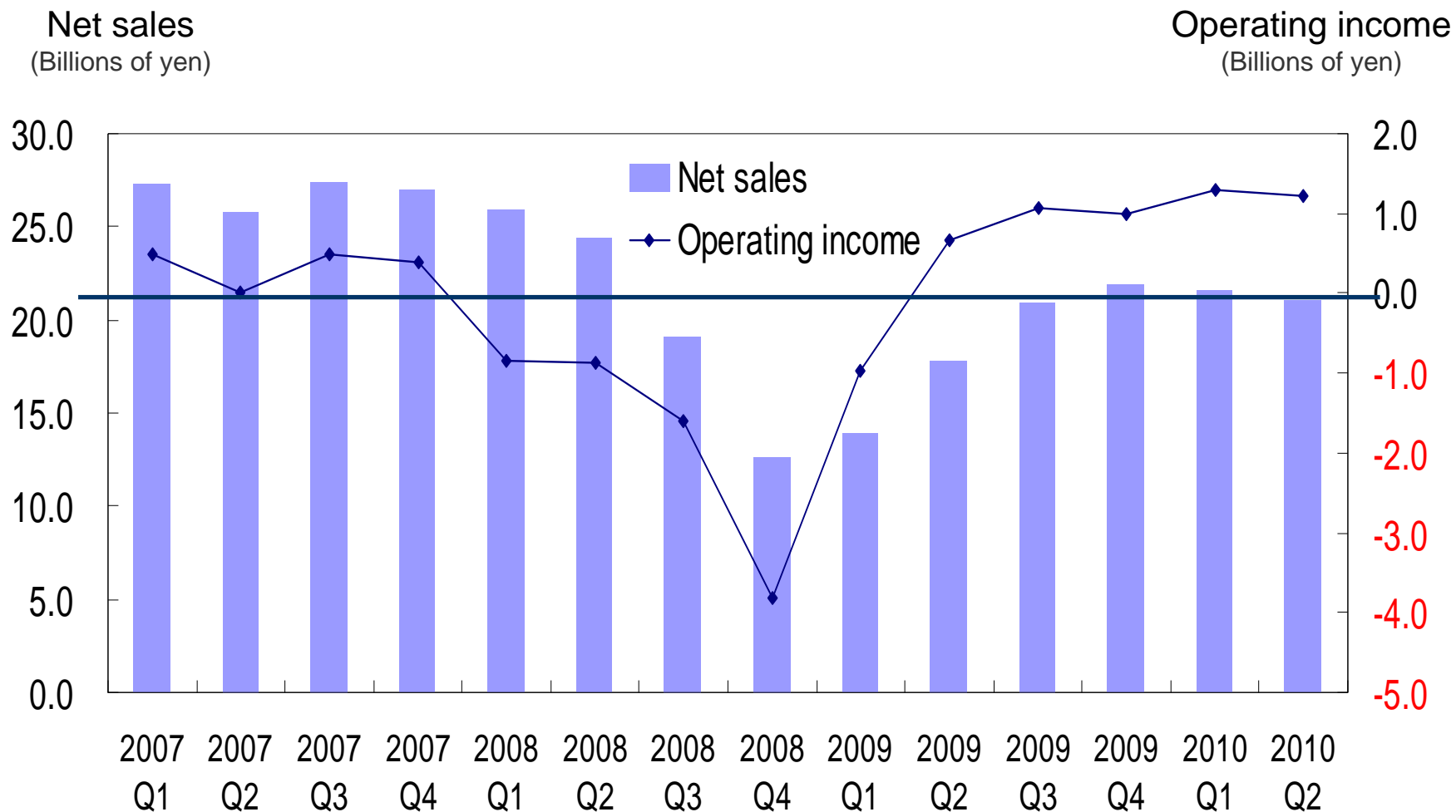


Passive entry systems



Electric power steering (EPS) controllers

Quarterly Business Results (AEC)



SSB (Social Systems Business)

- Public transportation business sales were strong YoY due to introduction of new equipment (automated ticket machines and automated ticket gates) into the market.
- The related maintenance business saw increased demand for solar power-related products which are backed by government purchase subsidies leading to greater demand for installations, etc.
- Sales were in line, and OP exceeded projections due to efficient management of fixed costs vs. Jul 28 forecast.

SSB	(Billions of yen)				
	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	22.3	20.5	22.0	+8.9%	+1.2%
Overseas	0.2	0.2	0.5	-25.2%	-69.0%
North America	-	-	-	-	-
Europe	-	-	-	-	-
Asia Pacific	-	-	-	-	-
Greater China	-	-	-	-	-
Export	0.2	0.2	0.5	-25.2%	-69.0%
Total	22.5	20.7	22.5	+8.5%	+0.0%
				Difference (YoY)	Difference (vs.fcst)
Operating income	-2.3	-2.6	-3.0	-	-
OP margin	-	-	-	-	-

AFC (automatic fare collection) systems



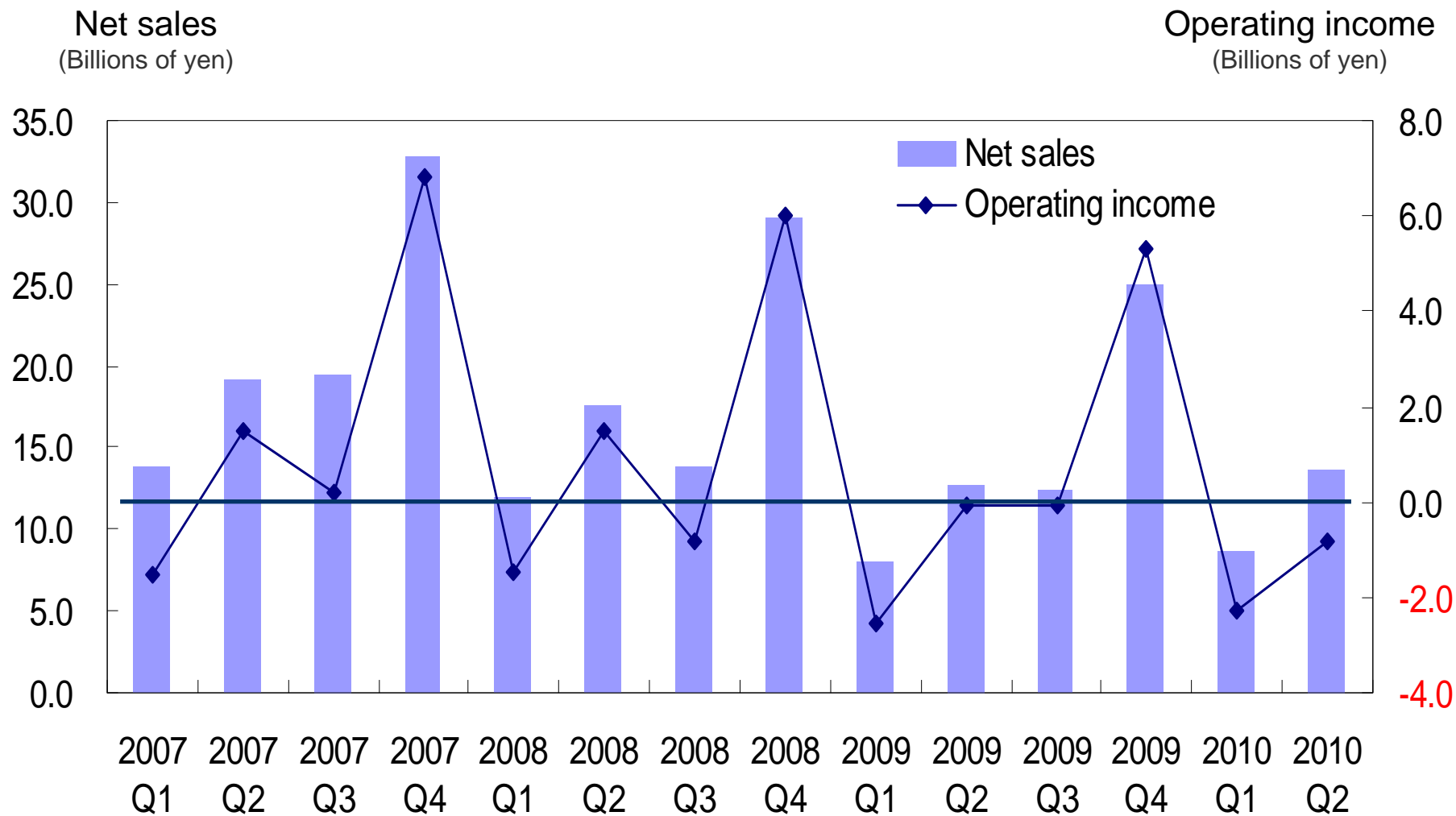
Transportation management systems



Security systems



Quarterly Business Results (SSB)



HCB (Healthcare Business)

- **Japan: Sales decreased because of weak consumption trends combined with a decrease in store traffic due to hot summer weather, compared with the previous year when demand for digital thermometer rose sharply due to the H1N1 influenza virus.**
- **Overseas: Sales were solid YoY reflecting the recovery of consumption in Russia and rising awareness of health management in provincial cities in China.**
- **Both Sales and OP decreased compared with the previous forecast.**

(Billions of yen)

HCB	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	12.7	14.5	13.5	-12.2%	-5.7%
Overseas	16.4	15.2	16.5	+7.8%	-0.6%
North America	5.1	5.1	5.0	-0.2%	+1.1%
Europe	5.6	5.2	5.5	+6.9%	+1.5%
Asia Pacific	1.1	1.1	1.2	+2.6%	-5.6%
Greater China	4.2	3.6	4.3	+18.8%	-1.4%
Export	0.4	0.3	0.5	+48.3%	-22.6%
Total	29.1	29.7	30.0	-2.0%	-2.9%
				Difference (YoY)	Difference (vs.fcst)
Operating income	2.3	4.1	2.5	-43.5%	-8.0%
OP margin	7.9%	13.7%	8.3%	-5.8P	-0.4P



Digital blood
pressure monitors



Body composition monitors

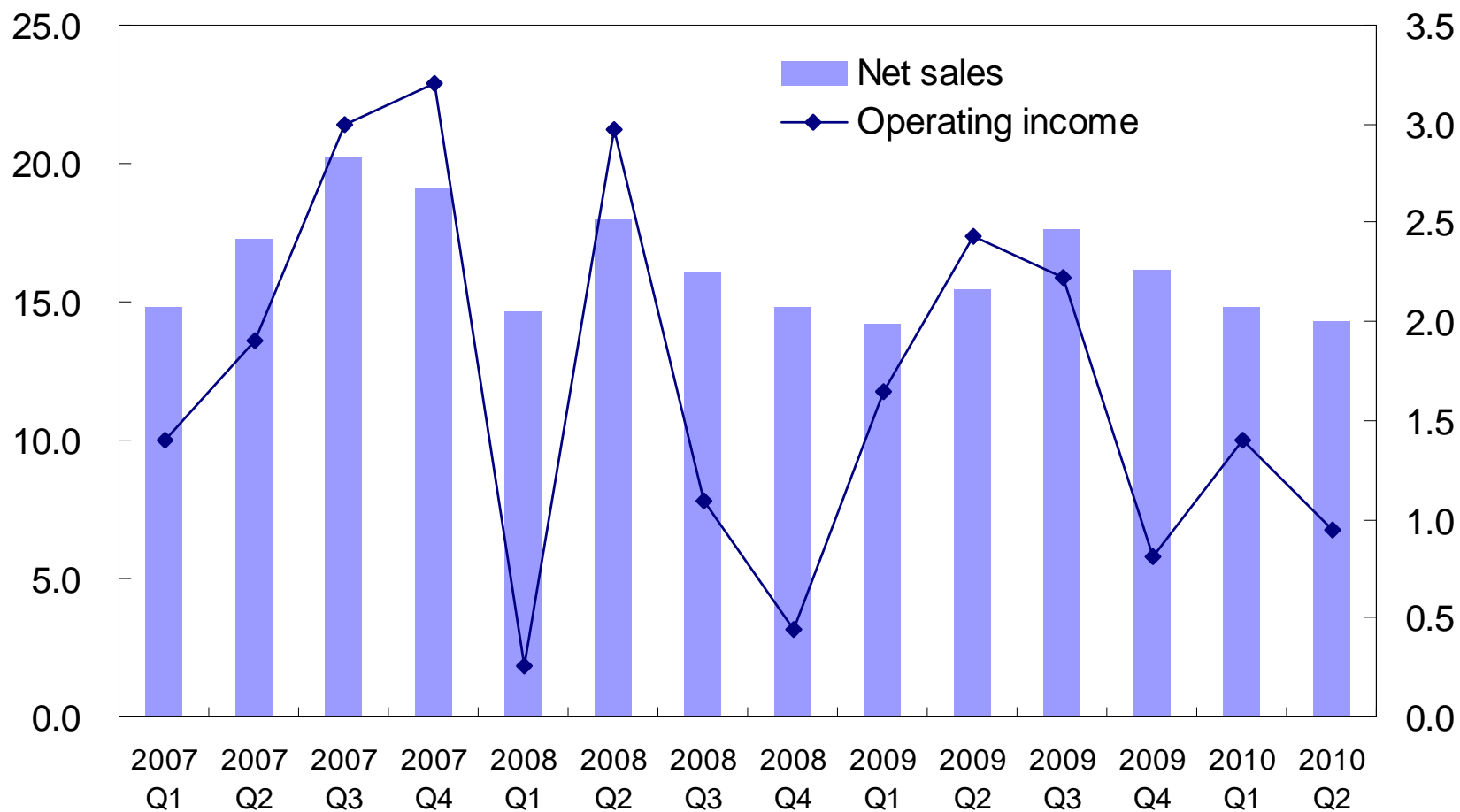


Non-invasive
vascular
screening devices

Quarterly Business Results (HCB)

Net sales
(Billions of yen)

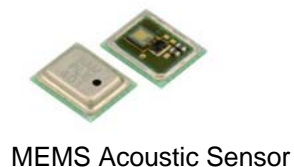
Operating income
(Billions of yen)



➤ Both sales and OP were almost the same level as FY09 Q1-Q2, but came slightly short for the previous forecast.

(Billions of yen)

Other	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
Japan	11.6	12.1	11.5	-3.9%	+1.0%
Overseas	10.3	9.8	12.0	+5.0%	-14.3%
North America	0.0	0.0	0.0	-	-
Europe	0.0	0.0	0.0	-	-
Asia Pacific	0.0	0.0	0.0	-	-
Greater China	9.5	9.2	11.0	+3.6%	-13.3%
Export	0.8	0.6	1.0	+26.6%	-24.3%
Total	21.9	21.9	23.5	+0.1%	-6.8%
				Difference (YoY)	Difference (vs.fcst)
Operating income	-3.8	-3.8	-3.5	-	-
OP margin	-	-	-	-	-



Other Sales Breakdown

- **Backlight business: Sales were weak due to the decreasing demand for mobile devices, although expansion in the smart phone market caused some growth in demand.**
- **Sales of micro devices business, environmental business and electronic systems & equipments business were strong YoY.**

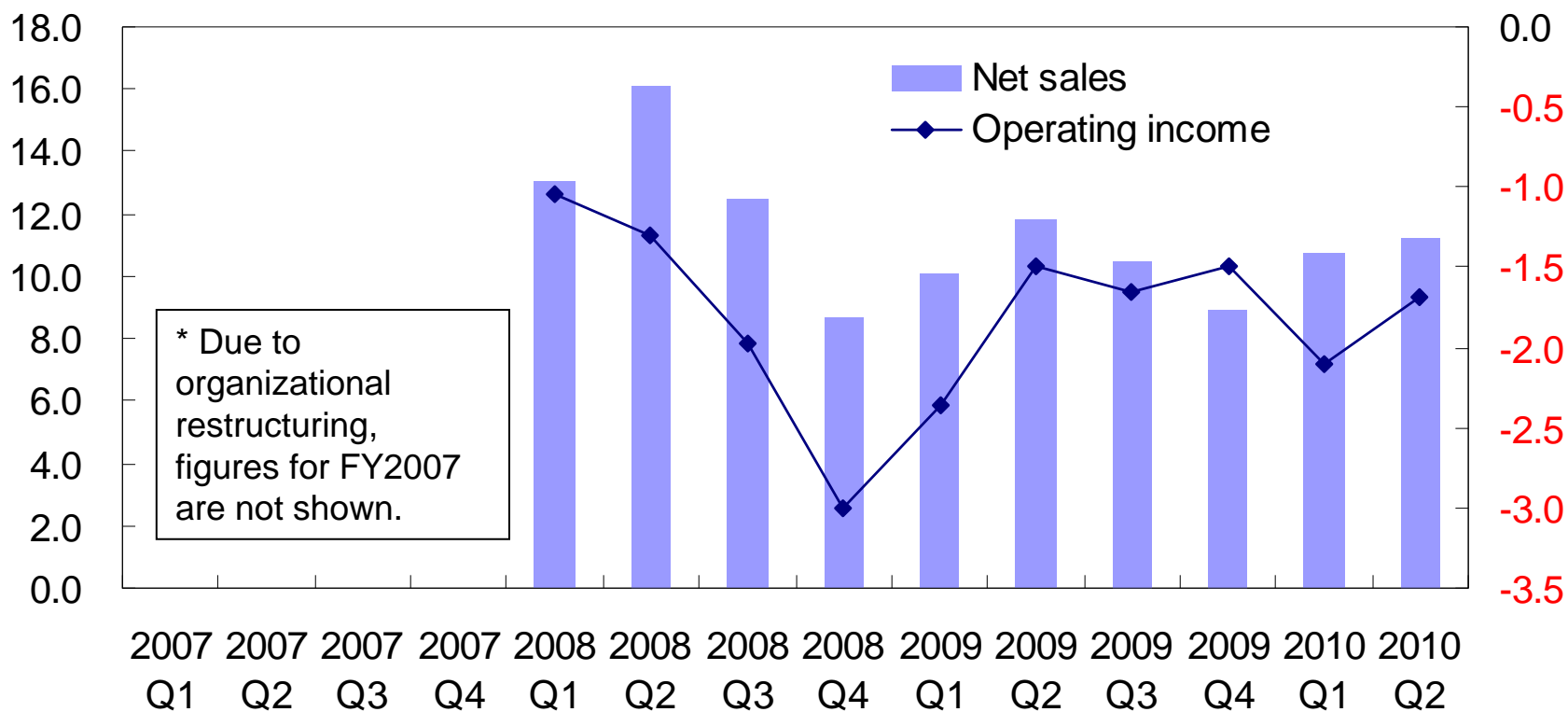
(Billions of yen)

	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	Jul 28, FY10 Forecast	YoY	Vs. Jul 28 Forecast
LCD backlights (OPT)	16.3	17.7	18.0	-7.6%	-9.3%
Micro devices (MD)	1.3	0.9	1.5	+41.2%	-14.3%
Sub total	17.6	18.6	19.5	-5.2%	-9.7%
Environmental solutions, Electronic systems and equipment	4.3	3.3	4.0	+29.7%	+7.6%
	21.9	21.9	23.5	+0.1%	-6.8%

Quarterly Business Results (Other)

Net sales
(Billions of yen)

Operating income
(Billions of yen)



- Total asset turnover of Q1-Q2 improved 30% YoY.
- Net worth ratio rose to 57.9% from 57.5% at the end of the previous fiscal year.

Consolidated B/S	September 2010	March 2010	(Billions of yen) September 2009 (ref.)
Assets	523.1	532.3	521.6
Cash and cash equivalents	54.6	51.7	49.7
Notes and accounts receivable - trade	119.3	123.7	104.0
Inventories	88.4	77.7	75.6
Deferred income taxes, other current assets	26.6	32.7	22.8
Property, plant and equipment	117.8	123.0	128.7
Investments and other assets	116.4	123.5	140.8
Liabilities	219.3	225.1	229.4
Short-term debt	28.7	36.9	29.6
Long-term debt	0.9	1.3	21.2
Notes and accounts payable - trade	74.6	68.9	56.0
Termination and retirement benefits	63.7	67.0	76.7
Other liabilities	51.4	51.0	45.9
Net Assets	303.8	307.1	292.2
Common stock and retained earnings	415.3	403.4	395.2
Accumulated other comprehensive income	-68.0	-52.6	-60.0
Treasury stock	-44.5	-44.5	-44.5
Non controlling interests	1.0	0.8	1.5
Total Liabilities and Shareholders' Equity	523.1	532.3	521.6

Consolidated Cash Flows

➤ FCF increased YoY due to increasing net income, despite an increase in inventories due to sales growth.

(Billions of yen)

Consolidated C/F	FY10 Q1-Q2 Actual	FY09 Q1-Q2 Actual	FY09 Actual (ref.)
Operating activities	23.5	21.3	42.8
Investing activities	-8.0	-13.2	-18.6
Free cash flow	15.5	8.1	24.2
Financing activities	-10.4	-5.5	-20.4
Effect of exchange rate changes on cash and cash equivalents	-2.2	0.5	1.3
Net increase/decrease in cash and cash equivalents	2.9	3.1	5.1
Cash and cash equivalents at end of the period	54.6	49.7	51.7
Capital expenditures	8.6	13.0	19.5
Depreciation and amortization	11.8	13.5	27.0

*Capital investment is represented as capital expenditures on the consolidated cash flow statement.

Executive Summary P.3

Results for the Second Quarter
Ended September 30, 2010 (FY10/Q2) P.5

Full Year Forecast P.28

Reference P.34

Primary Focus

- Acceleration of operational structural reform
- "Building a robust earning structure" & "changing gears to high growth"

External Environment

- Although the economic outlook remains uncertain, the conditions seen in 1st half are expected to continue in 2nd half.
- Forecasts of Forex and material costs are adjusted based on the latest trends.

Basis for Forecast

- **Forex: USD 1 = ¥82; EUR 1 = ¥113**
(Assumed exchange rates for FY10 Q3-Q4)
- **Raw material costs:**
Silver: ¥63,000/kg Copper: ¥720/kg
(Assumed material costs for FY10 Q3-Q4)

■ Effect of ¥1 fluctuation in exchange rate*

Forex	Net sales (approx.)	Operating income
USD	¥2.0 bn	¥0.9 bn
Euro	¥0.7 bn	¥0.4 bn

■ Effect of price change - copper (¥100/kg)*

Material	Operating income (approx.)
Copper	¥0.75 bn

■ Effect of price change of silver (¥1000/kg)*

Material	Operating income (approx.)
Silver	¥0.1 bn

*Full year effect (estimate)

FY10 Q3-Q4 Forecast by Segment

Industrial Automation (IAB)

- Although the economic outlook remains uncertain, the same level of sales are expected, excluding Forex impact.

Electronic and Mechanical Components (EMC)

- Same sales level as 1st half is expected excluding Forex impact, despite inventory adjustment in some parts.

Automotive (AEC)

- Sales expected to be weak due to the impact of termination of tax treatment for eco friendly cars in Japan.

Social Systems (SSB)

- No change from Jul 28 forecast

Healthcare (HCB)

- Personal spending will remain sluggish in Japan

Other

- Sales of backlight business expected to be strong due to the expansion of the smart phone market.

Projected Results for FY10 Full Year

➤ Both sales and OP at the same level as Jul 28 forecast

PL	FY10 Forecast	FY09 Actual	Jul 28, FY10 Forecast	(Billions of yen)	
				YoY	Vs. Jul 28 Forecast
Net sales	615.0	524.7	615.0	+17.2%	+0.0%
Gross profit	232.0	184.3	233.5	+25.9%	-0.6%
SG&A	143.0	133.4	144.5	+7.2%	-1.0%
R&D	43.0	37.8	43.0	+13.8%	+0.0%
Operating income	46.0	13.1	46.0	+251.8%	+0.0%
Non-operating income (loss),net	1.5	2.9	1.5	-48.3%	+0.0%
NIBT	44.5	10.2	44.5	+336.5%	+0.0%
Net income (loss) attributable to shareholders	29.5	3.5	29.5	+738.5%	+0.0%
				Difference (YoY)	Difference (vs. Jul 28 fcst)
Yen/USD	85.6	92.9	87.0	-7.3	-1.4
Yen/EUR	113.8	130.3	112.1	-16.5	+1.7

Adjustments to FY10 full year Forecast by Segment

➤ Forecast of total sales and OP remain same, despite increases and decreases in some businesses.

(Billions of yen)

Business	Net Sales		Operating Income		Vs. Jul 28 forecast	
	FY10 Forecast	Jul 28Jul Forecast	FY10 Forecast	Jul 28 Forecast	Net sales	Operating Income
IAB	274.1	271.0	41.0	40.0	+1.1%	+2.5%
ECB	79.0	81.0	11.0	10.5	-2.5%	+4.8%
AEC	81.1	81.5	3.0	2.5	-0.5%	+20.0%
SSB	66.1	65.5	2.0	2.0	+0.9%	0.0%
HCB	62.5	64.0	5.0	6.0	-2.3%	-16.7%
Other	46.1	46.0	-7.0	-6.0	+0.2%	-
Elimination & Corporate	6.1	6.0	-9.0	-9.0	+1.7%	-
Total	615.0	615.0	46.0	46.0	0.0%	0.0%

(Reference) Effect of Management Guidance Fee to Operating Income

➤ **Segment OPs changed following group management policy changes implemented in FY2010.**

(Billions of yen)

Business	FY10 Forecast		FY09 Actual	Before management guidance fee change	
	Operating income	YoY		Operating income	YoY
Industrial Automation (IAB)	41.0	+195.0%	13.9	44.2	+218.0%
Electronic and Mechanical Components (EMC)	11.0	+63.2%	6.7	12.2	+81.0%
Automotive (AEC)	3.0	+73.3%	1.7	3.7	+113.7%
Social Systems (SSB)	2.0	-24.6%	2.7	3.7	+39.4%
Healthcare (HCB)	5.0	-29.1%	7.1	6.0	-15.0%
Other	-7.0	—	-7.0	-6.3	—
Elimination & Corporate	-9.0	—	-12.0	-17.5	—
Total	46.0	+251.8%	13.1	46.0	+251.8%

* Group management policy change: The management guidance fees etc. received from affiliates and internal companies have been revised in the current fiscal year with the aim of funneling capital to the corporate headquarters in order to better facilitate strategic corporate resource allocation and to bolster the 'selection and focusing' strategy.

Executive Summary P.3

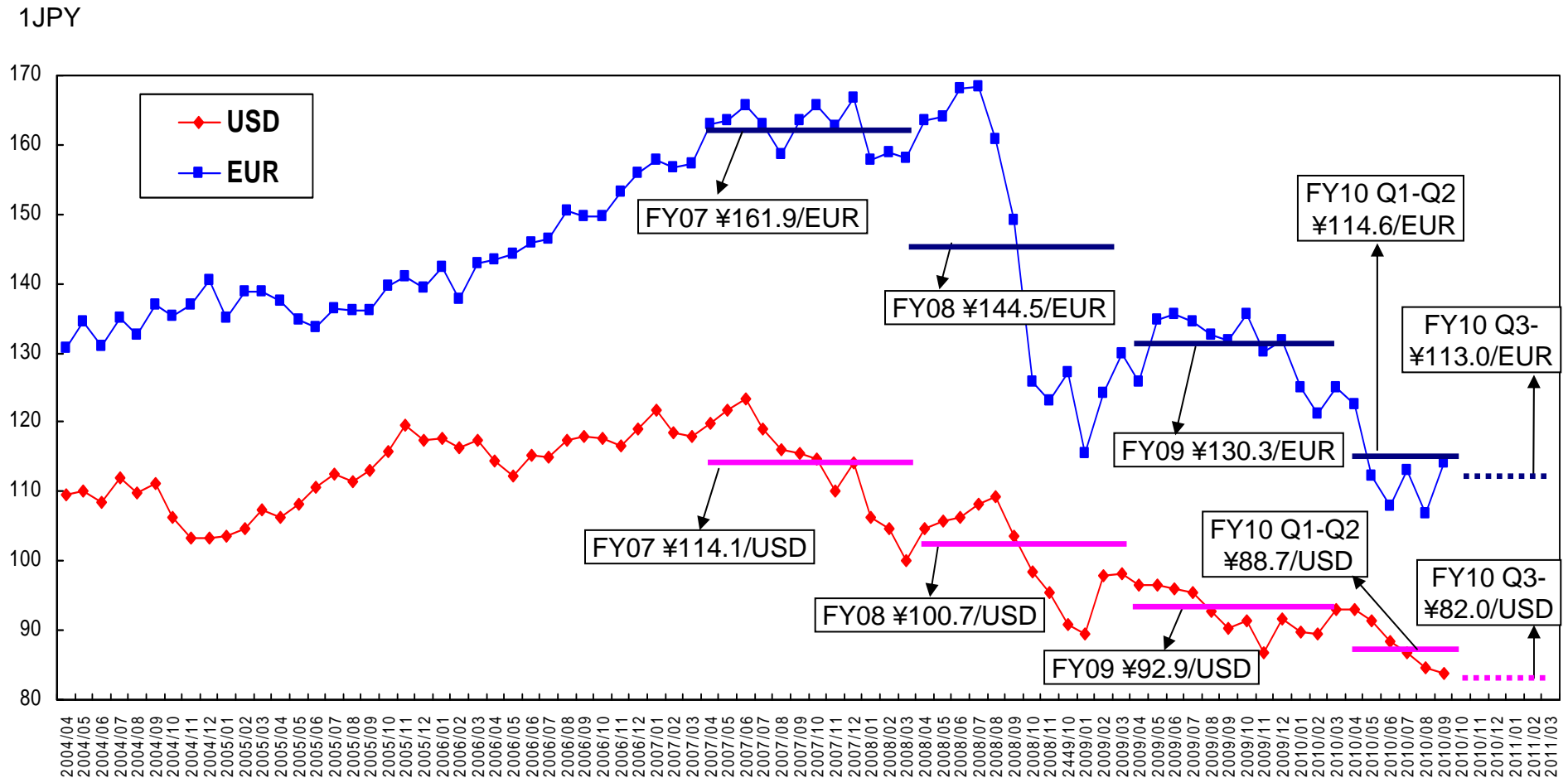
Results for the Second Quarter
Ended September 30, 2010 (FY10/Q2) P.5

Full Year Forecast P.28

Reference P.34

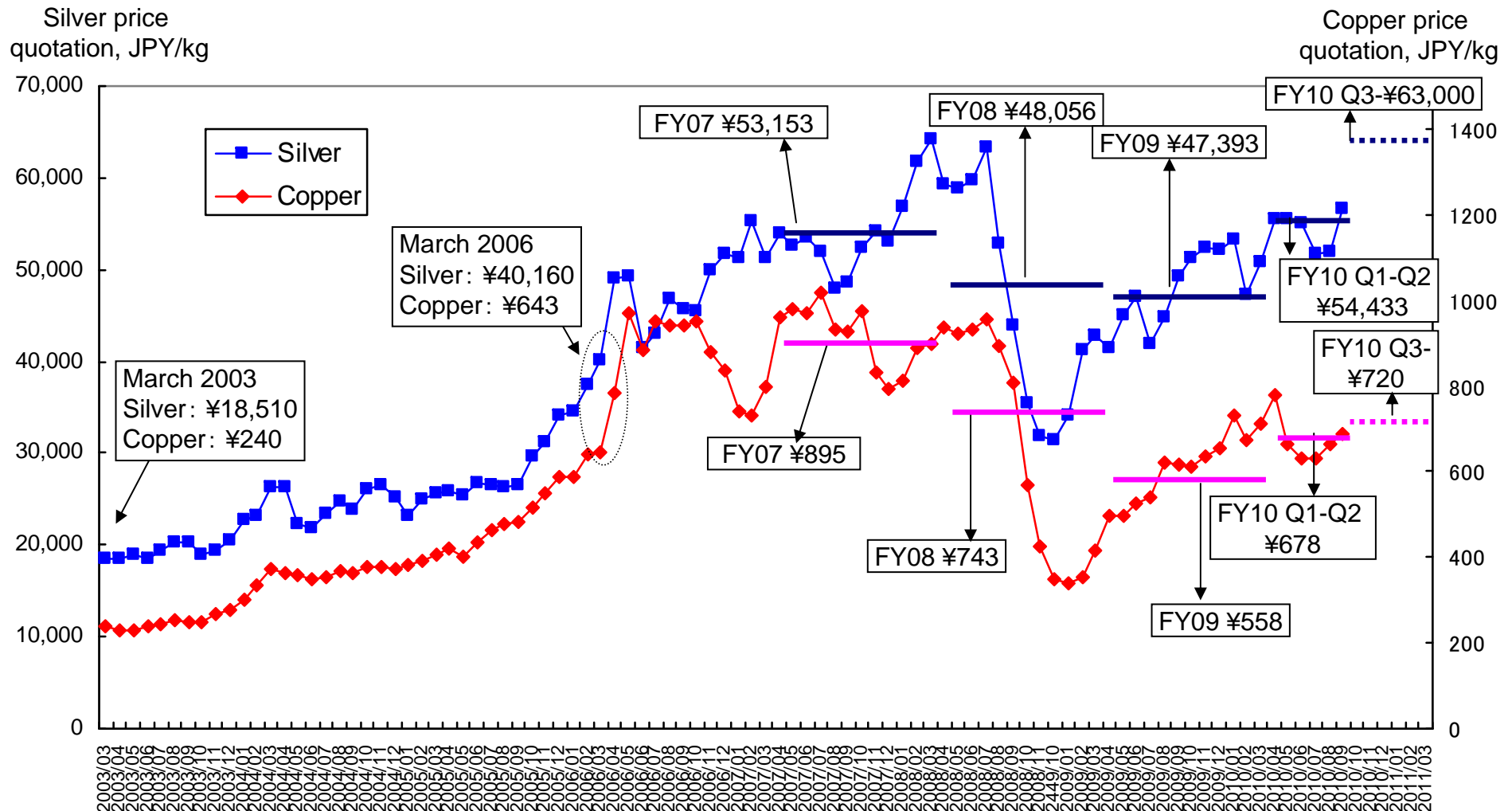
Exchange Rates (USD, EUR)

➤ Both USD and EURO are expected to remain weak against JPY in FY10.



Raw Material Prices

➤ Both silver and copper prices up YoY in FY10.



Businesses and Major Products

LCD backlights, semiconductors/MEMS, environmental solutions business, electronic systems and equipment

- *Electronic signal sensing*
- *Electrical current/voltage control*

Relays, switches, connectors, amusement equipment parts, mobile device parts

- *Auto body electronics*
- *Radio wave sensing*

Keyless entry systems, power window switches, automotive relays, EPS (electronic power steering)

- *Human sensing*
- *Traffic sensing*
- *IC card technology*

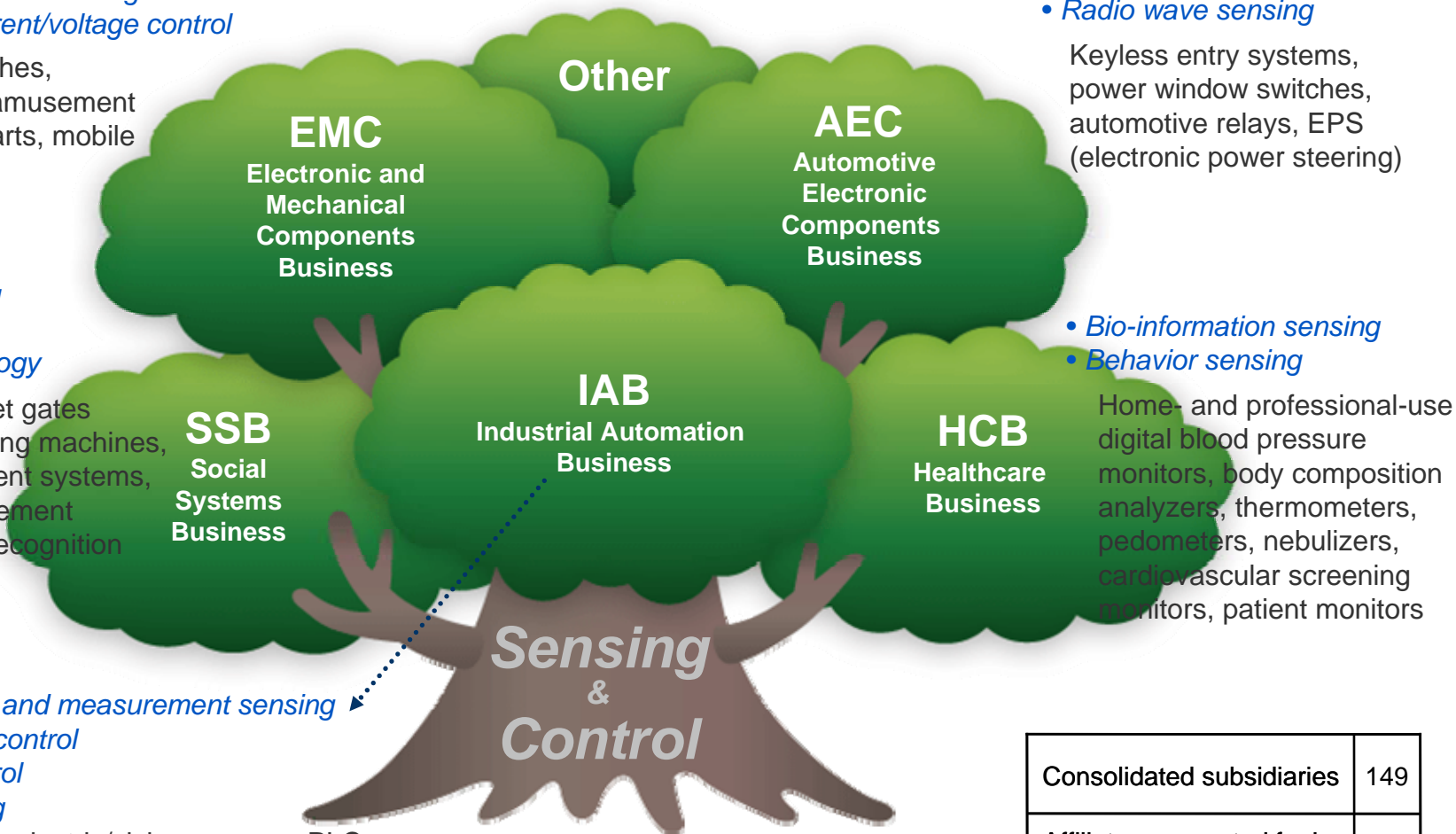
Automated ticket gates and ticket vending machines, road management systems, security management systems, face recognition systems

- *Bio-information sensing*
- *Behavior sensing*

Home- and professional-use digital blood pressure monitors, body composition analyzers, thermometers, pedometers, nebulizers, cardiovascular screening monitors, patient monitors

- *Displacement and measurement sensing*
- *Temperature control*
- *Machine control*
- *Vision sensing*

Proximity/photoelectric/vision sensors, PLCs, temperature controllers, machine safeguarding equipment, inspection systems



Consolidated subsidiaries	149
Affiliates accounted for by the equity method	14

(as of September 30, 2010)

“Shaping Our Sense of Security”
with Sensing and Control Technology



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